

## Third Quarter Fiscal 2018 Business Review \& Outlook

May 8, 2018

## Safe Harbor Stałement <br> Safe harbor Siaiement

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## Safe Harbor Statement

Certain statements contained in this press release constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are predictions based on expectations and projections about future events and are not statements of historical fact. You can identify forward-looking statements by the use of forward-looking terminology such as "plan", "continue", "expect", "anticipate", "intend", "predict", "project", "estimate", "likely", "believe", "might", "seek", "may", "will", "remain", "potential", "can", "should", "could", "future" and similar expressions, or the negative of those expressions, or similar words or phrases that are predictions of or indicate future events or trends and that do not relate solely to historical facts. You can also identify forwardlooking statements by discussions of the Project Terra strategic initiatives, the Company's potential divestiture of its Hain Pure Protein business and our future performance and results of operations. Such forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual results, levels of activity, performance or achievements of the Company, or industry results, to be materially different from any future results, levels of activity, performance or achievements expressed or implied by such forward-looking statements, and you should not rely on them as predictions of future events. Forwardlooking statements depend on assumptions, data or methods that may be incorrect or imprecise and may not be able to be realized. We do not guarantee that the transactions and events described will happen as described (or that they will happen at all). Such factors, include, among others, the Company's beliefs or expectations relating to (i) the Company's guidance for Fiscal Year 2018; (ii) the Company's ability to generate growth and optimize pricing to offset higher freight and commodity inflation; (iii) the potential divestiture of the Hain Pure Protein business during the first half of fiscal year 2019; (iv) the Company's ability to execute long term strategic priorities and Project Terra initiatives to enhance stockholder value; ( $v$ ) the Company's ability to simplify its brand portfolio and execute SKU rationalization plans; and the other risks detailed from time-to-time in the Company's reports filed with the United States Securities and Exchange Commission, including the Annual Report on Form 10-K for the fiscal year ended June 30, 2017, and our quarterly reports. As a result of the foregoing and other factors, the Company cannot provide any assurance regarding future results, levels of activity and achievements of the Company, and neither the Company nor any person assumes responsibility for the accuracy and completeness of these statements. All forward-looking statements contained herein apply as of the date hereof or as of the date they were made and, except as required by applicable law, the Company disclaims any obligation to publicly update or revise any forward-looking statement to reflects changes in underlying assumptions or factors of new methods, future events or other changes.

## Non-GAAP Financial Measures

This presentation and the accompanying tables include non-GAAP financial measures, including net sales adjusted for the impact of foreign currency, acquisitions and divestitures and certain other items, including SKU rationalization, as applicable in each case, adjusted operating income, adjusted gross margin, adjusted earnings per diluted share, EBITDA, adjusted EBITDA, adjusted gross profit and operating free cash flow. The reconciliations of these non-GAAP financial measures to the comparable GAAP financial measures are presented in the tables "Reconciliation of GAAP Results to Non-GAAP Measures" for the three months and nine months ended March 31 , 2018 and 2017 and in the Appendix. Management believes that the non-GAAP financial measures presented provide useful additional information to investors about current trends in the Company's operations and are useful for period-over-period comparisons of operations. These non-GAAP financial measures should not be considered in isolation or as a substitute for the comparable GAAP measures. In addition, these non-GAAP measures may not be the same as similar measures provided by other companies due to potential differences in methods of calculation and items being excluded. They should be read only in connection with the Company's Consolidated Statements of Income presented in accordance with GAAP.

The Company defines EBITDA as net income from continuing operations (a GAAP measure) before income taxes, net interest expense, depreciation and amortization, equity in net income of equity method investees, stock based compensation expense and unrealized currency gains. Adjusted EBITDA is defined as EBITDA before acquisition-related expenses, including integration and restructuring charges, and other non-recurring items. The Company's management believes that these presentations provide useful information to management, analysts and investors regarding certain additional financial and business trends relating to its results of operations and financial condition. In addition, management uses these measures for reviewing the financial results of the Company as well as a component of performance-based executive compensation.

Reconciliations of non-GAAP financial measures to GAAP financial measures are provided in the Appendix of this presentation. Numbers in this presentation may not sum due to rounding.

## Today's Agenda

(1) Opening Remarks
(2) U.S. Review
(3) 3QFY 18 Financial Results James M. Langrock
(4) $Q \& A$

Irwin D. Simon

Gary W. Tickle

## Opening Remarks

## Irwin D. Simon

Founder, President, CEO and Chairman of the Board

## Remain Committed to Four-Point Strategic Plan

(1) Invest in Top Brands and Capabilities to Grow Globally
(2) Deliver on Project Terra Cost Savings
(3) Enhanced Leadership Team to Deliver Strategic Plan
4. Capital Allocation - Return to Shareholders

## We have Leading Nałural and Organic, Better-For-You Brands

Brands that are positioned as the \#1 or \#2 in their respective categories.
U.S.



Spectrum. $\underset{\text { BOTANICA }}{ }$


Rest of World
U.K.


FRANKCOOPER'S"
Robertsons̉ CLARKS
$\underset{\substack{\text { YORRSHIRE } \\ \text { PROVEDDER }}}{ }$

## 3QFY18 Overview

> Net sales were $\$ 633$ million, an $8 \%$ increase compared to $\$ 589$ million in the prior year period
$>$ Net sales increased $2 \%$ on a constant currency basis; when adjusted for foreign exchange and acquisitions, divestitures and certain other items, including the 2017 Project Terra SKU rationalization, and taking into account the potential impact of the Project Terra 2018 SKU rationalization, net sales would have increased 3\%
$>$ EBITDA of $\$ 51.5 \mathrm{M}$; Adjusted EBITDA was $\$ 73.4$ million
$>$ Reported EPS of \$0.24; Adjusted EPS of $\$ 0.37$

We continue to evaluate all opportunities to build upon our platforms and strengths, eliminate complexity and enhance our margin structure, including accretive acquisitions and non-core divestitures.

## 3QFY18 Top Brands Results

NET SALES
(WW - TOP 10 BRANDS) \% of Total


NET SALES
(US - TOP 11 BRANDS)

'17 Q3
'18 Q3

(ELESTIAL Spectrum.


NET SALES
(INTL. - TOP 10 BRANDS)


Hartleys



## Project Terra - Results \& Targets by Function



## Focus on Strategic Value Enhancing Initiatives

> Announced strategic divestiture of Hain Pure Protein Business
> Expected to close in first half of FY19
> Fresh, organic and antibiotic-free protein category remains strong

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> Net sales relatively flat compared to the prior year period
> Highly attractive business with very good growth potential, but non-core to our goforward strategy
> Opportunity to enhance shareholder value as we position Hain Celestial for future growth
> Expect to return capital to shareholders in the form of a share buyback, special dividend or reinvestment

## U.S. Review

## Gary Tickle

CEO, Hain Celestial North America

## U.S. Segment - Neł Sales Trend

Net Sales
\$289.5

'17 Q3

Net Sales YoY Change Reconciliation


> 3QFY18 U.S. net sales decreased 3\%; when adjusted for acquisitions, divestitures, and certain other items, including the 2017 Project Terra SKU rationalization, and taking into account the potential impact of the Project Terra 2018 SKU rationalization, net sales would have increased $1 \%$
$>$ Net top-line brand headwinds of $\sim \$ 11$ million
$>$ Sensible Portions ${ }^{\circledR}$ decreased mid-teens
> Spectrum ${ }^{\circledR}$ decreased low double-digits
> The Greek Gods ${ }^{\circledR}$ decreased high singledigits
> Rudi's Organic Bakery ${ }^{\circledR}$ decreased double-digits

## U.S. Segment: Top 11 Brands


> Terra ${ }^{\circledR}$ chips was flat YoY in 3Q
> Four of the Top 11 brands generated an increase in net sales for the U.S. segment

DREAM.

## Complexity Reduction

$\checkmark 2018$ Project Terra SKU rationalization identified 432 items in base case, making the total $\sim 1,100$ SKUs
$\checkmark$ Expected Impact:
$\checkmark \sim \$ 40 \mathrm{M}$ reduction in sales when SKU rationalization is complete in FY19
$\checkmark 0.4 \%$ improvement in margin
$\checkmark$ Q3 total impact growth associated with SKU rationalization is $6 \%$
$\checkmark$ Q4 estimated total impact of growth associated with SKU rationalization is $4 \%$

Consumption Change - Last 12 Weeks ${ }^{(1)}$


How We View Our Business...

Top 500 SKUs are $93 \%$ of consumption sales in measured and non-measured channels
> MULO+C down low single digits as volume shifts to new channels
> Non-measured channels up low double digits
> All Other SKUs down high double digits due to SKU rationalization initiatives

## U.S. Segment: Outlook for 4QFY18

> Continued execution against our strategic plan for growth
> Focused on investing in our Top 11 brands
> On-going momentum of top 500 SKUs across total sales channels, especially non-measured channels
> Stronger promotional calendar in 4QFY18 vs. 4QFY17 with expanded distribution for Earths Best ${ }^{\circledR}$, Celestial Seasonings ${ }^{\circledR}$ and Arrowhead Mills ${ }^{\circledR}$
> Expanded club programming for personal care in 4QFY18
> Confirmed increase in distribution for 1 QFY 19 for Earths Best ${ }^{\oplus}$, Alba Botanica ${ }^{\circledR}$, MaraNatha ${ }^{\circledR}$, Terra Chips ${ }^{\circledR}$, The Greek Gods ${ }^{\circledR}$, Jason Natural ${ }^{\circledR}$ and Garden of Eatin ${ }^{\circledR}$
> Continued execution of expansion plan on e-commerce

## 3QFY18 Financial Results

## James Langrock

## Executive Vice President and Chief Financial Officer

## Q3 2018 Consolidałed Financial Results

|  | 2018 Q3 |  | 2017 Q3 |  | YoY Change\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | \$ | 632.7 | \$ | 588.8 | 7.5\% |
| Adjusted Growth |  |  |  |  | 3.3\% |
| Gross Profit | \$ | 133.0 | \$ | 139.2 | -4.4\% |
| Gross Margin\% |  | 21.0\% |  | 23.6\% | (262)bp |
| Adjusted Gross Profit | \$ | 145.7 | \$ | 139.2 | 4.6\% |
| Adjusted Gross Margin\% |  | 23.0\% |  | 23.6\% | (62)bp |
| Adjusted EBITDA | \$ | 73.4 | \$ | 75.0 | -2.1\% |
| Adjusted EPS | \$ | 0.37 | \$ | 0.35 | 5.7\% |

> Net sales of $\$ 632.7$ million, a $7.5 \%$ increase compared to $\$ 588.8$ million last year; when adjusted for foreign exchange and acquisitions, divestitures, and certain other items, including the 2017 Project Terra SKU rationalization, and taking into account the potential impact of the Project Terra 2018 SKU rationalization, net sales would have increased $3 \%$

- Gross profit of $\$ 133.0$ million or $21.0 \%$ as a percentage of net sales; Adjusted gross profit of $\$ 145.7$ million or $23.0 \%$ as a percentage of net sales, driven by the U.K. and Rest of World, partially offset by the U.S.
- EBITDA of $\$ 51.5 \mathrm{M}$; Adjusted EBITDA of $\$ 73.4 \mathrm{M}$
> Reported EPS of $\$ 0.24$; Adjusted EPS of $\$ 0.37$, up $\$ 0.02$ versus last year


## Q3 2018 Neł Sales Growth Reconciliation

|  | As Reported | FX Effect | Acquisitions | Divestures | Castle <br> Contract Termination | 2017 <br> Project Terra SKU Rat | 2018 <br> Project Terra SKU Rat | Inventory Realignment | Adjusted Growth |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| U.S. | -2.9\% | -- | -- | 0.9\% | -- | 1.4\% | 4.4\% | -2.8\% | 1.0\% |
| U.K. | 18.6\% | -12.7\% | -3.2\% | -- | 2.2\% | -- | -- | -- | $4.9 \%$ |
| Rest of World | 15.3\% | -9.4\% | -0.4\% | -- | -- | -- | 1.4\% | -- | $6.9 \%$ |
| Hain ex HPP | 7.5\% | -5.9\% | -1.1\% | 0.4\% | 0.7\% | 0.7\% | 2.4\% | -1.4\% | 3.3\% |

> U.S. - Declines of Sensible Portions ${ }^{\circledR}$, The Greek Gods ${ }^{\circledR}$, Spectrum ${ }^{\circledR}$, Rudi's Organic Bakery ${ }^{\circledR}$ and SKUs outside of Top 500 including rationalization were partially offset by growth in Celestial Seasonings ${ }^{\circledR}$, Earth's Best ${ }^{\circledR}$, Alba Botanica ${ }^{\circledR}$ and Imagine ${ }^{\circledR}$
> U.K. - Growth driven by Linda McCartney's ${ }^{\oplus}$, Hartley's ${ }^{\circledR}$, Ella's Kitchen ${ }^{\circledR}$, Cully \& Sully ${ }^{\circledR}$ and Tilda ${ }^{\circledR}$ brands
> Rest of World - Growth driven in Europe by Joya ${ }^{\circledR}$, Danival ${ }^{\circledR}$ and non-dairy private label business and in Canada by Yves ${ }^{\circledR}$, Live Clean ${ }^{\circledR}$ and Tilda ${ }^{\circledR}$ brands

## Q3 2018 U.S. Segment Results

## Net Sales

\$289.5

'17 Q3

'18 Q3

Adjusted Gross Profit \& Adjusted Operating Income

> Net sales were down 3\%, driven by declines of Sensible Portions ${ }^{\circledR}$, The Greek Gods ${ }^{\circledR}$, Spectrum ${ }^{\circledR}$, Rudi's Organic Bakery ${ }^{\circledR}$ and SKUs outside of Top 500 including rationalization were partially offset by growth in Celestial Seasonings ${ }^{\circledR}$, Earth's Best ${ }^{\oplus}$, Alba Botanica ${ }^{\circledR}$ and Imagine ${ }^{\circledR}$; when adjusted for acquisitions, divestitures, and certain other items, including the 2017 Project Terra SKU rationalization, and taking into account the potential impact of the Project Terra 2018 SKU rationalization, net sales would have increased $1 \%$
> Adjusted gross margin declined 240 bps YoY, driven by commodity inflation, higher trade expense and freight costs, partially offset by Project Terra savings

## Q3 2018 U.K. Segment Results

## Net Sales



## Q3 2018 ROW Segment Results

Net Sales
$\$ 113.3$


Adjusted Gross Profit \& Adjusted Operating Income


$$
\$ 26.5
$$

> Net sales growth rate of $15 \%$, or $6 \%$ on a constant currency basis
> Growth driven in Europe by Joya ${ }^{\circledR}$, Danival ${ }^{\circledR}$ and non-dairy private label business
> Growth in Canada led by Yves ${ }^{\circledR}$, Live Clean ${ }^{\circledR}$ and Tilda ${ }^{\circledR}$ brands
> Adjusted gross margin and adjusted operating income increased by 10 bps and 140 bps, respectively, due to operating efficiencies, Project Terra savings and favorable currency

## Cash Flow



$\rightarrow$ For FY 2018, we anticipate cash flow from operations of $\$ 105$ million to $\$ 125$ million
> We expect the capital expenditures to be approximately $\$ 75$ million in FY 2018

[^0]
## Balance Sheet



> Cash balance of $\$ 117$ million
> Net debt was $\$ 632$ million, a $\$ 4$ million improvement from the prior year period
> Leverage ratio decreased to $2.89 x$ at the end of 2018 Q3 from 3.28x at the end of 2017 Q3

## FY 2018 Guidance Reconciliation

|  | Original Guidance <br> Low High |  |  |  | Less: <br> Hain Pure Protein |  | Adjusted Guidance Low High |  |  |  | Updated FY 2018 Guidance Low High |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales (\$M) | \$ | 2,967 | \$ | 3,036 | \$ | (533) |  | 2,434 | \$ | 2,503 | \$ | 2,434 | \$ | 2,503 |
| Adjusted EBITDA (\$M) | \$ | 340 | \$ | 355 | \$ | (48) |  | 292 | \$ | 307 | \$ | 250 | \$ | 260 |
| Adjusted EPS (1) | \$ | 1.64 | \$ | 1.75 | \$ | (0.25) |  | 1.39 | + | 1.50 | \$ | 1.11 | \$ | 1.18 |

Appendix \& Reconciliation

## Net Sales and Operating Income by Segment

(unaudited and dollars in thousands)

## NET SALES

Net sales - Three months ended $3 / 31 / 18$
Net sales - Three months ended 3/31/17
\% change - FY' 18 net sales vs. FY'17 net sales

## OPERATING INCOME

Three months ended $3 / 31 / 18$
Operating income
Non-GAAP adjustments (1)
Adjusted operating income
Operating income margin
Adjusted operating income margin

Three months ended 3/31/17
Operating income
Non-GAAP adjustments (1)
Adjusted operating income
Operating income margin
Adjusted operating income margin


| $\$$ | 24,974 | $\$$ | 13,863 | $\$$ | 11,059 | $\$$ | $(20,642)$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 10,880 | 6,895 | 1,257 | 7,723 | 29,254 |  |  |
| $\$$ | 35,854 | $\$$ | 20,758 | $\$$ | 12,316 | $\$$ | $(12,919)$ |


| \$ | 44,322 | \$ | 14,061 | \$ | 9,362 | \$ | $(18,124)$ | \$ | 49,621 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | - |  | - |  | - |  | 9,207 |  | 9,207 |
| \$ | 44,322 | \$ | 14,061 | \$ | 9,362 | \$ | $(8,917)$ | \$ | 58,828 |
|  | 15.3\% |  | 7.0\% |  | 9.5\% |  |  |  | 8.4\% |
|  | 15.3\% |  | 7.0\% |  | 9.5\% |  |  |  | 10.0\% |

Net Income
Net (loss) income from discontinued operations
Net income from continuing operations

Provision (benefit) for income taxes
Interest expense, net
Depreciation and amortization
Equity in net loss (income) of equity-method investees
Stock-based compensation expense
Long-lived asset impairment
Unrealized currency gains and losses

## EBITDA



| Acquisition related expenses, restructuring, integration and other charges | 4,831 | 2,083 |
| :--- | ---: | ---: |
| Accounting review and remediation costs, net of insurance proceeds | 3,313 | 7,124 |
| 2018 Project Terra SKU rationalization | 4,913 | - |
| Plant closure related costs | 3,246 | - |
| Losses on terminated chilled desserts contract | 2,939 | - |
| Co-packer disruption | 952 | - |
| Toys "R" Us bad debt | 897 | - |
| Machine break-down costs | 317 | - |
| Recall and other related costs | 273 | - |
| Litigation expense | 235 | - |
| U.K. start-up costs | - | - |
| Regulated packaging change | - | - |
| 2017 Project Terra SKU rationalization | - | - |
| U.K. deferred synergies due to CMA Board decision | - |  |
| Adjusted EBITDA | - | 73,440 |

## Operating Cash Flow

| $\frac{\text { Three Months Ended }}{3 / 31 / 17}$ |
| :---: |
| unaudited and dollars in thousands) |

Cash flow provided by operating activities - continuing operations
$\qquad$
$\qquad$
\$ 44,751
Purchases of property, plant and equipment
$(12,884)$

Operating Free Cash Flow
\$ 31,867

## GAAP to Non-GAAP Reconciliation

## THE HAIN CELESTIAL GROUP, INC.

## Reconciliation of GAAP Results to Non-GAAP Measures

(unaudited and in thousands, except per share amounts)


| Net sales | \$ | 632,720 | \$ | - | \$ | 632,720 | \$ | 588,798 | \$ | - | \$ | 588,798 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cost of sales |  | 499,707 |  | $(12,640)$ |  | 487,067 |  | 449,595 |  | - |  | 449,595 |
| Gross profit |  | 133,013 |  | 12,640 |  | 145,653 |  | 139,203 |  |  |  | 139,203 |
| Operating expenses (a) |  | 95,615 |  | $(5,971)$ |  | 89,644 |  | 80,375 |  |  |  | 80,375 |
| Acquisition related expenses, restructuring and integration charges |  | 4,831 |  | $(4,831)$ |  | - |  | 2,083 |  | $(2,083)$ |  | - |
| Accounting review and remediation costs, net of insurance proceeds |  | 3,313 |  | $(3,313)$ |  | - |  | 7,124 |  | $(7,124)$ |  | - |
| Operating income |  | 29,254 |  | 26,755 |  | 56,009 |  | 49,621 |  | 9,207 |  | 58,828 |
| Interest and other expenses (income), net (b) |  | 5,222 |  | 1,465 |  | 6,687 |  | 7,471 |  | $(1,791)$ |  | 5,680 |
| Provision (benefit) for income taxes |  | $(1,310)$ |  | 11,946 |  | 10,636 |  | 9,149 |  | 7,480 |  | 16,629 |
| Net income from continuing operations <br> Net (loss) income from discontinued operations, net |  | 25,241 |  | 13,344 |  | 38,585 |  | 32,824 |  | 3,518 |  | 36,342 |
| of tax |  | $(12,555)$ |  | 12,555 |  | - |  | $(1,496)$ |  | 1,496 |  | - |
| Net income |  | 12,686 |  | 25,899 |  | 38,585 |  | 31,328 |  | 5,014 |  | 36,342 |
| Diluted net income per common share from continuing operations |  | 0.24 |  | 0.13 |  | 0.37 |  | 0.31 |  | 0.03 |  | 0.35 |
| Diluted net (loss) income per common share from discontinued operations |  | (0.12) |  | 0.12 |  | - |  | (0.01) |  | 0.01 |  | - |
| Diluted net income per common share |  | 0.12 |  | 0.25 |  | 0.37 |  | 0.30 |  | 0.05 |  | 0.35 |

## GAAP to Non-GAAP Reconciliation (cont.)

| Three Months |
| :---: |
| Ended March 31, |
| 2018 |

Three Months Ended March 31, 2017


Long-lived asset impairment charge associated
with plant closure

| 4,839 |
| ---: |
|  |
|  |
| Operating expenses (a) |
|  |


| - |
| ---: |
| - |
| - |

Acquisition related expenses, restructuring and integration charges

| 4,831 |  |
| :---: | :---: |
|  | 2,831 |

Accounting review and remediation costs
Accounting review and remediation costs, net of insurance proceeds

Operating income
Unrealized currency (gains) and losses
Interest and other expenses (income), net (b)
Income tax related adjustments
Provision (benefit) for income taxes
Net income from continuing operations

| 3,313 |  |  | 7,124 |
| :---: | :---: | :---: | :---: |
|  | 3,313 |  | 7,124 |
|  | 26,755 |  | 9,207 |
|  | $(1,465)$ |  | 1,791 |
|  | $(1,465)$ |  | 1,791 |
|  | $(11,946)$ |  | $(7,480)$ |
|  | $(11,946)$ |  | $(7,480)$ |
| \$ | 13,344 | \$ | 3,518 |

[^1]
## Neł Sales and Adjusted Neł Sales Growth

## the hain Celestial group, inc.

## Net Sales Growth at Constant Currency

(unaudited and in thousands)

Net sales - Three months ended 3/31/18 Impact of foreign currency exchange Net sales on a constant currency basis Three months ended 3/31/18

Net sales - Three months ended 3/31/17 Net sales growth on a constant currency

Net Sales Growth at Constant Currency and Adjusted for Acquisitions, Divestitures and Other

|  | Hain Consolidated |  | United States |  | United Kingdom |  | Rest of World |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales on a constant currency basis - |  |  |  |  |  |  |  |  |  |
|  | \$ | 57,988 | \$ | 281,052 | \$ | 212,805 | \$ | 104,131 |  |
| Net sales - Three months ended 3/31/17 | \$ | 588,798 | \$ | 289,503 | \$ | 200,976 | \$ | 98,319 |  |
| Acquisitions |  | 6,581 |  | - |  | 6,208 |  | 373 |  |
| Divestitures |  | $(2,617)$ |  | $(2,617)$ |  | - |  | - |  |
| Castle contract termination |  | $(4,335)$ |  | - |  | $(4,335)$ |  | - |  |
| 2017 Project Terra SKU rationalization |  | $(3,994)$ |  | $(3,994)$ |  | - |  | - |  |
| 2018 Project Terra SKU rationalization |  | $(13,264)$ |  | $(11,989)$ |  | - |  | $(1,275)$ |  |
| Inventory realignment |  | 7,497 |  | 7,497 |  | - |  | - |  |
| Net sales on a constant currency basis adjusted for acquisitions, divestitures and other - Three months ended 3/31/17 | \$ | 578,666 | \$ | 278,400 | \$ | 202,849 | \$ | 97,417 |  |
| Net sales growth on a constant currency basis adjusted for acquisitions, divestitures and other |  | 3.3\% |  | 1.0\% |  | 4.9\% |  | 6.9\% |  |
|  | Hain Daniels |  | Hain Celestial Canada |  | Hain Celestial Europe |  | Ella's Kitchen |  | Tilda |
| Net sales growth - Three months ended 3/31/18 |  | 17.2\% |  | 11.7\% |  | 25.1\% |  | 26.6\% | 19.6\% |
| Impact of foreign currency exchange |  | (13.1)\% |  | (4.9)\% |  | (16.7)\% |  | (14.0)\% | (10.7)\% |
| Impact of acquisitions |  | (4.3)\% |  | 0.0\% |  | 0.0\% |  | 0.0\% | 0.0\% |
| Impact of castle contract termination |  | 3.0\% |  | 0.0\% |  | 0.0\% |  | 0.0\% | 0.0\% |
| Net sales on a constant currency basis adjusted for acquisitions, divestitures and other - Three months ended $3 / 31 / 18$ |  | 2.8\% |  | 6.8\% |  | 8.4\% |  | 12.5\% | 8.8\% |

## Historical Quarterly Adjusted EBITDA from Continuing Operations

|  | Three Months Ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 12/31/2017 |  | 9/30/2017 |  | 6/30/2017 |  |
|  | (dollars in thousands) |  |  |  |  |  |
| Net Income | \$ | 47,103 | \$ | 19,846 | \$ | 313 |
| Net income from discontinued operations |  | 3,973 |  | 1,233 |  | 1,817 |
| Net income (loss) from continuing operations | \$ | 43,130 | \$ | 18,613 | \$ | $(1,504)$ |
| Provision (benefit) for income taxes |  | $(17,690)$ |  | 7,484 |  | 2,954 |
| Interest expense, net |  | 5,817 |  | 5,609 |  | 4,914 |
| Depreciation and amortization |  | 14,919 |  | 15,147 |  | 14,832 |
| Equity in net income of equity method investees |  | (194) |  | (11) |  | (84) |
| Stock based compensation expense |  | 4,158 |  | 3,164 |  | 2,139 |
| Long-lived asset and tradename impairment |  | 3,449 |  | - |  | 40,452 |
| Unrealized currency (gains) and losses |  | (287) |  | $(3,419)$ |  | 14,056 |
| EBITDA | \$ | 53,302 | \$ | 46,587 | \$ | 77,759 |
| Acquisition related expenses, restructuring, integration and other charges |  |  |  |  |  |  |
| Accounting review and remediation costs, net of insurance proceeds |  | 4,451 |  | $(1,358)$ |  | 9,473 |
| Losses on terminated chilled desserts contract |  | 2,142 |  | 1,472 |  | 2,583 |
| U.K. start-up costs |  | 422 |  | 737 |  | - |
| Co-packer disruption |  | 1,567 |  | 1,173 |  | - |
| Regulated packaging change |  | 1,007 |  | - |  | - |
| Plant closure related costs |  | 700 |  | - |  | - |
| Realized currency gain on repayment of GBP denominated debt |  | - |  | - |  | $(14,290)$ |
| Adjusted EBITDA | \$ | 67,661 | \$ | 53,461 | \$ | 81,620 |


[^0]:    \$ in millions; Operating cash flow and capital expenditures on this slide exclude contribution from HPP

[^1]:    (a) Operating expenses include amortization of acquired intangibles, selling, general, and administrative expenses and long-lived asset impairment
    ${ }^{\text {(b) }}$ Interest and other expenses (income), net include interest and other financing expenses, net and other (income)/expense, net.

