



Third Quarter Fiscal 2018 Business Review & Outlook

May 8, 2018

Safe Harbor Statement



Safe Harbor Statement

Certain statements contained in this press release constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are predictions based on expectations and projections about future events and are not statements of historical fact. You can identify forward-looking statements by the use of forward-looking terminology such as "plan", "continue", "expect", "anticipate", "intend", "predict", "project", "estimate", "likely", "believe", "might", "seek", "may", "will", "remain", "potential", "can", "should", "could", "future" and similar expressions, or the negative of those expressions, or similar words or phrases that are predictions of or indicate future events or trends and that do not relate solely to historical facts. You can also identify forwardlooking statements by discussions of the Project Terra strategic initiatives, the Company's potential divestiture of its Hain Pure Protein business and our future performance and results of operations. Such forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual results, levels of activity, performance or achievements of the Company, or industry results, to be materially different from any future results, levels of activity, performance or achievements expressed or implied by such forward-looking statements, and you should not rely on them as predictions of future events. Forwardlooking statements depend on assumptions, data or methods that may be incorrect or imprecise and may not be able to be realized. We do not guarantee that the transactions and events described will happen as described (or that they will happen at all). Such factors, include, among others, the Company's beliefs or expectations relating to (i) the Company's guidance for Fiscal Year 2018; (ii) the Company's ability to generate growth and optimize pricing to offset higher freight and commodity inflation; (iii) the potential divestiture of the Hain Pure Protein business during the first half of fiscal year 2019; (iv) the Company's ability to execute long term strategic priorities and Project Terra initiatives to enhance stockholder value; (v) the Company's ability to simplify its brand portfolio and execute SKU rationalization plans; and the other risks detailed from time-to-time in the Company's reports filed with the United States Securities and Exchange Commission, including the Annual Report on Form 10-K for the fiscal year ended June 30, 2017, and our quarterly reports. As a result of the foregoing and other factors, the Company cannot provide any assurance regarding future results, levels of activity and achievements of the Company, and neither the Company nor any person assumes responsibility for the accuracy and completeness of these statements. All forward-looking statements contained herein apply as of the date hereof or as of the date they were made and, except as required by applicable law, the Company disclaims any obligation to publicly update or revise any forward-looking statement to reflects changes in underlying assumptions or factors of new methods, future events or other changes.

Non-GAAP Financial Measures

This presentation and the accompanying tables include non-GAAP financial measures, including net sales adjusted for the impact of foreign currency, acquisitions and divestitures and certain other items, including SKU rationalization, as applicable in each case, adjusted operating income, adjusted gross margin, adjusted earnings per diluted share, EBITDA, adjusted EBITDA, adjusted gross profit and operating free cash flow. The reconciliations of these non-GAAP financial measures to the comparable GAAP financial measures are presented in the tables "Reconciliation of GAAP Results to Non-GAAP Measures" for the three months and nine months ended March 31, 2018 and 2017 and in the Appendix. Management believes that the non-GAAP financial measures presented provide useful additional information to investors about current trends in the Company's operations and are useful for period-over-period comparisons of operations. These non-GAAP financial measures should not be considered in isolation or as a substitute for the comparable GAAP measures. In addition, these non-GAAP measures may not be the same as similar measures provided by other companies due to potential differences in methods of calculation and items being excluded. They should be read only in connection with the Company's Consolidated Statements of Income presented in accordance with GAAP.

The Company defines EBITDA as net income from continuing operations (a GAAP measure) before income taxes, net interest expense, depreciation and amortization, equity in net income of equity method investees, stock based compensation expense and unrealized currency gains. Adjusted EBITDA is defined as EBITDA before acquisition-related expenses, including integration and restructuring charges, and other non-recurring items. The Company's management believes that these presentations provide useful information to management, analysts and investors regarding certain additional financial and business trends relating to its results of operations and financial condition. In addition, management uses these measures for reviewing the financial results of the Company as well as a component of performance-based executive compensation.

Reconciliations of non-GAAP financial measures to GAAP financial measures are provided in the Appendix of this presentation. Numbers in this presentation may not sum due to rounding.

Today's Agenda



U	Opening Remarks	Irwin D. Simon
2	U.S. Review	Gary W. Tickle
3	3QFY18 Financial Results	James M. Langrock

4 Q&A



Opening Remarks

Irwin D. Simon

Founder, President, CEO and Chairman of the Board

Remain Committed to Four-Point Strategic Plan



- Invest in Top Brands and Capabilities to Grow Globally
- Deliver on Project Terra Cost Savings
- Enhanced Leadership Team to Deliver Strategic Plan
- Capital Allocation Return to Shareholders

We have Leading Natural and Organic, **Better-For-You Brands**



Brands that are positioned as the #1 or #2 in their respective categories.

U.S.

Rest of World

U.K.









live clean.

























GARDEN of EATIN











3QFY18 Overview

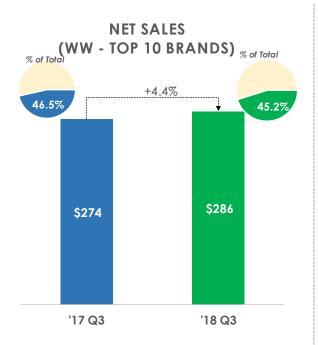


- Net sales were \$633 million, an 8% increase compared to \$589 million in the prior year period
 - Net sales increased 2% on a constant currency basis; when adjusted for foreign exchange and acquisitions, divestitures and certain other items, including the 2017 Project Terra SKU rationalization, and taking into account the potential impact of the Project Terra 2018 SKU rationalization, net sales would have increased 3%
- ➤ EBITDA of \$51.5M; Adjusted EBITDA was \$73.4 million
- Reported EPS of \$0.24; Adjusted EPS of \$0.37

We continue to evaluate all opportunities to build upon our platforms and strengths, eliminate complexity and enhance our margin structure, including accretive acquisitions and non-core divestitures.

3QFY18 Top Brands Results









Ella's

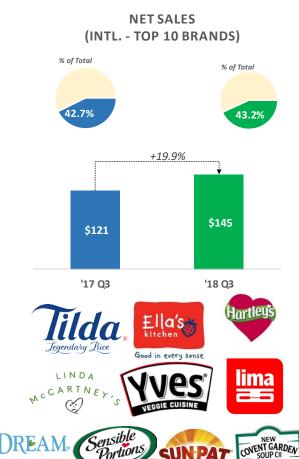
Good in every sense





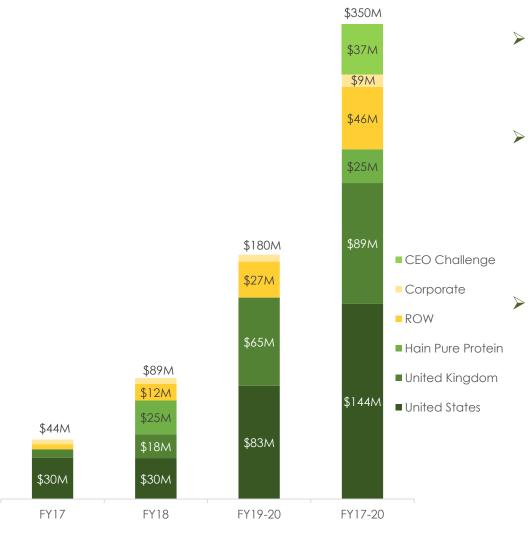






Project Terra – Results & Targets by Function





- Project Terra savings have been updated to reflect the expected sale of Hain Pure Protein (\$37M in FY19 – 20)
- We are focusing on accelerating and amplifying procurement related savings by consolidating resources around direct product costs such as ingredients, packaging and comanufacturers
 - We are also tasking our businesses through our CEO Challenge to identify \$37M of additional cost savings in order to reach \$350 million in Project Terra cost savings through 2020

Focus on Strategic Value Enhancing Initiatives









- Announced strategic divestiture of Hain Pure Protein Business
 - Expected to close in first half of FY19
- Fresh, organic and antibiotic-free protein category remains strong
 - Net sales relatively flat compared to the prior year period
- Highly attractive business with very good growth potential, but non-core to our goforward strategy
- Opportunity to enhance shareholder value as we position Hain Celestial for future growth
 - Expect to return capital to shareholders in the form of a share buyback, special dividend or reinvestment



U.S. Review

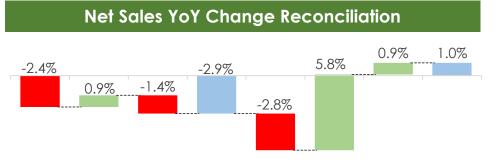
Gary Tickle

CEO, Hain Celestial North America

U.S. Segment – Net Sales Trend









when adjusted for acquisitions, divestitures, and certain other items, including the 2017 Project Terra SKU rationalization, and taking into account the potential impact of the Project Terra 2018 SKU rationalization, net sales would have increased 1%

- Net top-line brand headwinds of ~\$11 million
 - Sensible Portions® decreased mid-teens
 - Spectrum® decreased low double-digits
 - The Greek Gods® decreased high singledigits
 - Rudi's Organic Bakery® decreased double-digits

U.S. Segment: Top 11 Brands



















- Four of the Top 11 brands generated an increase in net sales for the U.S. segment
- Terra® chips was flat YoY in 3Q

Complexity Reduction



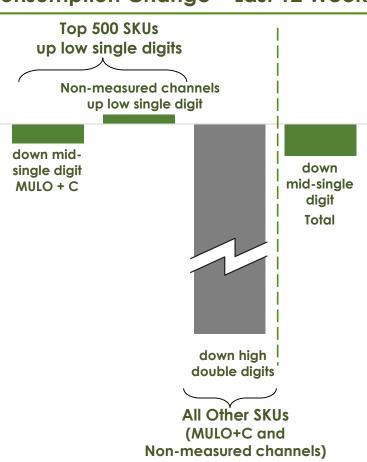
√ 2018 Project Terra SKU rationalization identified 432 items in base case, making the total ~1,100 SKUs

- ✓ Expected Impact:
 - √ ~\$40M reduction in sales when SKU rationalization is complete in
 FY19
 - √ 0.4% improvement in margin
- √ Q3 total impact growth associated with SKU rationalization is 6%
- √ Q4 estimated total impact of growth associated with SKU rationalization is 4%

3QFY18 U.S. Consumption Trends



Consumption Change – Last 12 Weeks⁽¹⁾



How We View Our Business...

- Top 500 SKUs are 93% of consumption sales in measured and non-measured channels
 - MULO+C down low single digits as volume shifts to new channels
 - Non-measured channels up low double digits
- All Other SKUs down high double digits due to SKU rationalization initiatives

U.S. Segment: Outlook for 4QFY18



- Continued execution against our strategic plan for growth
 - Focused on investing in our Top 11 brands
 - On-going momentum of top 500 SKUs across total sales channels, especially non-measured channels
- Stronger promotional calendar in 4QFY18 vs. 4QFY17 with expanded distribution for Earths Best®, Celestial Seasonings® and Arrowhead Mills®
- Expanded club programming for personal care in 4QFY18
- Confirmed increase in distribution for 1QFY19 for Earths Best®, Alba Botanica®, MaraNatha®, Terra Chips®, The Greek Gods®, Jason Natural® and Garden of Eatin®
- Continued execution of expansion plan on e-commerce



3QFY18 Financial Results

James Langrock

Executive Vice President and Chief Financial Officer

Q3 2018 Consolidated Financial Results



	2	018 Q3	2017 Q3	YoY Change%
Net Sales	\$	632.7	\$ 588.8	7.5%
Adjusted Growth				3.3%
Gross Profit	\$	133.0	\$ 139.2	-4.4%
Gross Margin%		21.0%	23.6%	(262)bp
Adjusted Gross Profit	\$	145.7	\$ 139.2	4.6%
Adjusted Gross Margin%		23.0%	23.6%	(62)bp
Adjusted EBITDA	\$	73.4	\$ 75.0	-2.1%
Adjusted EPS	\$	0.37	\$ 0.35	5.7%

- Net sales of \$632.7 million, a 7.5% increase compared to \$588.8 million last year; when adjusted for foreign exchange and acquisitions, divestitures, and certain other items, including the 2017 Project Terra SKU rationalization, and taking into account the potential impact of the Project Terra 2018 SKU rationalization, net sales would have increased 3%
- Gross profit of \$133.0 million or 21.0% as a percentage of net sales; Adjusted gross profit of \$145.7 million or 23.0% as a percentage of net sales, driven by the U.K. and Rest of World, partially offset by the U.S.
- EBITDA of \$51.5M; Adjusted EBITDA of \$73.4M
- Reported EPS of \$0.24; Adjusted EPS of \$0.37, up \$0.02 versus last year

Q3 2018 Net Sales Growth Reconciliation



	As Reported	FX Effect	Acquisitions	Divestures	Castle Contract Termination	2017 Project Terra SKU Rat	2018 Project Terra SKU Rat	Inventory Realignment	Adjusted Growth
U.S.	-2.9%			0.9%		1.4%	4.4%	-2.8%	1.0%
U.K.	18.6%	-12.7%	-3.2%		2.2%				4.9%
Rest of World	15.3%	-9.4%	-0.4%				1.4%		6.9%
Hain ex HPP	7.5%	-5.9%	-1.1%	0.4%	0.7%	0.7%	2.4%	-1.4%	3.3%

- ▶ U.S. Declines of Sensible Portions®, The Greek Gods®, Spectrum®, Rudi's Organic Bakery® and SKUs outside of Top 500 including rationalization were partially offset by growth in Celestial Seasonings®, Earth's Best®, Alba Botanica® and Imagine®
- U.K. Growth driven by Linda McCartney's®, Hartley's®, Ella's Kitchen®, Cully & Sully® and Tilda® brands
- Rest of World Growth driven in Europe by Joya®, Danival® and non-dairy private label business and in Canada by Yves®, Live Clean® and Tilda® brands

Q3 2018 U.S. Segment Results







- Net sales were down 3%, driven by declines of Sensible Portions[®]. The Greek Gods®, Spectrum®, Rudi's Organic Bakery® and SKUs outside of Top 500 including rationalization were partially offset by growth in Celestial Seasonings®, Earth's Best®, Alba Botanica® Imagine®; when adjusted acquisitions, divestitures, and certain other items, including the 2017 Project Terra SKU rationalization, and taking into account the potential impact of the Project Terra 2018 SKU rationalization, net sales would have increased 1%
- Adjusted gross margin declined 240 bps YoY, driven by commodity inflation, higher trade expense and freight costs, partially offset by Project Terra savings

Q3 2018 U.K. Segment Results







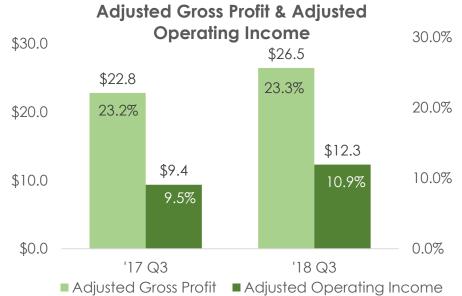


- Net sales growth rate of 19%, or 5% after adjusting for foreign exchange, acquisitions and divestitures and certain other items
- Growth driven by Linda McCartney's®, Hartley's®, Ella's Kitchen®, Cully & Sully® and Tilda® brands
- Adjusted gross margin and adjusted operating margin expanded by 220 bps and 170 bps, respectively, driven by net sales growth, price realization, operating efficiencies and favorable currency partially offset by commodity inflation

Q3 2018 ROW Segment Results



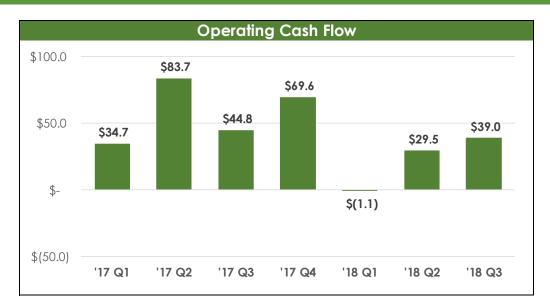




- Net sales growth rate of 15%, or 6% on a constant currency basis
- Growth driven in Europe by Joya®, Danival® and non-dairy private label business
- Growth in Canada led by Yves[®], Live Clean[®] and Tilda[®] brands
- Adjusted gross margin and adjusted operating income increased by 10 bps and 140 bps, respectively, due to operating efficiencies, Project Terra savings and favorable currency

Cash Flow







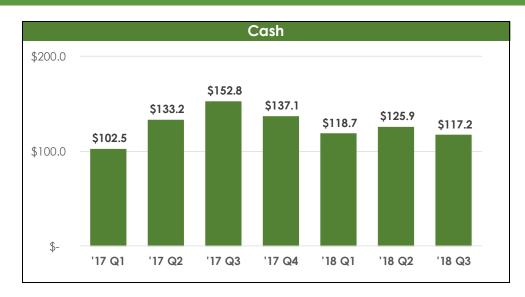
- Capital expenditures were \$23.7 million
- Operating free cash flow was \$15.3 million



- For FY 2018, we anticipate cash flow from operations of \$105 million to \$125 million
- We expect the capital expenditures to be approximately \$75 million in FY 2018

Balance Sheet







- Cash balance of \$117 million
- Net debt was \$632 million, a \$4 million improvement from the prior year period
- Leverage ratio decreased to 2.89x at the end of 2018 Q3 from 3.28x at the end of 2017 Q3

FY 2018 Guidance Reconciliation



	Original Guidance Low High			Less: Hain Pure Protein	Adjusted Guidance Low High				Updated FY 2018 Guidance Low High					
Net Sales (\$M)	\$	2,967	\$	3,036		\$ (533)	\$	2,434	\$	2,503	\$ 2	,434	\$	2,503
Adjusted EBITDA (\$M)	\$	340	\$	355		\$ (48)	\$	292	\$	307	\$	250	\$	260
Adjusted EPS (1)	\$	1.64	\$	1.75		\$ (0.25)	\$	1.39	\$	1.50	\$	1.11	\$	1.18



Appendix & Reconciliation

Net Sales and Operating Income by Segment



				United				orporate/		
(unaudited and dollars in thousands)	Uni	ited States	I	Kingdom	Re	st of World		Other	Total	
NET SALES										
Net sales - Three months ended 3/31/18	\$	281,052	\$	238,321	\$	113,347	\$	- \$	632,720	
Net sales - Three months ended 3/31/17	\$	289,503	\$	200,976	\$	98,319	\$	- \$	588,798	
% change - FY'18 net sales vs. FY'17 net sales		(2.9)%		18.6%	0	15.3%			7.5%	
OPERATING INCOME										
Three months ended 3/31/18										
Operating income	\$	24,974	\$	13,863	\$	11,059	\$	(20,642) \$	29,254	
Non-GAAP adjustments (1)		10,880		6,895		1,257		7,723	26,755	
Adjusted operating income	\$	35,854	\$	20,758	\$	12,316	\$	(12,919) \$	56,009	
Operating income margin		8.9%		5.8%	7	9.8%			4.6%	
Adjusted operating income margin		12.8%		8.7%	7	10.9%			8.9%	
Three months ended 3/31/17										
Operating income	\$	44,322	\$	14,061	\$	9,362	\$	(18,124) \$	49,621	
Non-GAAP adjustments (1)		-		-		-		9,207	9,207	
Adjusted operating income	\$	44,322	\$	14,061	\$	9,362	\$	(8,917) \$	58,828	
Operating income margin		15.3%		7.0%	7	9.5%			8.4%	
Adjusted operating income margin		15.3%		7.0%	7 0	9.5%			10.0%	

EBITDA and Adjusted EBITDA Reconciliation



	Three Months	Ended
	3/31/2018	3/31/2017
	(unaudited and dolla	rs in thousands)
Net Income	\$ 12,686	\$ 31,328
Net (loss) income from discontinued operations	(12,555)	(1,496)
Net income from continuing operations	\$ 25,241	\$ 32,824
Provision (benefit) for income taxes	(1,310)	9,149
Interest expense, net	6,108	4,728
Depreciation and amortization	15,074	14,828
Equity in net loss (income) of equity-method investees	101	177
Stock-based compensation expense	2,936	2,284
Long-lived asset impairment	4,839	-
Unrealized currency gains and losses	(1,465)	1,791
EBITDA	51,524	65,781
Acquisition related expenses, restructuring, integration and other charges	4,831	2,083
Accounting review and remediation costs, net of insurance proceeds	3,313	7,124
2018 Project Terra SKU rationalization	4,913	-
Plant closure related costs	3,246	-
Losses on terminated chilled desserts contract	2,939	-
Co-packer disruption	952	-
Toys "R" Us bad debt	897	-
Machine break-down costs	317	-
Recall and other related costs	273	-
Litigation expense	235	-
U.K. start-up costs	-	-
Regulated packaging change	-	-
2017 Project Terra SKU rationalization	-	-
U.K. deferred synergies due to CMA Board decision		
Adjusted EBITDA	<u>\$ 73,440</u>	\$ 74,988

Operating Cash Flow



Three Months Ended									
3/31/18	3/31/17								

unaudited and dollars in thousands)

Cash flow provided by operating activities - continuing operations	\$ 38,979	\$	44,751
Purchases of property, plant and equipment_	(23,683)		(12,884)
Operating Free Cash Flow_	\$ 15,296	\$_	31,867

GAAP to Non-GAAP Reconciliation



THE HAIN CELESTIAL GROUP, INC. Reconciliation of GAAP Results to Non-GAAP Measures

(unaudited and in thousands, except per share amounts)

	Three Months Ended March 31,											
	20	D18 GAAP		Adjustments	20	18 Adjusted	2017 GAAP		Adjustments		2017 Adjusted	
Net sales	\$	632,720	\$	-	\$	632,720	\$	588,798	\$	-	\$	588,798
Cost of sales		499,707		(12,640)		487,067		449,595		-		449,595
Gross profit		133,013		12,640		145,653		139,203		=		139,203
Operating expenses (a)		95,615		(5,971)		89,644		80,375		-		80,375
Acquisition related expenses, restructuring and		4,831		(4,831)		-		2,083		(2,083)		-
integration charges												
Accounting review and remediation costs, net of												
insurance proceeds		3,313		(3,313)		-		7,124		(7,124)		-
Operating income		29,254		26,755		56,009		49,621		9,207		58,828
Interest and other expenses (income), net (b)		5,222		1,465		6,687		7,471		(1,791)		5,680
Provision (benefit) for income taxes		(1,310)		11,946		10,636		9,149		7,480		16,629
Net income from continuing operations		25,241		13,344		38,585		32,824		3,518		36,342
Net (loss) income from discontinued operations, net		(10.555)		10.555				(1, 40.4)		1 40 /		
of tax		(12,555)		12,555		-		(1,496)		1,496		-
Netincome		12,686		25,899		38,585		31,328		5,014		36,342
Diluted net income per common share from												
continuing operations		0.24		0.13		0.37		0.31		0.03		0.35
Diluted net (loss) income per common share from												
discontinued operations		(0.12)		0.12		-		(0.01)		0.01		-
Diluted net income per common share		0.12		0.25		0.37		0.30		0.05		0.35

GAAP to Non-GAAP Reconciliation (cont.)



Details of Adjust	ments:	Three Months Ended March 31, 2018	Three Months Ended March 31, 2017			
	2018 Project Terra SKU rationalization Plant closure related costs Losses on terminated chilled desserts contract Co-packer disruption Machine break-down costs Recall and other related costs Cost of sales Gross profit	\$ 4,913 3,246 2,939 952 317 273 12,640	\$			
	Long-lived asset impairment charge associated with plant closure Toys "R" Us bad debt Litigation expenses Operating expenses (a)	4,839 897 235 5,971	- - - - -			
	Acquisition related expenses, restructuring and integration charges Acquisition related expenses, restructuring and integration charges	4,831	2,083			
	Accounting review and remediation costs Accounting review and remediation costs, net of insurance proceeds	3,313	7,124 7,124			
	Operating income	26,755	9,207			
	Unrealized currency (gains) and losses Interest and other expenses (income), net (b)	(1,465)	1,791 1,791			
	Income tax related adjustments Provision (benefit) for income taxes	(11,946) (11,946)	(7,480) (7,480)			
	Net income from continuing operations	\$ 13,344	\$ 3,518			

⁽a) Operating expenses include amortization of acquired intangibles, selling, general, and administrative expenses and long-lived asset impairment.

(b) Interest and other expenses (income), net include interest and other financing expenses, net and other (income)/expense, net.

Net Sales and Adjusted Net Sales Growth



THE HAIN CELESTIAL GROUP, INC. Net Sales Growth at Constant Currency

(unaudited and in thousands)

	Co	nain nsolidated	Unite	ed Kingdom	Rest of World		
Net sales - Three months ended 3/31/18 Impact of foreign currency exchange Net sales on a constant currency basis -	\$	632,720 (34,732)	\$	238,321 (25,516)	\$	113,347 (9,216)	
Three months ended 3/31/18	\$	597,988	\$	212,805	\$	104,131	
Net sales - Three months ended 3/31/17 Net sales growth on a constant currency	\$	588,798 1.6%	\$	200,976 5.9%	\$	98,319 5.9%	

Net Sales Growth at Constant Currency and Adjusted for Acquisitions, Divestitures and Other

	Con	Hain solidated	United States United Kingdom		d Kingdom	Res	t of World		
Net sales on a constant currency basis - Three months ended 3/31/18	\$	597,988	\$	281,052	\$	212,805	\$	104,131	
Net sales - Three months ended 3/31/17 Acquisitions Divestitures Castle contract termination 2017 Project Terra SKU rationalization 2018 Project Terra SKU rationalization Inventory realignment	\$	588,798 6,581 (2,617) (4,335) (3,994) (13,264) 7,497	\$	289,503 - (2,617) - (3,994) (11,989) - 7,497	\$	200,976 6,208 - (4,335) - -	\$	98,319 373 - - - (1,275)	
Net sales on a constant currency basis adjusted for acquisitions, divestitures and other - Three months ended 3/31/17 Net sales growth on a constant currency basis adjusted for acquisitions, divestitures and other	\$	<u>578,666</u> 3.3%	\$	<u>278,400</u> 1.0%	\$	<u>202,849</u> 4.9%	\$	<u>97,417</u> 6.9%	
Net sales growth - Three months ended 3/31/18 Impact of foreign currency exchange Impact of acquisitions Impact of castle contract termination	<u>Hai</u>	17.2% (13.1)% (4.3)% 3.0%		11.7% (4.9)% 0.0% 0.0%		25.1% (16.7)% 0.0% 0.0%	<u>Ella</u>	's Kitchen 26.6% (14.0)% 0.0% 0.0%	Tilda 19.6% (10.7)% 0.0% 0.0%
Net sales on a constant currency basis adjusted for acquisitions, divestitures and other - Three months ended 3/31/18		2.8%		6.8%		8.4%		12.5%	<u>8.8%</u>

Historical Quarterly Adjusted EBITDA from Continuing Operations



_	Three Months Ended						
		12/31/2017		9/30/2017		6/30/2017	
			(dollars in thousands)				
Net Income	\$	47,103	\$	19,846	\$	313	
Net income from discontinued operations		3,973	_	1,233		1,817	
Net income (loss) from continuing operations	\$	43,130	\$	18,613	\$	(1,504)	
Provision (benefit) for income taxes		(17,690)		7,484		2,954	
Interest expense, net		5,817		5,609		4,914	
Depreciation and amortization		14,919		15,147		14,832	
Equity in net income of equity method investees		(194)		(11)		(84)	
Stock based compensation expense		4,158		3,164		2,139	
Long-lived asset and tradename impairment		3,449		-		40,452	
Unrealized currency (gains) and losses		(287)	_	(3,419)		14,056	
EBITDA	\$	53,302	\$_	46,587	\$	77,759	
Acquisition related expenses, restructuring, integration and other							
charges		4,070		4,850		6,095	
Accounting review and remediation costs, net of insurance proceeds		4,451		(1,358)		9,473	
Losses on terminated chilled desserts contract		2,142		1,472		2,583	
U.K. start-up costs		422		737		-	
Co-packer disruption		1,567		1,173		-	
Regulated packaging change		1,007		-		-	
Plant closure related costs		700		-		-	
Realized currency gain on repayment of GBP denominated debt		-				(14,290)	
Adjusted EBITDA	\$	67,661	\$_	53,461	\$	81,620	