UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

Quarterly Report Pursuant to Section 13 or $15(d)$ of
the Securities Exchange Act of 1934

For the quarterly period ended: 12/31/98 Commission file number: 0-22818

THE HAIN FOOD GROUP, INC.
(Exact name of registrant as specified in its charter)


| 50 Charles Lindbergh Boulevard, Uniondale, New York | 11553 |
| :---: | :---: |
| (Address of principal executive offices) |  |

Registrant's telephone number, including area code: (516) 237-6200

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports, and (2) has been subject to such filing requirement for the past 90 days.


Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.
$13,655,340$ shares of Common Stock $\$ .01$ par value, as of February 12, 1999.

THE HAIN FOOD GROUP, INC.
INDEX

Part I Financial Information
Item 1. Financial Statements

Consolidated Balance Sheets - December 31, 1998
(unaudited) and June 30, 1998
Consolidated Statements of Income - Three months and six months ended December 31, 1998 and 1997 (unaudited)

Consolidated Statements of Cash Flows - Six months ended December 31, 1998 and 1997 (unaudited)

Consolidated Statement of Stockholders' Equity - Six
months ended December 31, 1998 (unaudited)
Notes to Consolidated Financial Statements

Item 2. Management's Discussion and Analysis of Financial
Condition and Results of Operations

Items 1 to 3 are not applicable

Item 4 - Submission of Matter to a Vote of Security Holders

Item 5 - Other Information

Item 6 - Exhibits and Reports on Form 8-K
Signatures

PART I - ITEM 1. - FINANCIAL INFORMATION
THE HAIN FOOD GROUP, INC. AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS

|  | $\begin{gathered} \text { December } 31 \\ 1998 \\ \text { (Unaudited) } \end{gathered}$ | $\begin{aligned} & \text { June } 30 \\ & 1998 \\ & \text { (Note) } \end{aligned}$ |
| :---: | :---: | :---: |
| ASSETS |  |  |
| Current assets: |  |  |
| Cash | \$471,000 | \$495,000 |
| Trade accounts receivable, |  |  |
| less allowance for doubtful |  |  |
| accounts of \$475,000 and \$325,000 | 18,714,000 | 13,614,000 |
| Inventories | 18,691,000 | 13,278,000 |
| Other current assets | 3,024,000 | 1,830,000 |
| Total current assets | 40,900,000 | 29,217,000 |
| Property and equipment, net of accumulated depreciation |  |  |
| Goodwill and other intangible assets, net of accumulated amortization |  |  |
| of \$5,022,000 and \$3,320,000 | 130,043,000 | 54,253,000 |
| Deferred financing costs, net of accumulated amortization |  |  |
| of \$1,218,000 and \$1,055,000 | 1,790,000 | 1,502,000 |
| Other assets | 3,711,000 | 2,254,000 |
| Total assets | \$184,045,000 | \$88,291,000 |

LIABILITIES AND STOCKHOLDERS' EQUITY

| Current liabilities: |  |  |
| :---: | :---: | :---: |
| Accounts payable and accrued expenses | \$15,807,000 | \$9,715,000 |
| Current portion of long-term debt | 9,267,000 | 4,554,000 |
| Income taxes payable | 1,122,000 | 410,000 |
| Total current liabilities | 26,196,000 | 14,679,000 |
| Long-term debt, less current portion | 55,630,000 | 16,561,000 |
| Other liabilities | 2,742,000 | 2,628,000 |
| Deferred income taxes | 1,221,000 | 1,176,000 |
| Total liabilities | 85,789,000 | 35,044,000 |
| Commitments and contingencies |  |  |
| Stockholders' equity: |  |  |
| Preferred stock - \$.01 par value; authorized 5,000,000 shares, no shares issued |  |  |
| Common stock - \$.01 par value, authorized 40,000,000 shares, issued |  |  |
| Additional paid-in capital | 85,793,000 | 45,122,000 |
| Retained earnings | 12,602,000 | 8,283,000 |
|  | 98,531,000 | 53,522,000 |
| Less: 100,000 shares of treasury Stock, at cost | 275,000 | 275,000 |
| Total stockholders' equity | 98,256,000 | 53,247,000 |
| Total liabilities and stockholders' equity | \$184,045,000 | \$88,291,000 |

[^0]|  | Three Months Ended December 31 |  | Six Months Ended December 31 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1998 | 1997 |  |  |
| Net sales | \$50,602,000 | \$28,676,000 | \$94,098,000 | \$45,012,000 |
| Cost of sales | 30,359,000 | 17,050,000 | 57,080,000 | 26,912,000 |
| Gross profit | 20,243,000 | 11,626,000 | 37,018,000 | 18,100,000 |
| Selling, general and administrative expenses | 13,438,000 | 8,488,000 | 24,783,000 | 13,325,000 |
| Depreciation of property and equipment | 162,000 | 66,000 | 314,000 | 114,000 |
| Amortization of goodwill and other intangible assets | 855,000 | 325,000 | 1,702,000 | 535,000 |
|  | 14,455,000 | 8,879,000 | 26,799,000 | 13,974,000 |
| Operating income | 5,788,000 | 2,747,000 | 10,219,000 | 4,126,000 |
| Interest expense, net | 1,169,000 | 759,000 | 2,412,000 | 1,179,000 |
| Amortization of deferred financing costs | 82,000 | 143,000 | 163,000 | 274,000 |
|  | 1,251,000 | 902,000 | 2,575,000 | 1,453,000 |
| Income before income taxes | 4,537,000 | 1,845,000 | 7,644,000 | 2,673,000 |
| Provision for income taxes | 1,973,000 | 784,000 | 3,325,000 | 1,136,000 |
| Net income | \$2,564,000 | \$1,061,000 | \$4,319,000 | \$1,537,000 |
| Earnings Per Common Share: Basic | \$0.19 | \$0.11 | \$0.32 | \$0.17 |
| Diluted | \$0.17 | \$0.10 | \$0.28 | \$0.15 |
| Common equivalent shares: Basic | 13,475,000 | 9,454,000 | 13,429,000 | 9,051,000 |
| Diluted | 15,437,000 | 10,925,000 | 15,402,000 | 10,445,000 |

[^1]THE HAIN FOOD GROUP, INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

CASH FLOWS FROM OPERATING ACTIVITIES

$\$ 4,319,000$ $\$ 1,537,000$

| 314,000 | 114,000 |
| ---: | ---: |
| $1,702,000$ | 535,000 |
| 163,000 | 274,000 |
| $(3,000)$ | 44,000 | 19,000

$(48,000)$
885,000
$(1,151,000)$
$(1,457,000)$
$(3,395,000)$
712,000
---------

2,060,000
(913, 000 )

CASH FLOWS FROM INVESTING ACTIVITIES
Acquisition of businesses, net of cash acquired
Acquisition of property and equipment
Net cash used in investing activities
CASH FLOWS FROM FINANCING ACTIVITIES
Proceeds from bank revolving credit facility
Proceeds from senior term loan
Payment of senior term loan
Costs in connection with bank financing
Proceeds from public offering,
net of related expenses
Proceeds from exercise of warrants and options, net of related expenses
Payment of debt of acquired company
Other - net

Net cash provided by financing activities
Net (decrease) increase in cash

Cash at beginning of period
Cash at end of period

| $\begin{array}{r} (24,913,000) \\ (297,000) \end{array}$ | $\begin{array}{r} (23,381,000 \\ (91,000 \end{array}$ |
| :---: | :---: |
| $(25,210,000)$ | $(23,472,000)$ |
| 3,000,000 | 350,000 |
| 60,000,000 | 30,000,000 |
| $(19,475,000)$ | $(25,342,000)$ |
| (451,000) | $(785,000)$ |
|  | 20,865,000 |
| 917,000 | 1,637,000 |
| $(20,678,000)$ | $(2,103,000)$ |
| (187,000) | $(30,000)$ |
| 23,126,000 | 24,592,000 |
| $(24,000)$ | 207,000 |
| 495,000 | 219,000 |
| \$471,000 | \$426,000 |

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THE HAIN FOOD GROUP, INC. AND SUBSIDIARIES
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CONSOLIDATED STATEMENT OF STOCKHOLDERS' EQUITY (UNAUDITED)

FOR THE SIX MONTHS ENDED DECEMBER 31, 1998

|  | Common Stock |  | Additional |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Shares | Amount at \$. 01 | Paid-in Capital | Retained Earnings | Treasury Shares | Stock Amount | Total |
| Balance at June 30, 1998 | 11,656,299 | \$117,000 | \$45,122,000 | \$8,283,000 | 100,000 | (\$275, 000 ) | \$53,247,000 |
| Issuance of 1,716,111 <br> shares in connection <br> with the acquisitions |  |  |  |  |  |  |  |
| ```Exercise of Common Stock warrants, net of related expenses 80,930 8, 1,000 89,000``` |  |  |  |  |  |  |  |
| Exercise of stock options | 165,300 | 1,000 | 827,000 |  |  |  | 828,000 |
| Non-cash compensation charge |  |  | 23,000 |  |  |  | 23,000 |
| Net income for the period |  |  |  | 4,319,000 |  |  | 4,319,000 |
| Balance at |  |  |  |  |  |  |  |
| December 31, 1998 | 13,628,640 | \$136,000 | \$85,793,000 | \$12,602,000 | 100,000 | (\$275, 000 ) | \$98,256,000 |

See notes to consolidated financial statements.

## 1. GENERAL:

The Company and its subsidiaries operate as one business segment: the sale of natural and other food products. A substantial portion of the products are manufactured by various co-packers.

The Company's natural food product lines consist of Hain Pure Foods, Westbrae Natural, Arrowhead Mills, DeBoles Nutritional Foods, Earth's Best (baby foods), and Garden of Eatin'. Other product lines include Hollywood Foods (principally healthy cooking oils), Weight Watchers (dry and refrigerated products), Estee (sugar-free, medically directed foods), Kineret (kosher foods), Terra Chips (natural vegetable chips), Boston Popcorn (snack products) and Nile Spice (dry soup products).

## 2. BASIS OF PRESENTATION:

All amounts in the financial statements have been rounded to the nearest thousand dollars, except share and per share amounts.

The accompanying condensed consolidated financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation $S-X$. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles. In the opinion of management, all adjustments (including normal recurring accruals) considered necessary for a fair presentation have been included. Reference is made to the footnotes to the audited consolidated financial statements of the Company and subsidiaries as at June 30, 1998 and for the year then ended included in the Company's Annual Report on Form 10-K for information not included in these condensed footnotes.

## 3. START UP COSTS:

In April 1998, the American Institute of Certified Public Accountants issued SOP 98-5, "Reporting Costs of Start-up Activities" ("SOP 98-5"). SOP 98-5 is effective beginning on July 1, 1999, and requires the start-up costs capitalized prior to such date be written-off as a cumulative effect of an accounting change as of July 1, 1999 and any future start-up costs to be expensed as incurred. It is not practicable to estimate what effect this change will have on fiscal 2000 earnings, however, had SOP 98-5 been adopted at the beginning of the six month period ended December 31, 1998, income before income taxes would have been reduced by approximately $\$ 1,851,000$.

## 4. COMPREHENSIVE INCOME:

On July 1, 1998, the Company adopted Financial Accounting Standards Board Statement of Financial Accounting Standard Statement No. 130 ("FAS 130") "Reporting Comprehensive Income." FAS 130 establishes new rules for the reporting and display of comprehensive income and its components; however, the adoption of FAS 130 had no impact on the Company's net income or stockholders' equity.

## 5. ACQUISITIONS:

On December 8, 1998, the Company acquired the Nile Spice Soup and Meal Cup ("Nile Spice") business from The Quaker Oats Company. The Nile Spice product line includes premium soups and meals packaged in cups that are sold under the Nile Spice and Near East brands. The cash purchase price amounted to approximately $\$ 4.3$ million. In addition, the Company assumed certain liabilities directly related to the acquired business. The Company used its revolving credit facility to fund the purchase price. Pro forma disclosure was not required in connection with the acquisition.

On July 1, 1998, the Company acquired the following businesses and brands from The Shansby Group and other investors: Arrowhead Mills (natural foods), DeBoles Nutritional Foods (natural pasta products), Terra Chips (natural vegetable chips) and Garden of Eatin', Inc. (natural snack products). The aggregate purchase price, including acquisition costs, for these businesses amounted to approximately $\$ 61.5$ million. The purchase price was paid by the issuance of $1,716,111$ shares of the Company's common stock with a market value of $\$ 39.75$ million and approximately $\$ 21.7$ million in cash. In addition, the Company repaid approximately $\$ 20.8$ million of outstanding debt of the acquired businesses. To finance the acquisition, the Company entered into a $\$ 75$ million credit facility with its bank providing for a $\$ 60$ million Term Loan and a $\$ 15$ million revolving credit line.

On October 14, 1997, the Company completed a tender offer for all of the shares of Westbrae Natural, Inc. ("Westbrae), a publicly-owned company, for $\$ 3.625$ per share of common stock. The aggregate cash purchase price, including acquisition costs, amounted to approximately $\$ 24$ million. In addition, the Company repaid approximately $\$ 2.1$ million of outstanding Westbrae debt. Westbrae (formerly known as Vestro Natural Foods, Inc.) is a leading formulator and marketer of high quality natural and organic foods sold under the brand names Westbrae Natural, Westsoy, Little Bear and Bearitos, encompassing 300 food items such as non-dairy beverages, chips, snacks, beans and soups.

Unaudited pro forma results of operations (in thousands, except per share amounts) for the six months ended December 31, 1997, assuming the above acquisitions, excluding Nile Spice, had occurred as of July 1, 1997 are as follows:

1997
Net sales
\$83,515
Net income
2,513
Net income per share (diluted) \$0.21

The pro forma operating results shown above are not necessarily indicative of operations in the periods following acquisition.

The above acquisitions have been accounted for as purchases and, therefore, operating results have been included in the accompanying financial statements from the respective dates of acquisition. Goodwill arising from the acquisitions is being amortized on a straight-line basis over 40 years.
6. INVENTORIES:

|  | $\begin{gathered} \text { Dec. } 31 \\ 1998 \end{gathered}$ | $\begin{gathered} \text { June } 30 \\ 1998 \end{gathered}$ |
| :---: | :---: | :---: |
| Finished goods | \$12,385,000 | \$10,006,000 |
| Raw materials and packaging | 6,306,000 | 3,272,000 |
|  | \$18,691,000 | \$13,278,000 |

7. LONG-TERM DEBT:

|  | $\begin{gathered} \text { Dec. } 31 \\ 1998 \end{gathered}$ | $\begin{gathered} \text { June } 30 \\ 1998 \end{gathered}$ |
| :---: | :---: | :---: |
| Senior Term Loan | \$59,125,000 | \$18,600,000 |
| Revolving Credit | 5,350,000 | 2,350,000 |
| Notes payable to sellers in connection with acquisition of companies and other |  |  |
| long-term debt | 422,000 | 165,000 |
|  | 64,897,000 | 21,115,000 |
| Current portion | 9,267,000 | 4,554,000 |
|  | \$55,630,000 | \$16,561,000 |

On July 1, 1998, in connection with the acquisitions of businesses from The Shansby Group, the Company and its bank entered into a $\$ 75$ million Amended and Restated Credit Facility ("Facility") providing for a $\$ 60$ million senior term loan and a $\$ 15$ million revolving credit line. The entire senior term loan was borrowed on that date to pay the cash portion of the purchase price of the acquisitions, fund closing costs, repay debt of the acquired businesses, and to repay the then existing balance ( $\$ 18.6$ million) on the Facility. The interest rate on the Facility is based partially on the ratio of outstanding debt to operating cash flow (as defined). The Company may elect to pay interest based on the bank's base rate or the LIBOR rate. Borrowings on a base rate basis may range from $0.50 \%$ below the bank's base rate to $1.00 \%$ above the bank's base rate. Borrowings on a LIBOR basis may range from $1.75 \%$ to $3.00 \%$ over the LIBOR rate. The entire senior term loan is currently borrowed on a LIBOR basis. The senior term loan is repayable in quarterly principal installments which commenced on December 31, 1998 through maturity of the Facility on September 30, 2005.

Pursuant to the revolving credit line, the Company may borrow up to 85\% of eligible trade receivables and $60 \%$ of eligible inventories. Amounts outstanding under the Facility are collateralized by principally all of the Company's assets. The Facility contains certain financial and other restrictive covenants, which, among other matters, restrict the payment of dividends and the incurrence of additional indebtedness. The Company is also required to maintain various financial ratios, including minimum working capital and interest and fixed charge coverage ratios and is required to achieve certain earnings levels. As of December 31, 1998, $\$ 9.65$ million was available under the Company's revolving credit line.

## 8. EARNINGS PER SHARE:

In February 1997, the FASB issued Statement No. 128, "Earnings Per Share" ("FAS 128"). FAS 128 replaced the previous reporting of primary and fully diluted earnings per share with basic and diluted earnings per share. Unlike primary earnings per share, basic earnings per share excludes any dilutive effects of options and warrants. Diluted earnings per share is very similar to the previously reported fully diluted earnings per share. All earnings per share amounts for all periods have been presented, and where necessary restated, to conform to FAS 128 requirements.

The following table sets forth the computation of basic and diluted earnings per share pursuant to FAS 128.

|  | ```Three Months Ended December 31 1998 1997``` |  | Six Months Ended  <br> December 31 <br> 1998 1997 |  |
| :---: | :---: | :---: | :---: | :---: |
| Numerator: |  |  |  |  |
| Net income - numerator |  |  |  |  |
| for basic and diluted earnings per share | \$2,564,000 | \$1,061,000 | \$4,319, 000 | \$1,537,000 |

Denominator:

Denominator for basic earnings per share weighted average shares outstanding during the period (a)

| $13,475,000$ | $9,454,000$ | $13,429,000$ | $9,051,000$ |
| :--- | :--- | :--- | :--- |

Effect of dilutive
securities (b):

| Stock options | 1,202,000 | 539,000 | 1,211,000 | 503,000 |
| :---: | :---: | :---: | :---: | :---: |
| Warrants | 760,000 | 932,000 | 762,000 | 891,000 |
|  | 1,962,000 | 1,471,000 | 1,973,000 | 1,394,000 |

Denominator for diluted
earnings per share -
adjusted weighted
average shares and
assumed conversions 15,437,000 10,925,000 15,402,000 10,445,000

Basic earnings
per share

$\$ 0.11$
$\$ 0.32$
$\$ 0.17$

Diluted earnings
per share

$$
\$ 0.17
$$

$\$ 0.10$
$\$ 0.28$
$\$ 0.15$
(a) On December 8, 1997, the Company issued $2,500,000$ shares of common stock in connection with a public offering. On July 1, 1998, the Company issued $1,716,111$ shares in connection with the acquisition of four companies.
(b) The increase in the amount of dilutive potential shares in the 1998 periods was substantially attributable to an increase in the market price of the Company's common stock over the year earlier period.
9. STOCKHOLDERS' EQUITY:

In connection with the Westbrae acquisition, the Company issued a warrant to its bank in October 1997 to purchase 114,294 shares of the Company's common stock at an exercise price of $\$ 12.294$. The value ascribed to this warrant of approximately $\$ 377,000$ is being amortized over 6 years. In July 1998, in a cashless exercise of the warrant, the Company issued 63,647 shares to the bank.

In July 1998, warrants for 27,283 shares of the Company's common stock were exercised for aggregate proceeds of approximately $\$ 89,000$. These warrants were issued in fiscal 1994 to an affiliate of the Company's former investment banking firm at a price of $\$ 3.25$ per share.

Results of Operations
Three Months Ended December 31, 1998
The Company made the following acquisitions during the fifteen-month period ended December 31, 1998:
Date of Acquisition
-------------
October 14,1997
July 1, 1998
July 1, 1998
July 1, 1998
July 1, 1998
December 8, 1998

Business Acquired
Westbrae Natural, Inc.
Arrowhead Mills, Inc.
Dana Alexander, Inc. ("Terra Chips")
Garden of Eatin', Inc.
DeBoles Nutritional Foods, Inc. Nile Spice

All of the foregoing acquisitions ("the acquisitions" or "acquired businesses") have been accounted for as purchases. Consequently, the operations of the acquired businesses are included in the results of operations from their respective dates of acquisition. Each of the acquired businesses markets and sells natural food products. In addition, on June 1, 1998, the Company entered into a license agreement with H.J. Heinz Company to market and sell Earth's Best baby food products to natural food stores.

Sales for the current quarter increased by $\$ 21.9$ million ( $76 \%$ ) as compared to the 1997 quarter. A substantial amount of the increase was attributable to the acquisitions.

Gross profit increased by $\$ 8.6$ million compared with the 1997 quarter, principally because of increased sales volume. Gross profit percentage for the quarter amounted to $40.0 \%$, which is comparable to $40.5 \%$ achieved in the corresponding 1997 quarter. Gross profit percentage, however, increased by $1.4 \%$ ( $40.0 \%$ vs. $38.6 \%$ ) over the fiscal 1999 first quarter ended September 30 , 1998 due to economies of scale and integration of businesses acquired.

Selling, general and administrative expenses increased by $\$ 4.95$ million compared with the 1997 quarter. A substantial portion of the increase was attributable to the acquisitions. Such expenses, as a percentage of net sales, amounted to $26.6 \%$ in the current quarter compared with $29.6 \%$ in the 1997 quarter. The improvement of $3.0 \%$ results from certain of the acquired businesses having lower selling expenses than the Company's other product lines, and the realization of reduced administrative expenses from integration of certain operations of the acquired businesses within the Company's existing infrastructure. Not all of the administrative functions of the businesses acquired on July 1, 1998 have been integrated yet. In addition, selling, general and administrative expenses increased from $26.1 \%$, as a percentage of net sales in the September 30,1998 quarter to $26.6 \%$ in the current quarter, primarily as a result of initiatives to promote awareness of our new brands in an effort to expand product distribution. In the past, under prior management, these brands were not aggressively promoted. The Company plans to continue to invest in consumer spending and to enhance brand equity while closely monitoring its trade spending. During this initiative, there is no guarantee that these investments will be successful and as the Company attempts to reduce its trade spending and increase consumer awareness, there may be a period of overlap.

Amortization of goodwill and other assets increased by approximately $\$ 530,000$ compared with the 1997 quarter. Substantially all of the increase was attributable to amortization of goodwill acquired in connection with the acquisitions. Amortization of goodwill and other intangible assets amounted to $1.7 \%$ of net sales, compared with $1.1 \%$ in the 1997 quarter.

Operating income increased by $\$ 3.0$ million compared to the 1997 quarter. A substantial portion of the increase relates to the significantly higher sales volume. Operating income, as a percentage of net sales, amounted to 11.4\%, an increase of $1.8 \%$ over the 1997 quarter. This resulted principally from lower selling, general and administrative expenses as a percentage of net sales, offset by slightly lower gross margin percentage and higher goodwill amortization resulting from the acquisitions.

Interest and financing costs in the current quarter increased by $\$ 0.3$ million compared with the 1997 quarter. This increase was largely attributable to senior bank debt incurred in connection with the acquisitions, offset by reduced interest costs resulting from the prepayment in April 1998 of the Company's 12.5\% subordinated debentures. The debentures were paid off with the proceeds of senior bank debt carrying a lower interest rate.

Income taxes, as a percentage of pre-tax income, amounted to $43.5 \%$ compared to $42.5 \%$ in the 1997 quarter. The income tax rate utilized for the current quarter is based on the Company's estimate of the effective income tax rate for the fiscal year ending June 30, 1999. The higher effective tax rate in the current period is caused by increased amortization of non-deductible goodwill from current year acquisitions, offset by the reduced impact on such rate of amortization of non-deductible goodwill from previous years acquisitions.

Net income in the current quarter increased by approximately $\$ 1.5$ million, and amounted to $5.1 \%$ of net sales, compared with $3.7 \%$ in the 1997 quarter. This resulted from the higher level of operating income discussed above, less increased interest costs and a marginally higher effective income tax rate.

Six Months Ended December 31, 1998
Sales for the six months increased by $\$ 49.1$ million (109\%) as compared to the 1997 period. Substantially all of the increase was attributable to the acquisitions.

Gross profit increased by $\$ 18.9$ million compared with the 1997 period, principally because of increased sales volume. Gross profit percentage for the six months amounted to $39.3 \%$, compared with $40.2 \%$ for the 1997 period. The decrease in gross profit percentage is primarily due to the differences in margins achieved on the product mix of existing brands and businesses acquired.

Selling, general and administrative expenses increased by \$11.5 million, compared with the 1997 period. A substantial portion of the increase was attributable to the acquisitions. Such expenses, as a percentage of net sales, amounted to $26.3 \%$ in the current six months compared with $29.6 \%$ in the 1997 period. The improvement of $3.3 \%$ results from certain of the acquired businesses having lower selling expenses than the Company's other product lines, and the realization of reduced administrative expenses from integration of certain operations of the acquired businesses within the Company's existing infrastructure. During the second quarter of fiscal 1999 the Company has started initiatives to promote awareness of our new brands in an effort to expand product distribution. In the past, under prior management, these brands were not aggressively promoted. The Company plans to continue to invest in consumer spending and to enhance brand equity while closely monitoring its trade spending. During this initiative, there is no guarantee that these investments will be successful and as the Company attempts to reduce its trade spending and increase consumer awareness, there may be a period of overlap.

Amortization of goodwill and other intangible assets increased by approximately $\$ 1.2$ million compared with the 1997 period. Substantially all of the increase was attributable to amortization of goodwill acquired in connection with the acquisitions. Amortization of goodwill and other intangible assets amounted to $1.8 \%$ of net sales, compared with $1.2 \%$ in the 1997 period.

Operating income increased by $\$ 6.1$ million compared to the 1997 period. A substantial portion of the increase relates to the significantly higher sales volume. Operating income, as a percentage of net sales, amounted to $10.9 \%$, an increase of $1.7 \%$ over the 1997 period. This resulted principally from lower selling, general and administrative expenses as a percentage of net sales, offset by slightly lower gross margin percentage and higher goodwill amortization resulting from the acquisitions.

Interest and financing costs in the six months increased by $\$ 1.1$ million compared with the 1997 period. This increase was largely attributable to senior bank debt incurred in connection with the acquisitions, offset by reduced interest costs resulting from the prepayment in April 1998 of the Company's $12.5 \%$ subordinated debentures. The debentures were paid off with the proceeds of senior bank debt carrying a lower interest rate.

Income taxes, as a percentage of pre-tax income, amounted to $43.5 \%$ compared to $42.5 \%$ in the 1997 period. The income tax rate utilized for the current six months is based on the Company's estimate of the effective income tax rate for the fiscal year ending June 30, 1999. The higher effective tax rate in the current period is caused by increased amortization of non-deductible goodwill from current year acquisitions, offset by the reduced impact on such rate of amortization of non-deductible goodwill from previous years acquisitions.

Net income in the current six months increased by approximately $\$ 2.8$ million, and amounted to $4.6 \%$ of net sales, compared with $3.4 \%$ in the 1997 period. This resulted from the higher level of operating income discussed above, less increased interest costs and a marginally higher effective income tax rate.

In October 1997, in connection with the acquisition of Westbrae, the Company entered into an amended and restated credit facility with its bank providing for a $\$ 30$ million senior term loan and a $\$ 10$ million revolving credit line. In December 1997, the Company issued 2.5 million shares of common stock in a public offering, which raised approximately $\$ 20.9$ million, which was used to pay down the senior term loan. In April 1998, the Company re-borrowed approximately $\$ 9$ million under the senior term loan to prepay the Company's $\$ 8.5$ million $12.5 \%$ subordinated debentures.

On July 1, 1998, in connection with the acquisitions on that date described above, the facility was further amended (as amended, the "Facility") to provide for a $\$ 60$ million senior term loan and a $\$ 15$ million revolving credit line. The entire senior term loan was borrowed on that date to pay the cash portion of the purchase price of the acquisitions, fund closing costs, and to repay the then existing balance on the Facility. At December 31, 1998, $\$ 59.125$ million was outstanding under the senior term loan and $\$ 5.35$ million was outstanding under the revolving credit line.

The interest rate on the Facility is based partially on the ratio of outstanding debt to operating cash flow (as defined). The Company may elect to pay interest based on the bank's base rate or the LIBOR rate. Borrowings on a base rate basis may range from $0.50 \%$ below the bank's base rate to $1.00 \%$ above the bank's base rate. Borrowings on a LIBOR basis may range from 1.75\% to $3.00 \%$ over the LIBOR rate. The entire senior term loan is currently borrowed on a LIBOR basis.

The senior term loan is repayable in quarterly principal installments (the first principal payment commenced on December 31, 1998) through maturity of the Facility on September 30 , 2005. Pursuant to the Facility, the Company may borrow under its revolving credit line up to 85\% of eligible trade receivables and $60 \%$ of eligible inventories.

Amounts outstanding under the Facility are collateralized by principally all of the Company's assets. The Facility also contains certain financial and other restrictive covenants. As of December $31,1998, \$ 9.65$ million was available under the Company's revolving credit line. Utilization of the revolving credit line varies over the course of the year based on inventory requirements.

The aggregate principal payments on the senior term loan for the twelve months ending December 31,1999 are $\$ 3.75$ million. The Company anticipates that cash flow from operations will be sufficient to meet all of its debt service and operating requirements.

Working capital at December 31, 1998 amounted to approximately $\$ 14.7$ million, which is deemed adequate to serve the Company's operational needs. Prior to the acquisitions, the Company purchased all of its products from independent copackers and did not invest in plant or equipment relating to the manufacture of products for sale. The Company has not as yet determined whether it will continue production at the plants acquired in the acquisitions or will delegate such production to independent co-packers. Consequently, there may be some level of capital expenditures in connection with the operation of those plants, but the amount is not considered material in relation to the Company's operations.

The Facility imposes limitations on the incurrence of additional indebtedness and requires that the Company comply with certain financial tests and restrictive covenants. As of December 31, 1998, the Company was in compliance with such covenants.

Year 2000

The "Year 2000" issue is the result of computer systems that were programmed in prior years using a two digit representation for the year. Consequently, in the Year 2000, date sensitive computer programs may interpret the date "00" as 1900 rather than 2000 . The Company has completed an assessment of its systems affected by the Year 2000 issue and have found only minor issues to be addressed. The Company believes its business operations computer programs/systems are Year 2000 compliant. Certain systems of the acquired businesses are not Year 2000 compliant; however, the Company will integrate the computer functions of such businesses prior to the end of 1999. Accordingly, it is anticipated that Year 2000 issues will not have a material adverse impact of the Company's financial position, liquidity or results of operations.

The Company has had formal communications with all of its significant suppliers and large customers to determine the extent to which the Company's interface systems are vulnerable to those third parties' failure to remediate their own Year 2000 issues. While the Company believes that the Year 2000 issue will not have a material adverse effect on the Company's financial position, liquidity or results of operations, there is no guarantee that the systems of other companies on which the Company's systems rely will be timely converted and would not have an adverse effect on the Company's systems.

Seasonality
Sales of food products consumed in the home generally decline to some degree during the Summer vacation months. However, the Company believes that such seasonality has a limited effect on operations.

Inflation
The Company does not believe that inflation had a significant impact on the Company's results of operations for the periods presented.

## Note Regarding Forward Looking Information

Certain statements contained in this Annual Report constitute "forward-looking statements" within the meaning of Section 27A of the Securities Act and Sections 21E of the Exchange Act. Such forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual results, levels of activity, performance or achievements of the Company, or industry results, to be materially different from any future results, levels of activity, performance or achievements expressed or implied by such forwardooking statements. Such factors include, among others, the following: general economic and business conditions; the ability of the Company to implement its business and acquisition strategy; the ability to effectively integrate its acquisitions; the ability of the Company to obtain financing for general corporate purposes; competition; availability of key personnel; and changes in, or the failure to comply with government regulations. As a result of the foregoing and other factors, no assurance can be given as to the future results, levels of activity and achievements and neither the Company nor any person assumes responsibility for the accuracy and completeness of these statements.

Item 4. - Submission of Matters to a Vote of Security Holders
The Annual Meeting of Stockholders was held on December 8, 1998. The Company submitted the following matters to a vote of security holders:
(i) To elect a Board of seven directors to serve until the next Annual Meeting of Stockholders; and
(ii) To approve amendments to the Company's 1994 Long Term Incentive and Stock Award Plan to (a) increase the number of shares issuable over the term of the plan by $1,200,000$ shares to $2,400,000$ in the aggregate and (b) increase the upper limit of the number of shares for which options or stock appreciation rights may be granted to any participant under the plan during any calendar year to 500,000 shares; and
(iii) To approve amendments to the Company's 1996 Directors Stock Option Plan to increase the number of shares issuable over the term of the plan by 200,000 shares to 500,000 shares in the aggregate and (b) allow for discretionary option grants thereunder; and
(iv) To ratify the appointment of Ernst \& Young LLP as independent auditors for the fiscal year ending June 30, 1999 (Ernst \& Young LLP were the independent auditors for the fiscal year ended June 30, 1998).

The stockholders elected the persons named below, the Company's nominees for directors, as directors of the Company, casting approximately $11,230,00$ votes in favor of each nominee and withholding approximately 50,000 votes for each nominee:

Andrew R. Heyer
Irwin D. Simon
William J. Fox
Beth L. Bronner
Jack Futterman
James Gold
Kenneth J. Daley
The stockholders approved the amendments to the Company's 1994 Long Term Incentive and Stock Award Plan casting approximately 2,903,000 votes in favor, 2,205,000 against, 18,000 abstaining and 6,154,000 not voting..

The stockholders approved the amendments to the Company's 1996 Directors Stock Option Plan casting approximately 4,870,000 votes in favor, 298,000 against, 21,000 abstaining and 6,090,000 not voting.

The stockholders ratified the appointment of Ernst \& Young LLP casting approximately $11,238,000$ votes in favor, 18,000 against and 24,000 abstaining.

Item 5. - Other Information
On December 14, 1998, the Company filed Registration Statement on Form $S-8$ registering $1,745,000$ shares of Common Stock reserved for issuance under the Company's 1994 Long Term Incentive and Stock Award Plan, and 1996 Directors Stock Option Plan.

Item 6. - Exhibits and Reports on Form 8-K
(a) Exhibits

Financial Data Schedule (Exhibit 27)
b) Reports on Form 8-K

The Company did not file any reports on Form 8-K during the three months ended December 31, 1998.

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.
/s/ Irwin D. Simon
Irwin D. Simon,
President and Chief
Executive Officer
Date: June 3, 1999
/s/ Gary M. Jacobs
Gary M. Jacobs,
Senior Vice President-Finance
and Chief Financial Officer

> 6-MOS
> Jun-30-1999
> Jul-01-1998
> Dec-31-1998
> 0
> 19189
> 475
> 18691
> 40900
> 8746
> 1145
> 184045
> 26196
> 55630
> 136
> 0
> 0
> 98120
> 184045
> 94098
> 94098
> 57080
> 83879
> 0
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> 2575
> 7644
> 4319
> 3325
> 0
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> 4319
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> .28


[^0]:    Note - The balance sheet at June 30, 1998 has been derived from the audited financial statements at that date.

[^1]:    See notes to consolidated financial statements.

