

## Second Quarter Fiscal Year 2021 Earnings Call

February 9, 2021

### Safe Harbor Statement



#### **Safe Harbor Statement**

Certain statements contained in this presentation constitute "forward-looking statements" within the meaning of federal securities laws, including the Private Securities Litigation Reform Act of 1995. Forward-looking statements are predictions based on expectations and projections about future events and are not statements of historical fact. You can identify forward-looking statements by the use of forward-looking terminology such as "plan", "continue", "expect", "anticipate", "intend", "project", "estimate", "likely", "believe", "might", "seek", "may", "will", "remain", "potential", "can", "should", "could", "future" and similar expressions, or the negative of those expressions, or similar words or phrases that are predictions of or indicate future events or trends and that do not relate solely to historical matters. You can also identify forward-looking statements by discussions of the Company's strategic initiatives, including productivity and transformation, the Company's guidance for fiscal year 2021 and our future performance and results of operations.

Forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual results, levels of activity, performance or achievements of the Company, or industry results, to be materially different from any future results, levels of activity, performance or achievements expressed or implied by such forward-looking statements, and you should not rely on them as predictions of future events. Forward-looking statements depend on assumptions, data or methods that may be incorrect or imprecise and may not be able to be realized. We do not guarantee that the transactions and events described will happen as described (or that they will happen at all). Such factors include, among others, challenges and uncertainty resulting from the COVID-19 pandemic, the impact of competitive products and changes to the competitive environment, changes to consumer preferences, general economic and financial market conditions, the United Kingdom's exit from the European Union, consolidation of customers or the loss of a significant customer, reliance on independent distributors, risks associated with our international sales and operations, our ability to manage our supply chain effectively, volatility in the cost of commodities, ingredients, freight and fuel, our ability to implement cost reduction initiatives, the impact of our debt covenants, the potential discontinuation of LIBOR, our ability to manage our financial reporting and internal control system processes, potential liabilities due to legal claims, government investigations and other regulatory enforcement actions, costs incurred due to pending and future litigation, potential liability, including in connection with indemnification obligations to our former officers and members of our Board of Directors that may not be covered by insurance, potential liability if our products cause illness or physical harm, impairments in the carrying value of goodwill or other intangible assets, our ability to consummate divestitures, the availability of organic ingredients, disruption of operations at our manufacturing facilities, loss of one or more independent co-packers, disruption of our transportation systems, risks relating to the protection of intellectual property, the risk of liabilities and claims with respect to environmental matters, the reputation of our brands, our reliance on independent certification for a number of our products, and other risks detailed from time-to-time in the Company's reports filed with the United States Securities and Exchange Commission, including our most recent Annual Report on Form 10-K and our subsequent reports on Forms 10-O and 8-K. As a result of the foregoing and other factors, the Company cannot provide any assurance regarding future results, levels of activity and achievements of the Company, and neither the Company nor any person assumes responsibility for the accuracy and completeness of these statements. All forward-looking statements contained herein apply as of the date hereof or as of the date they were made and, except as required by applicable law, the Company disclaims any obligation to publicly update or revise any forward-looking statement to reflect changes in underlying assumptions or factors or new methods, future events or other changes.

#### **Non-GAAP Financial Measures**

This presentation and the accompanying appendix include non-GAAP financial measures, including adjusted operating income and its related margin, adjusted gross margin, adjusted net income, adjusted earnings per diluted share, net sales adjusted for the impact of foreign exchange, divestitures, discontinued brands and SKU rationalization, as applicable in each case, adjusted EBITDA and its related margin and operating free cash flow. The reconciliations of these non-GAAP financial measures to the comparable GAAP financial measures are included in this presentation and the appendix to this presentation. Management believes that the non-GAAP financial measures presented provide useful additional information to investors about current trends in the Company's operations and are useful for period-over-period comparisons of operations. These non-GAAP financial measures should not be considered in isolation or as a substitute for the comparable GAAP measures. In addition, these non-GAAP measures may not be the same as similar measures provided by other companies due to potential differences in methods of calculation and items being excluded. They should be read only in connection with our financial results that are presented in accordance with GAAP.

## Hain Performance Has Been Driven by Four Core Transformation Strategies





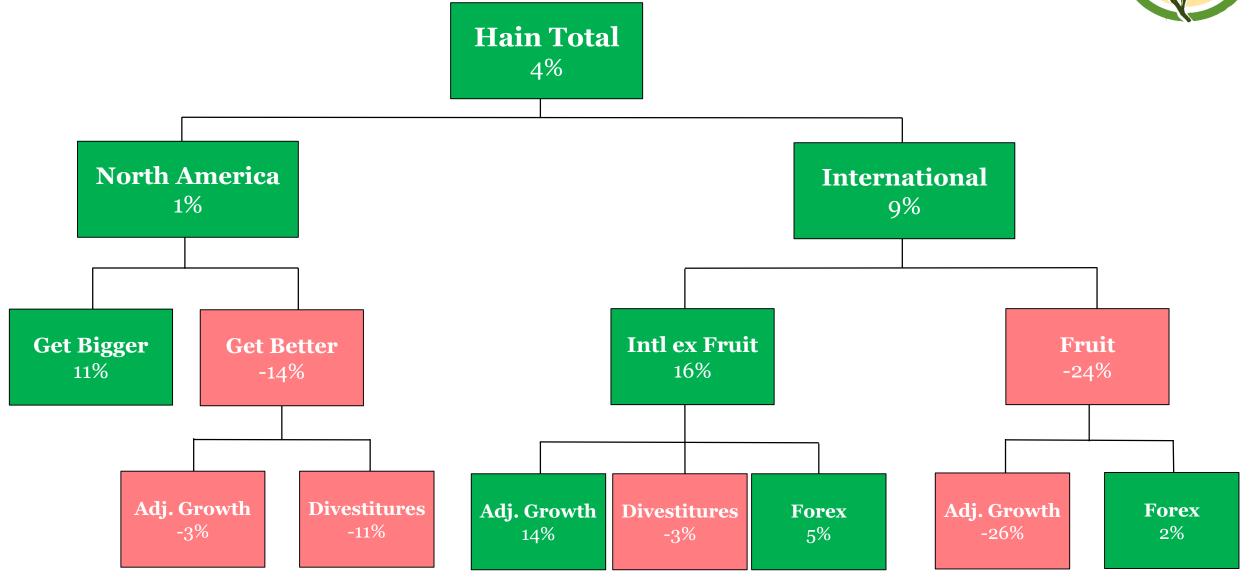
## Q2 2021 Performance Delivered Against Guidance



	Q2 2021	Q2 2021 Guidance
Adj Net Sales Growth	+6%	Mid-single digit net sales growth
Adj Gross Margin Improvement	+331 bps	Several hundred basis points of gross margin improvement
Adj EBITDA \$ Growth	+38%	25% (Comparable to 2H FY20)
Adj EBITDA Margin Improvement	+288 bps	Solid Margin Expansion

## **Q2 2021 Topline Decomposition**

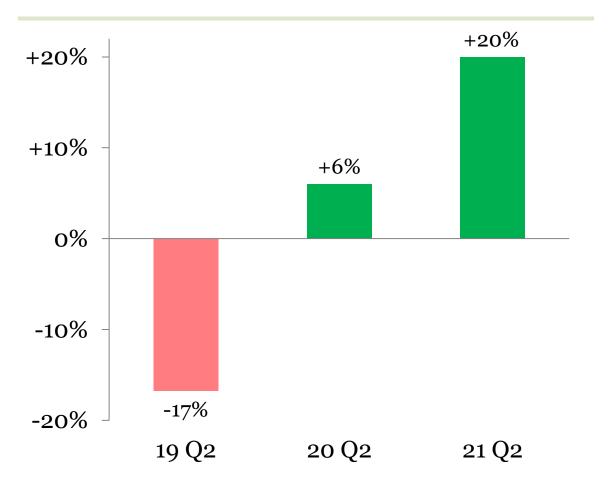




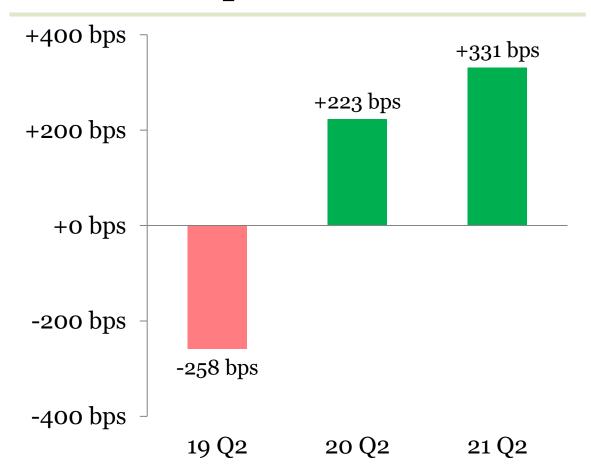
Total Hain adjusted growth rate of 6% (ex divestitures and forex) and 9% (ex fruit, divestitures and forex)

# **Consolidated Gross Profit \$ and Margin Performance Accelerating**

## Adjusted Gross Profit \$ Growth

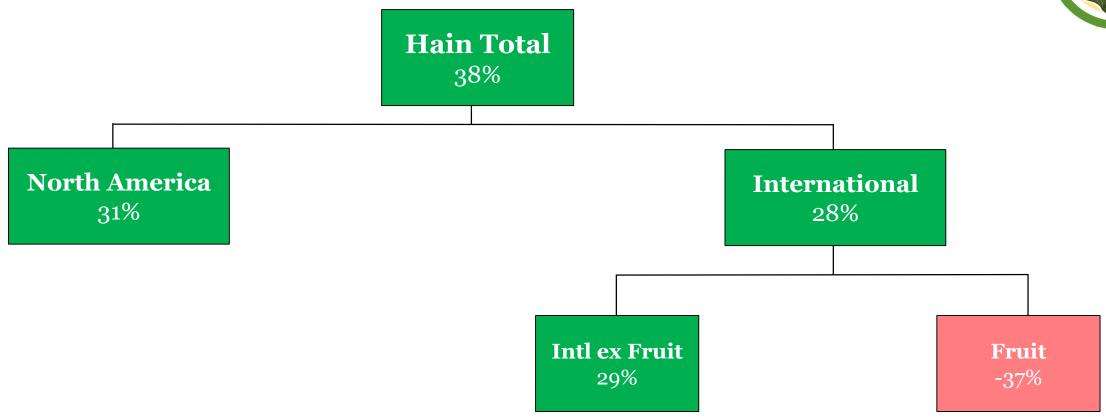


## Adjusted Gross Margin (bps) Growth



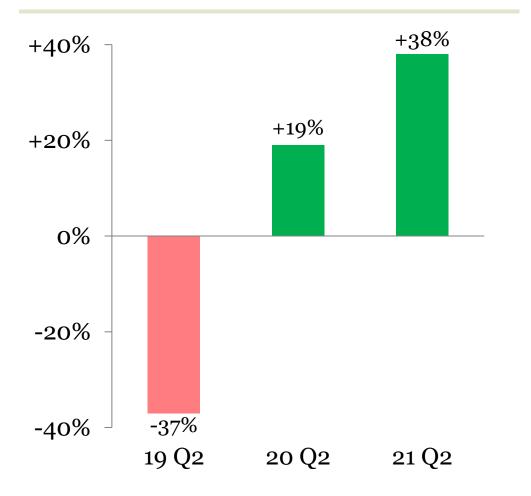
## Q2 2021 Adj EBITDA Growth Decomposition



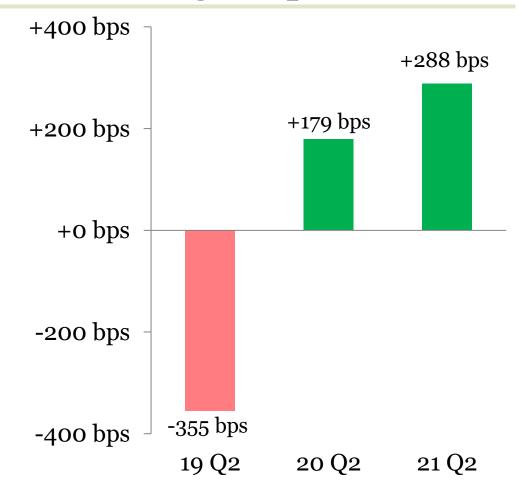


# **Consolidated EBITDA \$ and Margin Growth also Accelerating**

## Adjusted EBITDA \$ Growth

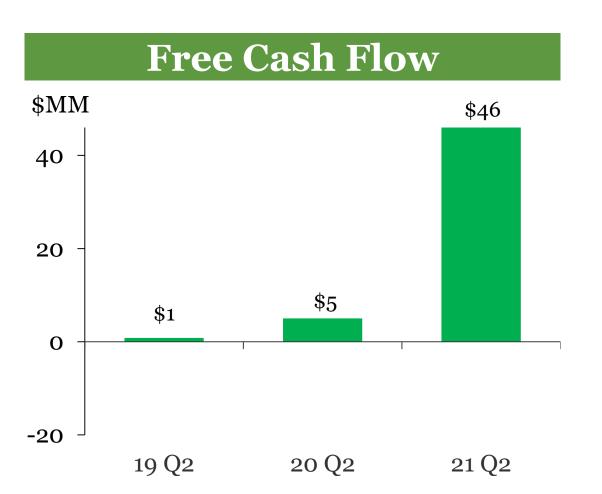


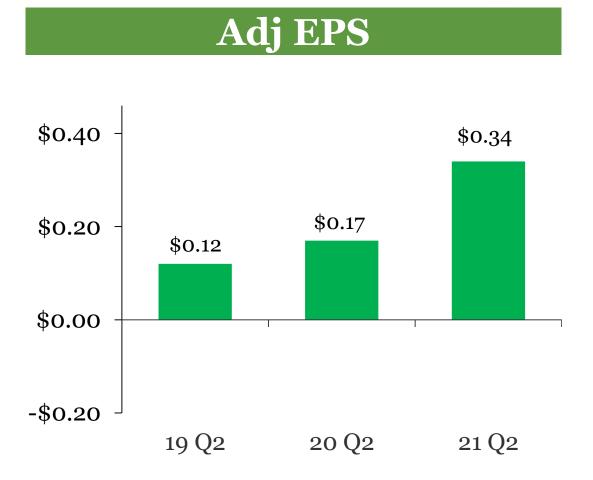
### Adjusted EBITDA Margin (bps) Growth



## Significant Free Cash Flow and Adj EPS Growth









**APPENDIX** 

## Adjusted Gross Profit, Adjusted Operating Income, Adjusted Net Income & Adjusted EPS (2021 and 2020 Q2)



#### THE HAIN CELESTIAL GROUP, INC.

#### Adjusted Gross Profit, Adjusted Operating Income, Adjusted Net Income and Adjusted EPS

(unaudited and in thousands, except per share amounts)

**Second Quarter 2021 GAAP** Adjustments 2021 Adjusted **2020 GAAP** Adjustments 2020 Adjusted 528,418 528,418 \$ 506,784 Net sales 506,784 394.545 395.148 398.453 (3,908)401.177 (6,029)Cost of sales Gross profit 129,965 133,873 3,908 105,607 6,029 111,636 Operating expenses (a) 110,992 (25, 199)85,793 84,156 (2,052)82,104 Productivity and transformation costs 6,016 (6,016)12,260 (12,260)Operating income 12,957 35,123 9,191 20,341 48,080 29,532 Interest and other expense (income), net (b) 1,292 (234)5,981 (1,298)4,683 1,058 Provision for income taxes 8,438 2,827 11,265 1,020 5,889 6,909 Net income from continuing operations 2,151 32,530 34,681 17,602 1,852 15,750 Net (loss) income from discontinued operations, net of tax 2,816 (11)11 (2,816)Net income (loss) 2,140 32,541 34,681 (964)18,566 17,602 Diluted net income per common share from continuing operations 0.02 0.32 0.34 0.02 0.15 0.17 Diluted net (loss) income per common share from discontinued operations (0.03)0.03 Diluted net income (loss) per common share 0.02 0.32 0.34 (0.01)0.17 0.18

<sup>(</sup>a) Operating expenses include amortization of acquired intangibles, selling, general, and administrative expenses and long-lived asset and intangibles impairment.

<sup>(</sup>b) Interest and other expense (income), net includes interest and other financing expenses, net and other expense, net.

## Adjusted Gross Profit, Adjusted Operating Income, Adjusted Net Income & Adjusted EPS (2021 and 2020 Q2, cont.)



#### Detail of Adjustments:

	Q2 FY21	Q2 FY20
Warehouse/manufacturing consolidation and other costs	\$ 3,325	\$ 476
Plant closure related costs	476	1,626
SKU rationalization and inventory write-down	107	3,927
Cost of sales	3,908	6,029
Gross profit	3,908	6,029
Long-lived asset impairment	25,179	-
Plant closure related costs	20	-
Intangibles impairment	-	1,889
Warehouse/manufacturing consolidation and other costs	<u> </u>	163_
Operating expenses (a)	25,199	2,052
Productivity and transformation costs	6,016	12,260
Productivity and transformation costs	6,016	12,260
Operating income	35,123	20,341
Unrealized currency losses (gains)	225	(485)
Loss on sale of businesses	9	1,783_
Interest and other expense (income), net (b)	234	1,298
Income tax related adjustments	(2,827)	(5,889)
Provision for income taxes	(2,827)	(5,889)
Net income from continuing operations	\$ 32,530	\$ 15,750

<sup>(</sup>a) Operating expenses include amortization of acquired intangibles, selling, general, and administrative expenses and long-lived asset and intangibles impairment.

<sup>(</sup>b) Interest and other expense (income), net includes interest and other financing expenses, net and other expense, net.

## Adjusted Gross Profit, Adjusted Operating Income, Adjusted Net Income & Adjusted EPS (2019 Q2)



### THE HAIN CELESTIAL GROUP, INC. Reconciliation of GAAP Results to Non-GAAP Measures

(unaudited and in thousands, except per share amounts)

	Second Quarter				
	2019 GAAP	Adjustments	2019 Adjusted		
Net sales \$	533,566	- \$	533,566		
Cost of sales	432,215	(4,294)	427,921		
Gross profit	101,351	4,294	105,645		
Operating expenses (a)	101,291	(20,029)	81,262		
Productivity and transformation costs	9,872	(9,872)	-		
Chief Executive Officer Succession Plan expense, net	10,148	(10,148)	-		
Accounting review and remediation costs, net of insurance proceeds	920	(920)	-		
Operating income (loss)	(20,880)	45,263	24,383		
Interest and other expense (income), net (b)	5,799	(439)	5,360		
Provision (benefit) for income taxes	5,097	934	6,031		
Net income (loss) from continuing operations	(31,787)	44,768	12,981		
Net (loss) income from discontinued operations, net of tax	(34,714)	34,714	-		
Net (loss) income	(66,501)	79,482	12,981		
Diluted net income (loss) per common share from continuing operations	(0.31)	0.43	0.12		
Diluted net (loss) income per common share from discontinued operations	(0.33)	0.33	-		
Diluted net (loss) income per common share	(0.64)	0.76	0.12		

<sup>(</sup>a) Operating expenses include amortization of acquired intangibles, selling, general, and administrative expenses and long-lived asset and intangibles impairmen

<sup>(</sup>b) Interest and other expense, net includes interest and other financing

## Adjusted Gross Profit, Adjusted Operating Income, Adjusted Net Income & Adjusted EPS (2019 Q2, cont.)



#### **Detail of Adjustments:**

	Q2 FY19
SKU rationalization	\$ 1,530
Plant closure related costs	1,056
Warehouse/manufacturing facility start-up costs	1,708
Cost of sales	4,294
Gross profit	4,294
Intangibles impairment	17,900
Litigation and related expenses	122
Long-lived asset impairment charge associated with plant closure	1,573
Plant closure related costs	434
Operating expenses (a)	20,029
Productivity and transformation costs	9,872
Productivity and transformation costs	9,872
Chief Executive Officer Succession Plan expense, net	10,148
Chief Executive Officer Succession Plan expense, net	10,148
Accounting review and remediation costs, net of insurance proceeds	920
Accounting review and remediation costs, net of insurance proceeds	920
Operating income (loss)	45,263
Operating income (1055)	43,203
Unrealized currency (gains) losses	439
Interest and other expense (income), net (b)	439
Income tax related adjustments	(934)
Provision (benefit) for income taxes	(934)
Net income (loss) from continuing operations	\$ 44,768

<sup>(</sup>a) Operating expenses include amortization of acquired intangibles, selling, general, and administrative expenses and long-lived asset and intangibles impairment.

<sup>(</sup>b) Interest and other expense, net includes interest and other financing expenses,

### Adjusted Net Sales Growth (2021 and 2020 Q2)



### THE HAIN CELESTIAL GROUP, INC. Adjusted Net Sales Growth

Q2 FY21	Nort	h America	Inte	ernational	Hain (	Consolidated
Net sales	\$	282,612	\$	245,806	\$	528,418
Divestitures and discontinued brands		(406)		-		(406)
Impact of foreign currency exchange		(465)		(9,819)		(10,284)
Net sales on a constant currency basis adjusted for divestitures						
and discontinued brands	\$	281,741	\$	235,987	\$	517,728
Q2 FY20						
Net sales	\$	280,693	\$	226,091	\$	506,784
Divestitures and discontinued brands		(13,694)		(4,048)		(17,742)
Net sales adjusted for divestitures and discontinued						
brands	\$	266,999	\$	222,043	\$	489,042
Net sales growth		0.7%		8.7%		4.3%
Impact of foreign currency exchange		(0.2)%		(4.3)%		(2.0)%
Impact of divestitures and discontinued brands		5.0%		1.9%		3.6%
Net sales growth on a constant currency basis adjusted for						
divestitures and discontinued brands	ī	5.5%	1	6.3%	·	5.9%

## Adjusted EBITDA (2021 and 2020 Q2)



## THE HAIN CELESTIAL GROUP, INC. Adjusted EBITDA

		ter		
		2021		2020
Net income (loss)	\$	2,140	\$	(964)
Net (loss) income from discontinued operations		(11)		(2,816)
Net income (loss) from continuing operations	\$	2,151	\$	1,852
Provision for income taxes		8,438		1,020
Interest expense, net		1,300		4,000
Depreciation and amortization		11,193		13,219
Equity in net loss of equity-method investees		1,076		338
Stock-based compensation, net		3,823		3,083
Unrealized currency losses (gains)		225		(485)
Productivity and transformation costs		5,363		12,260
Proceeds from insurance claim		-		-
Long-lived asset and intangibles impairment		25,179		1,889
Warehouse/manufacturing consolidation and other costs		3,325		639
SKU rationalization and inventory write-down		107		3,927
Loss (gain) on sale of businesses		9		1,783
Plant closure related costs		2		1,522
Litigation and related expenses				<u>-</u>
Adjusted EBITDA	\$	62,191	\$	45,047

## Adjusted EBITDA by Segment (2021 and 2020 Q2)



### THE HAIN CELESTIAL GROUP, INC. Adjusted EBITDA by Segment

	North America		International		Corporate/Other		Hain Consolidated	
Q2 FY21								
Operating income (loss)	\$	32,440	\$	(2,741)	\$	(16,742)	\$	12,957
Depreciation and amortization		4,117		6,418		658		11,193
Productivity and transformation costs		751		2,529		2,083		5,363
Long-lived asset impairment		-		23,596		1,583		25,179
Warehouse/manufacturing consolidation and other costs		1,622		1,703		-		3,325
SKU rationalization and inventory write-down		107		-		-		107
Plant closure related costs		29		(27)		-		2
Loss (gain) on sale of businesses		16		-		(7)		9
Other		518		695		2,843		4,056
Adjusted EBITDA	\$	39,600	\$	32,173	\$	(9,582)	\$	62,191

	North America		International		Corporate/Other		Hain Consolidated	
Q2 FY20								
Operating income (loss)	\$	20,062	\$	12,899	\$	(23,770)	\$	9,191
Depreciation and amortization		4,201		8,339		679		13,219
Productivity and transformation costs		332		2,056		9,872		12,260
Intangibles impairment		-		-		1,889		1,889
SKU rationalization and inventory write-down		3,927		-		-		3,927
Loss on sale of business		1,783		-		-		1,783
Warehouse/manufacturing consolidation and other costs		639		-		-		639
Plant closure related costs		35		1,487		-		1,522
Other		(838)		367		1,088		617
Adjusted EBITDA	\$	30,141	\$	25,148	\$	(10,242)	\$	45,047

## Operating Free Cash Flow (2021 and 2020 Q2)



## THE HAIN CELESTIAL GROUP, INC. Operating Free Cash Flow

(unaudited and in thousands)

**Second Quarter** 

		2021	2020
Net cash provided by operating activities from continuing operations	\$	63,861	\$ 20,729
Purchases of property, plant and equipment	-	(17,516)	 (16,173)
Operating free cash flow from continuing operations (1)	\$	46,345	\$ 4,556

<sup>(1)</sup> The increase in operating free cash flow resulted primarily from an improvement in net income adjusted for non-cash charges in the current period and greater cash generation from our working capital accounts.

### Operating Free Cash Flow (2019 Q2)



## THE HAIN CELESTIAL GROUP, INC. Operating Free Cash Flow

	Second Quarter		
		2019	
Net cash provided by operating activities from continuing operations	\$	19,566	
Purchases of property, plant and equipment		(18,737)	
Operating free cash flow from continuing operations	\$	829	

## **Quarterly Year over Year Adjusted Net Sales Growth**



\$ in thousands	Q2 FY19	Q3 FY19	Q4 FY 19	Q1FY20	Q2 FY20	Q3 FY20	Q4 FY20	Q1 FY21	Q2 FY21
Net sales as reported	\$533,566	\$547,257	\$505,305	\$482,076	\$506,784	<b>\$553,29</b> 7	\$ 511,746	\$498,627	\$ 528,418
Divestitures and discontinued brands	(7,205)	(11,685)	(15,790)	-	(181)	(1,412)	(2,123)	(4,287)	(406)
SKU rationalization	(17,342)	(11,495)	(8,545)	(6,436)	(3,531)	(1,354)	(1,710)	-	-
Impact of foreign currency exchange	8,455	18,628	14,395	11,694	2,012	5,572	8,192	(9,523)	(10,284)
Net sales on a constant currency basis adjusted for divestitures,									
discontinued brands and SKU rationalization	\$ 517,474	\$542,705	\$495,365	\$487,334	\$505,084	\$ 556,103	\$ 516,105	\$ 484,817	\$ 517,728
Net sales - prior year	\$567,770	\$582,563	\$568,247	\$ 518,478	\$533,566	\$547,257	\$505,305	\$482,076	\$506,784
Divestitures and discontinued brands	(12,529)	(17,598)	(25,250)	(1,931)	(7,205)	(11,685)	(15,790)	(21,321)	(17,742)
SKU rationalization	(28,393)	(22,471)	(18,990)	(25,906)	(17,342)	(11,495)	(8,545)	-	-
Castle contract termination	(4,381)	(2,036)	-	-	-	-	-	-	-
Acquisitions	1,774	-	-	-	-	-	-	-	-
Net sales adjusted for divestitures, discontinued brands, SKU									
rationalization and other	\$ 524,241	\$540,458	<b>\$524,00</b> 7	\$ 490,641	\$ 509,019	<b>\$524,0</b> 77	\$480,970	\$460,755	\$489,042
Net sales growth on a constant currency basis adjusted for									
divestitures, discontinued brands, SKU rationalization and other	-2%	0%	-5%	-1%	-1%	6%	7%	5%	6%

# **Net Sales Growth Excluding Divestitures, Discontinued Brands and Fruit (2021 Q2)**



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Q2 FY21	North America		International		Hair	Consolidated
Net sales	\$	282,612	\$	245,806	\$	528,418
Divestitures and discontinued brands		(406)		-		(406)
Impact of foreign currency exchange		(465)		(9,819)		(10,284)
Net sales on a constant currency basis excluding						
divestitures and discontinued brands	\$	281,741	\$	235,987	\$	517,728
Fruit impact		-		(30,778)		(30,778)
Net sales on a constant currency basis excluding						
divestitures, discontinued brands and Fruit	\$	281,741	\$	205,209	\$	486,950
Q2 FY20						
Net sales	\$	280,693	\$	226,091	\$	506,784
Divestitures and discontinued brands		(13,694)		(4,048)		(17,742)
Net sales excluding divestitures and discontinued						
brands	\$	266,999	\$	222,043	\$	489,042
Fruit impact		-		(41,602)		(41,602)
Net sales excluding divestitures, discontinued brands						
and Fruit	\$	266,999	\$	180,441	\$	447,440
Net sales growth excluding Fruit		1%		16%		7%
Net sales growth in constant currency excluding						
divestitures, discontinued brands and Fruit		6%		14%		9%
Impact of divestitures and discontinued brands		-5%		-3%		-4%
Impact of foreign currency exchange		0%		<b>5</b> %		2%

# Quarterly Adjusted Gross Profit and Adjusted Gross Margin



\$ in thousands	Q2 FY19	Q3 FY19	Q4 FY19	Q1FY20	Q2 FY20	Q3 FY20	Q4 FY20	Q1 FY 21	Q2 FY21
Net Sales	\$ 533,566	\$ 547,257	\$505,305	\$482,076	\$506,784	\$ 553,297	\$ 511,746	\$ 498,627	\$ 528,418
Gross profit	\$ 101.051	\$ 113,208	\$ 0F 020	¢ 05 801	\$ 105 605	\$ 100 00F	\$ 100 00F	¢ 110 164	\$ 120.065
	\$ 101,351	\$ 113,200	\$ 95,030	\$ 97,831	\$ 105,607	\$ 132,395	\$ 129,937	\$ 119,164	\$ 129,965
SKU rationalization and inventory write-down	1,530	505	10,346	(11)	3,927	1,362	(1,103)	204	107
Warehouse/manufacturing consolidation and other costs	1,708	3,222	8,107	1,879	476	511	385	390	3,325
Plant closure related costs	1,056	426	1,138	933	1,626	-	3	579	476
Adjusted gross profit	\$ 105,645	\$ 117,361	\$ 114,622	\$ 100,632	\$ 111,636	\$ 134,268	\$ 129,222	\$ 120,337	\$ 133,873
Gross margin	19.0%	20.7%	18.8%	20.3%	20.8%	23.9%	25.4%	23.9%	24.6%
Adjusted gross margin	19.8%	21.4%	22.7%	20.9%	22.0%	24.3%	25.3%	24.1%	25.3%

# **Q2 Year over Year Adjusted Gross Profit and Adjusted Gross Margin Growth**



\$ in thousands	Q2 FY18	Q2 FY19	Q2 FY20	Q2 FY21
Net Sales	\$ 567,774	\$ 533,566	\$506,784	\$ 528,418
Gross profit	<b>\$ 121,235</b>	\$ 101,351	\$ 105,607	\$ 129,965
SKU rationalization and inventory write-down	-	1,530	3,927	107
Warehouse/manufacturing consolidation and other costs	418	1,708	476	3,325
Plant closure related costs	700	1,056	1,626	476
Losses on terminated chilled desserts contract	2,143	-	-	-
Co-packer disruption	1,567	-	-	-
Regulated packaging change	1,007	-	-	-
Adjusted gross profit	\$ 127,070	\$ 105,645	\$ 111,636	\$ 133,873
Adjusted gross profit growth (%)		-17%	6%	20%
Gross margin	21.4%	19.0%	20.8%	24.6%
Adjusted gross margin	22.4%	19.8%	22.0%	25.3%
Adjusted gross margin growth (bps)		(258)	223	331

## **Quarterly Adjusted EBITDA**



\$ in thousands	Q2 FY19	Q3 FY19	Q4 FY19	Q1 FY20	Q2 FY20	Q3 FY20	Q4 FY20	Q1 FY 21	Q2 FY21
Net (loss) income	(66,501)	(65,837)	(13,551)	(107,021)	(964)	24,339	3,239	485	2,140
Net (loss) income from discontinued operations	(34,714)	(74,620)	(6,215)	(102,068)	(2,816)	(697)	(460)	11,266	(11)
Net (loss) income from continuing operations	\$ (31,787)	\$ 8,783	\$ (7,336)	\$ (4,953)	\$ 1,852	\$ 25,036	\$ 3,699	\$ (10,781)	\$ 2,151
Provision (benefit) for income taxes	5,097	2,943	(1,306)	(531)	1,020	(10,242)	15,958	12,962	8,438
Interest expense, net	4,884	5,278	5,484	4,552	4,000	3,332	2,467	2,154	1,300
Depreciation and amortization	12,205	12,483	13,350	13,923	13,219	12,927	12,019	13,761	11,193
Equity in net loss of equity-method investees	11	205	264	317	338	564	770	19	1,076
Stock-based compensation, net	1,776	3,927	3,982	2,737	3,083	3,761	3,497	4,367	3,823
Stock-based compensation expense in connection with Former Chief									
Executive Officer Succession Plan	117	-	-	-	-	-	-	-	-
Goodwill impairment	-	-	-	-	-	-	394	-	-
Long-lived asset and intangibles impairment	19,473	-	10,010	-	1,889	13,525	12,079	32,497	25,179
Unrealized currency losses (gains)	439	1,522	(3,401)	1,684	(485)	(1,011)	355	(1,202)	225
Productivity and transformation costs	9,872	9,259	10,494	14,175	12,260	10,967	10,194	1,150	5,363
Former Chief Executive Officer Succession Plan expense, net	10,031	455	-	-	-	-	-	-	-
Proceeds from insurance claim	-	-	(4,460)	(2,562)	-	(400)	-	-	-
Accounting review and remediation costs, net of insurance proceeds	920	-	-	-	-	-	-	-	-
(Gain) loss on sale of businesses	-	-	(534)	-	1,783	332	1,448	(620)	9
Warehouse/manufacturing consolidation and other costs	1,708	3,222	8,107	1,879	639	537	385	390	3,325
Plant closure related costs	1,490	184	1,232	832	1,522	-	3	(6)	2
SKU rationalization and inventory write-down	1,530	505	10,346	(11)	3,927	1,362	(1,103)	204	107
Litigation and related expenses	122	371	455	48	-	-	-	-	-
Realized currency loss on repayment of international loans	-	-	2,706	-	-	-	-	_	-
Adjusted EBITDA	\$ 37,888	\$ 49,137	\$ 49,393	\$ 32,090	\$ 45,047	\$ 60,690	\$ 62,165	\$ 54,895	\$ 62,191

# **Q2 Year over Year Adjusted EBITDA and Adjusted EBITDA Margin Growth**



\$ in thousands	Q2 FY18	Q2 FY19	Q2 FY20	Q2 FY21
Net Sales	\$ 567,774	\$ 533,566	\$506,784	\$ 528,418
Net income (loss)	47,103	(66,501)	(964)	2,140
Net income (loss) from discontinued operations	6,515	(34,714)	(2,816)	(11)
Net income (loss) from continuing operations	\$ 40,588	\$ (31,787)	\$ 1,852	\$ 2,151
(Benefit) provision for income taxes	(18,049)	5,097	1,020	8,438
Interest expense, net	3,201	4,884	4,000	1,300
Depreciation and amortization	13,315	12,205	13,219	11,193
Equity in net (income) loss of equity-method investees	(194)	11	338	1,076
Stock-based compensation, net	4,158	1,776	3,083	3,823
Stock-based compensation expense in connection with Former Chief				
Executive Officer Succession Plan	-	117	-	-
Long-lived asset and intangibles impairment	3,449	19,473	1,889	25,179
Unrealized currency (gains) losses	(286)	439	(485)	225
Productivity and transformation costs	4,008	9,872	12,260	5,363
Former Chief Executive Officer Succession Plan expense, net	-	10,031	-	-
Accounting review and remediation costs, net of insurance proceeds	4,451	920	-	-
Loss on sale of businesses	-	-	1,783	9
Warehouse/manufacturing consolidation and other costs	418	1,708	639	3,325
Plant closure related costs	700	1,490	1,522	2
SKU rationalization and inventory write-down	-	1,530	3,927	107
Litigation and related expenses	-	122	-	-
Losses on terminated chilled desserts contract	2,143	-	-	-
Co-packer disruption	1,567	-	-	-
Regulated packaging change	1,007	-	-	-
Adjusted EBIT DA	\$ 60,476	\$ 37,888	\$ 45,047	\$ 62,191
Adjusted EBITDA growth (%)		-37%	19%	38%
Adjusted EBITDA margin	10.7%	7.1%	8.9%	11.8%
Adjusted EBIT DA margin growth (bps)		(355)	179	288

# Adjusted EBITDA Growth Excluding Divestitures, Discontinued Brands and Fruit (2021 Q2)



#### \$ in thousands

φ in thousands						
Q2 FY21	North America		International		Hain	Consolidated
Adjusted EBITDA	\$	39,600	\$	32,173	\$	62,191
Divestitures and discontinued brands		42		-		42
Impact of foreign currency exchange		(72)		(1,528)		(1,600)
Adjusted EBIT DA on a constant currency basis						
excluding divestitures and discontinued brands	\$	39,570	\$	30,645	\$	60,633
Fruit impact		-		2,332		2,332
Adjusted EBIT DA on a constant currency basis						
excluding divestitures, discontinued brands and Fruit	\$	39,570	\$	32,977	\$	62,965
Q2 FY20						
Adjusted EBITDA	\$	30,141	\$	25,148	\$	45,047
Divestitures and discontinued brands		374		(115)		260
Adjusted EBIT DA excluding divestitures, discontinued						
brands and Fruit	\$	30,515	\$	25,033	\$	45,307
Fruit impact		-		1,704		1,704
Adjusted EBIT DA excluding divestitures, discontinued						
brands and Fruit	\$	30,515	\$	26,738	\$	47,011
Adjusted EBIT DA growth excluding Fruit		31%		29%		38%
Adjusted EBIT DA growth in constant currency						
excluding divestitures, discontinued brands and Fruit		31%		23%		34%
Impact of divestitures and discontinued brands		0%		-1%		1%
Impact of foreign currency exchange		0%		6%		3%