



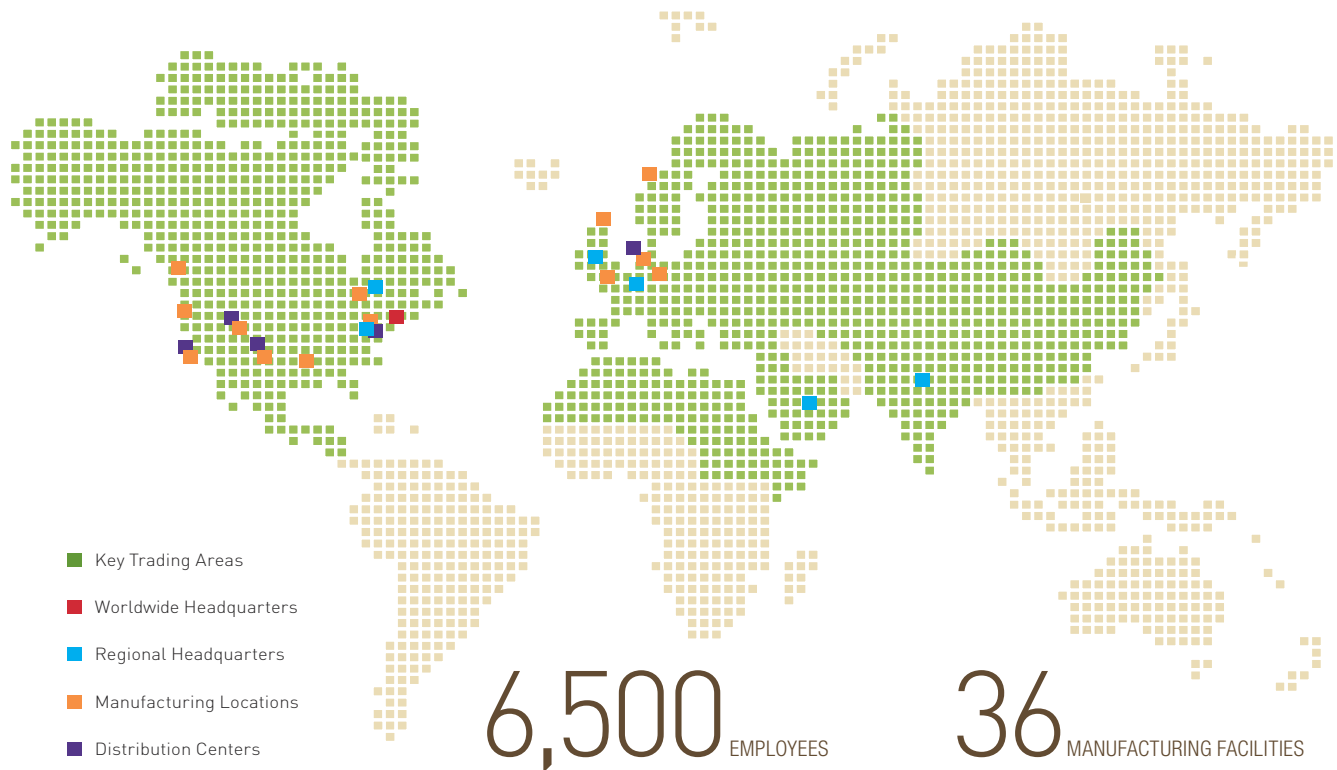
## Healthy Ingredients for Growth



A Healthier Way of Life™

## Growth Through Geographic Expansion

Map is a representation of worldwide locations

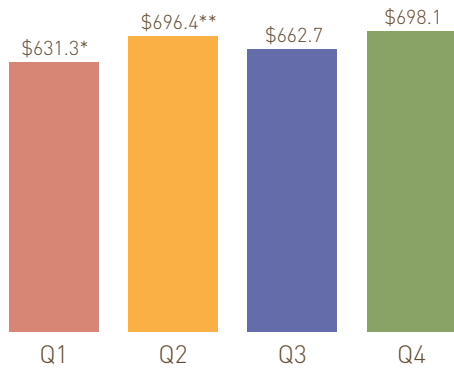


The Hain Celestial Group is a leading organic and natural products company with operations in North America, Europe and India. Hain Celestial participates in many natural categories with well-known brands.

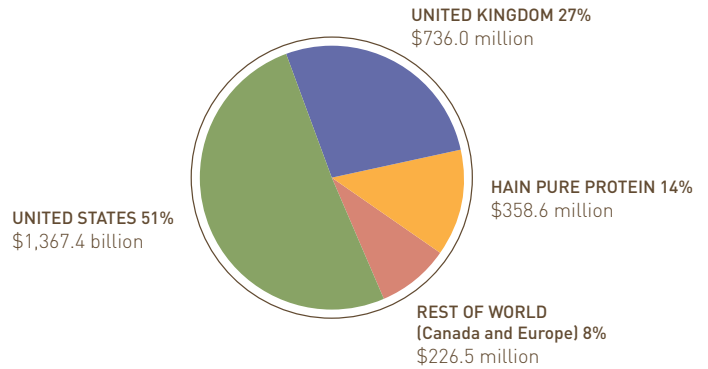
Our mission is to be the leading marketer, manufacturer and seller of organic and natural, better-for-you products.

We are committed to growing sustainably while continuing to implement environmentally sound business practices and manufacturing processes.

Record Net Sales in All Quarters  
(\$ in millions)



Worldwide Net Sales  
\$2.7 billion



\*Net sales reduced by \$11.4 million for nut butter voluntary recall and plant-based beverage withdrawal  
\*\*Net sales reduced by \$5.3 million for nut butter voluntary recall

## Growth Through A Strategic Vision



We completed three strategic acquisitions in fiscal year 2015.

Hain Pure Protein Corporation with its FreeBird® and Plainville Farms® brands, a leading antibiotic-free and organic poultry company with a full range of fresh and frozen chicken and turkey products in the United States.



live clean

Belvedere International, a leader in Canada in health and beauty care products including the Live Clean® brand.

EK Holdings, Inc. with its Empire® Kosher and Kosher Valley® brands, a leading antibiotic-free and organic kosher poultry company in the United States.



# Dear Fellow Stockholders:

“We believe Hain Celestial is well-positioned as the consumption of branded organic and natural, better-for-you products continues to rise and our distribution footprint further evolves on a global basis in both new and existing markets across our broad network of sales channels.”

**HEALTHY INGREDIENTS FOR GROWTH.** Health and wellness matters today. Back-to-basics, ingredient conscious consumers, including millennials, are driving growth, as increasingly consumers want simple ingredients, local, farm-to-table and organic and natural products. We have been supplying these better-for-you products for over 20 years. Our healthy ingredients for growth begins with our products, of which over 40% are certified organic, while 99% of our food products are free of genetically modified organisms (“GMOs”)—all sourced globally from our worldwide operations in North America, Europe, India and beyond. Our food, beverage and personal care products are offered across various channels of distribution—specialty and natural food stores; supermarkets; mass market, club, drug and convenience stores as well as food service, including quick service restaurants and school programs, and e-commerce, with our catalogue of 900 products—these venues enable consumers worldwide the opportunity for “A Healthier Way of Life™”.

## Being Organic and Natural is in Our Heart



**PERFORMANCE HIGHLIGHTS** We achieved record net sales of \$2.7 billion, a 25% increase, and earnings per share of \$1.62, a 16% increase, with growth fueled by strong worldwide demand for our diverse portfolio of leading organic and natural brands across many product categories, sales channels and geographies. We attained these results while overcoming numerous challenges during the year including the largest product recall in the Company's history, a fire that limited production for one of our largest brands and disruptions in some of the businesses of our distributor and retail customers. Our global team did a tremendous job with product innovation, controlling expenses, improving

productivity and successfully integrating acquisitions by leveraging our infrastructure. The Company had strong brand sales in constant currency led by global brands including Sensible Portions®, Natumi®, Terra®, Danival®, Garden of Eatin'®, Avalon Organics®, Alba Botanica® and Jason® with strong performance from Bearitos®, Westbrae®, Earth's Best® and Frank Cooper's®. Net sales of the Plainville Farms®, FreeBird®, Empire®, Kosher Valley® and Live Clean® brands acquired during fiscal year 2015 also contributed to the growth. We also expanded our global product reach into the Middle East with Terra® chips joining Tilda® rice with sales into the United Arab Emirates, Qatar, Oman, Kuwait and Bahrain.

Over our last four fiscal years we accomplished a compounded annual growth rate of 25% for our net sales and 24% for our diluted earnings per share. For the third year in a row, Hain Celestial was named to Fortune's 100 Fastest-Growing Companies in America list for 2015, which cited, "Packaged-food company—brands include Almond Dream, Terra, and Celestial Seasonings—keeps riding the trend towards products with a 'natural' aura."

**ACQUISITIONS** At the start of the fiscal year we acquired the 51.3% of Hain Pure Protein Corporation ("HPPC") that we did not already own with the Free-Bird® chicken and the Plainville Farms® turkey brands in the United States. We expanded our presence in this growing category in March with the purchase of the remaining 80% of Empire Kosher Poultry, Inc. ("Empire") that HPPC did not already own, which broadened our farm-to-table offerings in the fresh category. In February we acquired Belvedere International, Inc., a leader in health and beauty care products including the Live Clean® brand, which established a personal care base of operations in Canada to serve as the foundation for continued growth of our personal care brands. Lastly, we started fiscal year 2016 by purchasing Mona Group with its plant-based Joya® brand to expand our food and beverage product offerings in Europe in late July.

**FOCUSED ON INNOVATION** With innovation being the lifeblood of the Company, we introduced over 200 new products along with new packaging and reformulations. Some of our favorites and new award-winning products include Bearitos® Corn Chips; Blueprint® Cranberry Apple Juice; Celestial™ Lattes; Earth's Best Organic® Strawberry Banana Fruit Yogurt Smoothie; Ella's Kitchen® Chicken Casserole; Empire® Chicken Sausage;

Lima® Thin Round Corn Cakes with Flax Seeds; Gale's® Mild Honey; Imagine® Seafood Stock; MaraNatha® Roasted Creamy Almond Butter; Plainville Farms® Turkey Bacon; Rudi's Gluten-Free Bakery™ Original Sandwich Bread, Sensible Portions® Stacked Garden Veggie Chips; Spectrum® Coconut Oil Refined; Terra® Heritage Blend Seed Savers Real Vegetable Chips; The Greek Gods® Black Cherry Greek-Style Yogurt; Tilda® Steamed Wholegrain Basmati & Quinoa; Yves® Veggie Cuisine Falafel Balls and Kale & Quinoa Bites, as the brand expanded into the vegan appetizer category, and in personal care Alba Botanica® Very Emollient Active Kids Sunscreen Spray; Avalon Organics® Intense Defense with Vitamin C Renewal Cream; and Jason® Smoothing Coconut Body Wash.

**MANAGEMENT AND GOVERNANCE** As we expanded our international operations, Rajnish Ohri joined us as a Managing Director of Tilda Hain India. With the addition of HPPC's Empire acquisition, we welcomed Jeff Brown as Chief Executive Officer of Empire Kosher, along with Larry Romagnuolo from Belvedere as General Manager Hain Celestial Canada Personal Care and more recently, Wolfgang Goldenitsch as Chief Executive Officer, Mona Group, who with their teams have made contributions to the Company in their short time with us. As part of our senior management team, Pat Conte was appointed Executive Vice President and Chief Financial Officer recently, while Mia DiBella was appointed Senior Vice President—Human Resources at the beginning of the calendar year. During the fiscal year Julie Marchant-Houle joined us as General Manager—Personal Care, and Alex Galindez joined us as General Manager—Blueprint, both at Hain Celestial United States, while Raul Fajardo joined us as Senior Vice President—Technical Services at Hain Celestial corporate with worldwide responsibilities.

At the beginning of fiscal year 2016, Jack Futterman, a trusted member of our Board of Directors for over 18 years, passed away. We appreciate Jack's many contributions over the years and were honored to have known him. Following that vacancy in August Ray Kelly was elected to our Board of Directors. We welcome Ray's worldwide range of experience and insight into critical issues facing companies today.

**CORPORATE AND SOCIAL RESPONSIBILITY** Another addition to our team is Jessica Sobel as Senior Director—Sustainability to lead our day-to-day efforts in creating

a global sustainability program, reflecting our ongoing commitment to environmental and social governance. We will be sharing more in the coming year on our long-term vision as we develop approaches, goals, standards and policies to connect and unify our purpose, mission, business and brands.

Our community engagement starts small with Ella's Explorers on the Farm in the United Kingdom where little ones learn about healthy food, which has never been so much fun, as they experience the sights, sounds and smells of the countryside, get to know the animals, and taste some yummy fresh food. For Project Learning Week, we hosted 19 6th, 7th and 8th grade students for three days at our worldwide headquarters in Lake Success so they could see how products evolve from a good idea to the supermarket shelf. Students learned about how food and personal care products are designed including: cost and availability of ingredients; colors and fragrances developed by scientists, consumer feedback; government regulations affecting business practices and how teams collaborate to ensure the success of products. It was also the second year of our expanded Internship Program with over 20 college students, who worked primarily at our Lake Success and Boulder offices within various departments, culminating in comprehensive case studies and presentations around employee engagement, corporate and social responsi-



bility and new products and categories for the Company. Their roles provided them with a meaningful, productive summer including participation in weekly Lunch and Learns with members of senior management. We hope they will consider Hain Celestial as a future employer, as this year we hired two interns from the class of 2014. We always like to give back to our communities, and these learning opportunities are valuable ones.

We provided financial support for Right to Know GMO Labeling Campaigns, Share Our Strength's No Kid Hungry Campaign, Rock the Lunchbox, Farm Aid, The Bowery Mission, Sesame Workshop, B Strong Ride, United Way and Autism Speaks along with Arrowhead Mills® Bake It Forward campaign as well as various local and national not-for-profit entities in the United States. Internationally, we supported Free Choice Kitchens at the Greater Vancouver Food Bank, and FareShare and The Histon Community Orchard in the United Kingdom, among other organizations. Our Personal Care Brands—Alba Botanica®, Avalon Organics® and Jason®—became Founding Partners of the Empower Her Through Education Campaign, a multi-year initiative with CARE, empowering young women through education to succeed and create change.

**LOOKING AHEAD** Our outlook for growth in fiscal 2016 and beyond remains robust. People remain the cornerstone of our success with approximately 6,500 employees worldwide along with the contributions of our Board of Directors, suppliers, customers and consumers. We believe Hain Celestial is well-positioned as the consumption of branded organic and natural, better-for-you products continues to rise and our distribution footprint further evolves on a global basis in both new and existing markets across our broad network of sales channels.

May you continue to lead A Healthier Way of Life™.

Irwin D. Simon  
Founder, President, Chief Executive Officer  
and Chairman of the Board of Directors

# The Hain Celestial Group, Inc.

## Worldwide Headquarters

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### The Hain Celestial Group, Inc.

1111 Marcus Avenue  
Lake Success, NY 11042-1034  
+1 516 587 5000

## Regional Headquarters

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### Hain Celestial United States

1111 Marcus Avenue  
Lake Success, NY 11042-1034  
+1 516 587 5000

### Hain Celestial Europe

Groendreef 101  
B 9880 Aalter  
Belgium  
+32 (0) 50 71 05 04

### Hain Pure Protein Corporation

4870 York Road  
New Oxford, PA 17350-9401  
+1 717 624 2191

### Tilda International DMCC

Al Reef Towers, 1403  
14th Floor, Cluster—'O'  
Bldg.-1, Jumeirah Lake  
Towers—JLT  
Dubai, United Arab Emirates  
+971 04 883 5227

### Hain Celestial Canada

180 Attwell Drive  
Suite 410  
Toronto, ON M9W 6A9  
+1 416 849 6210

### Hain Celestial United Kingdom

4 Killingbeck Drive  
York Road  
Leeds LS14 6UF  
United Kingdom  
+44 (0) 113 248 0770

### Hain Celestial India

Plot No. 3, 6th Floor  
IFFCO Building  
Medicity Road  
Sector 32, Gurgaon  
122001 India

**Hain Celestial has 36 manufacturing locations worldwide, which are listed under Properties in our Form 10-K.**



2015  
FORM 10-K



UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-K

(Mark One)

Annual Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the Fiscal Year ended June 30, 2015

Transition Report pursuant to Section 13 or 15(d) of The Securities Exchange Act of 1934 for the transition period from \_\_\_\_\_ to \_\_\_\_\_  
Commission File No. 0-22818



THE HAIN CELESTIAL GROUP, INC.

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation or organization)

1111 Marcus Avenue

Lake Success, New York

(Address of principal executive offices)

22-3240619

(I.R.S. Employer Identification No.)

11042

(Zip Code)

Registrant's telephone number, including area code: (516) 587-5000

Securities registered pursuant to Section 12(b) of the Act:

Title of Each Class  
Common Stock, par value \$.01 per share

Name of Each Exchange on which registered  
The NASDAQ® Global Select Market

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark whether the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes  No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes  No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (section 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definitions of "accelerated filer," "large accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes  No

The aggregate market value of the voting and non-voting common equity held by non-affiliates of the registrant based upon the closing price of the registrant's stock, as quoted on the NASDAQ Global Select Market on December 31, 2014, the last business day of the registrant's most recently completed second fiscal quarter, was \$5,841,951,000.

As of August 17, 2015 there were 102,611,244 shares outstanding of the registrant's Common Stock, par value \$.01 per share.

DOCUMENTS INCORPORATED BY REFERENCE

Portions of The Hain Celestial Group, Inc. Definitive Proxy Statement for the 2015 Annual Meeting of Stockholders are incorporated by reference into Part III of this Annual Report on Form 10-K.

# THE HAIN CELESTIAL GROUP, INC.

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# PART I

## THE HAIN CELESTIAL GROUP, INC.

### Item 1. Business

Unless otherwise indicated, references in this Annual Report to 2015, 2014, 2013 or “fiscal” 2015, 2014, 2013 or other years refer to our fiscal year ended June 30 of that year and references to 2016 or “fiscal” 2016 refer to our fiscal year ending June 30, 2016.

#### General

The Hain Celestial Group, Inc. was incorporated in Delaware on May 19, 1993. Our worldwide headquarters office is located at 1111 Marcus Avenue, Lake Success, NY 11042.

The Hain Celestial Group, Inc., a Delaware corporation, and its subsidiaries (collectively, the “Company,” and herein referred to as “we,” “us,” and “our”) manufacture, market, distribute and sell organic and natural products under brand names which are sold as “better-for-you” products, providing consumers with the opportunity to lead A Healthier Way of Life™. We are a leader in many organic and natural products categories, with many recognized brands in the various market categories they serve. Our brand names include Almond Dream®, Arrowhead Mills®, Bearitos®, Blueprint®, Celestial Seasonings®, Cully & Sully®, Danival®, DeBoles®, Earth’s Best®, Ella’s Kitchen®, Empire®, Europe’s Best®, Farmhouse Fare®, Frank Cooper’s®, FreeBird®, Gale’s®, Garden of Eatin’®, GG UniqueFiber™, Hain Pure Foods®, Hartley’s®, Health Valley®, Imagine®, Johnson’s Juice Co.®, Joya®, Kosher Valley®, Lima®, Linda McCartney® (under license), MaraNatha®, Natumi®, New Covent Garden Soup Co.®, Plainville Farms®, Rice Dream®, Robertson’s®, Rudi’s Gluten-Free Bakery®, Rudi’s Organic Bakery®, Sensible Portions®, Spectrum®, Spectrum Essentials®, Soy Dream®, Sun-Pat®, SunSpire®, Terra®, The Greek Gods®, Tilda®, Walnut Acres®, WestSoy® and Yves Veggie Cuisine®. Our personal care products are marketed under the Alba Botanica®, Avalon Organics®, Earth’s Best®, JASON®, Live Clean® and Queen Helene® brands.

Our mission is to be the leading marketer, manufacturer and seller of organic and natural products by anticipating and exceeding consumer expectations in providing quality, innovation, value and convenience. We are committed to growing our Company sustainably while continuing to implement environmentally sound business practices and manufacturing processes.

We have acquired numerous companies and brands since our formation and intend to seek future growth through internal expansion as well as the acquisition of complementary brands. We consider the acquisition of organic, natural and “better-for-you” products companies or product lines to be a part of our business strategy. During the fiscal year ended June 30, 2015, we acquired Belvedere International, Inc., (“Belvedere”) a leader in health and beauty care products including the Live Clean® brand with approximately 200 baby, body and hair care products as well as several mass market brands sold primarily in Canada. In addition, we had a minority investment in Hain Pure Protein Corporation (“HPPC”) through June 30, 2014. HPPC processes, markets and distributes antibiotic-free, organic and other poultry products. On July 17, 2014, we acquired the remaining 51.3% of HPPC that we did not already own at which point HPPC became a wholly-owned subsidiary. Included in the acquisition was HPPC’s 19% interest in EK Holdings, Inc. (“Empire”), which was previously recorded as an investment. On March 4, 2015, HPPC purchased the remaining 81% in Empire that it did not already own, at which point Empire became a wholly owned subsidiary of HPPC and we began to consolidate the results of Empire. See Note 4, Acquisitions, in the Notes to Consolidated Financial Statements.

Our operations are managed in five operating segments. See “Segments,” below.

Our business strategy within each operating segment is to integrate our brands under one management team and employ uniform marketing, sales and distribution programs. We believe that by integrating our various brands, we will continue to achieve economies of scale and enhanced market penetration. We seek to capitalize on the equity of our brands and the distribution achieved through each of our acquired businesses with strategic introductions of new products that complement existing lines to enhance revenues and margins.

We also have an investment in a joint venture in Hong Kong with Hutchison China MediTech Ltd. ("Chi-Med"), a majority owned subsidiary of CK Hutchison Holdings Limited, a company listed on the Hong Kong Stock Exchange, to market and distribute certain of the Company's brands in China and other markets. See Note 14, Investments and Joint Ventures, in the Notes to Consolidated Financial Statements.

As of June 30, 2015, we employed a total of 6,307 full-time employees. Of these employees, 232 were in sales and 4,481 in production, with the remaining 1,594 employees in management, legal, finance, marketing, operations and clerical positions.

## **Products**

We primarily sell our organic, natural, and "better-for-you" products in the following categories: grocery; snacks; tea; personal care; and poultry. We continuously evaluate our existing products for quality, taste, nutritional value and cost and make improvements where possible. We discontinue products or stock keeping units ("SKUs") when sales of those items do not warrant further production. Our product categories consist of the following:

### *Grocery*

Grocery products include infant formula, infant, toddler and kids foods, diapers and wipes, rice and grain-based products, plant-based beverages and frozen desserts (such as soy, rice, almond and coconut), flour and baking mixes, breads, hot and cold cereals, pasta, condiments, cooking and culinary oils, granolas, granola bars, cereal bars, canned, chilled fresh, aseptic and instant soups, Greek-style yogurt, chilis, packaged grains, chocolate, nut butters, juices including cold-pressed juice, hot-eating, chilled and frozen desserts, cookies, crackers, gluten-free frozen entrees and bars, frozen pastas and ethnic meals, frozen fruit and vegetables, cut fresh fruit, refrigerated and frozen soy protein meat-alternative products, tofu, seitan and tempeh products, jams, fruit spreads and jelly, honey and marmalade products, as well as other food products. Grocery products accounted for approximately 66% of our consolidated net sales in 2015, 77% in 2014 and 74% in 2013.

### *Snacks*

Our snack products include a variety of potato, root vegetable and other exotic vegetable chips, straws, tortilla chips, whole grain chips, pita chips, puffs and popcorn. Snack products accounted for approximately 11% of our consolidated net sales in 2015, 12% in 2014 and 13% in 2013.

### *Tea*

We are a leading manufacturer and marketer of specialty teas. We currently offer more than 70 varieties of herbal, green, black, wellness, rooibos and chai tea lattes. Each blend is crafted from the finest herbs, teas, spices and botanicals, and is presented in packaging that features the beautiful imagery and inspiring words for which our brand is known. We also offer a selection of ready-to-drink beverages, including organic kombucha and chai tea lattes. Tea products accounted for approximately 5% of our consolidated net sales in 2015, 5% in 2014 and 6% in 2013.

### *Personal Care Products*

Our personal care products cover a variety of personal care categories including skin, hair and oral care, deodorants, baby care items, acne treatment, body washes and sunscreens. Personal care products accounted for approximately 5% of our consolidated net sales in 2015, 6% in 2014 and 7% in 2013.

### *Poultry/Protein Products*

Our poultry and protein products are manufactured and marketed as antibiotic-free or organic, vegetarian fed and humanely raised, a portion of which are kosher products. A full range of turkey and chicken products are offered

for meat, deli, and prepared foods. Poultry products accounted for approximately 13% of our consolidated net sales in 2015. There were no sales of poultry and protein products included in our consolidated net sales for 2014 or 2013 as the businesses in this product category were accounted for under either the equity method or cost method of accounting prior to fiscal 2015.

### Seasonality

Certain of our product lines have seasonal fluctuations. Hot tea, baking products, hot cereal, hot-eating desserts and soup sales are stronger in colder months while sales of snack foods and certain of our prepared food products are stronger in the warmer months. Additionally, with our recent acquisitions of HPPC, Empire and Tilda, our net sales and earnings may further fluctuate based on the timing of holidays throughout the year. As such, our results of operations and our cash flows for any particular quarter are not indicative of the results we expect for the full year and our historical seasonality may not be indicative of future quarterly results of operations. For fiscal 2016, we anticipate that our net sales will be the highest in the second fiscal quarter and lowest in the first fiscal quarter, with the third and fourth fiscal quarters being generally similar to one another. However, this may be impacted by the timing of any future acquisitions we complete.

### Segments

We principally manage our business by geography and report operating results in five segments: the United States, the United Kingdom, Hain Pure Protein, Canada and Europe. Each operating segment includes the results of operations attributable to its geographic location except that the United States operating segment includes the results of operations of the Ella's Kitchen brand, which primarily conducts business in the United States and United Kingdom. The United Kingdom operating segment includes the results of operations of Tilda for the United Kingdom, the Middle East and North Africa, Continental Europe, United States and India. We use segment operating income to evaluate segment performance and to allocate resources. We believe this measure is most relevant in order to analyze segment results and trends. Segment operating income excludes certain general corporate expenses (which are a component of selling, general and administrative expenses) and acquisition related expenses, restructuring and integration charges.

For reporting purposes, Canada and Europe do not currently meet the quantitative thresholds for reporting and are therefore combined as "Rest of World." Net sales for our reportable segments were as follows:

|                    | Fiscal Year ended June 30, |             |                    |             |                    |             |
|--------------------|----------------------------|-------------|--------------------|-------------|--------------------|-------------|
|                    | 2015                       |             | 2014               |             | 2013               |             |
| United States      | \$1,367,388                | 51%         | \$1,282,175        | 59%         | \$1,095,867        | 63%         |
| United Kingdom (a) | 735,996                    | 28%         | 637,454            | 30%         | 420,408            | 24%         |
| Hain Pure Protein  | 358,582                    | 13%         | -                  | -%          | -                  | -%          |
| Rest of World (a)  | 226,549                    | 8%          | 233,982            | 11%         | 218,408            | 13%         |
| Total              | <u>\$2,688,515</u>         | <u>100%</u> | <u>\$2,153,611</u> | <u>100%</u> | <u>\$1,734,683</u> | <u>100%</u> |

(a) Net sales for the United Kingdom segment for fiscal 2015 include sales of plant-based beverages in the United Kingdom that were previously reported in the Rest of World segment due to a change in the responsibilities for this business.

See Note 1, Business, and Note 18, Segment Information, in the Notes to Consolidated Financial Statements for additional information about our segments.

#### United States Segment:

The brands sold by the United States segment by category are:

##### Grocery:

Our grocery products include Almond Dream®, Coconut Dream®, Rice Dream®, Soy Dream® and WestSoy® plant-based beverages and frozen desserts, Arrowhead Mills® flours, mixes and cereals, BluePrint® cold-pressed juice

drinks, DeBoles® pasta, Dream™ plant-based yogurt, Earth's Best® and Ella's Kitchen® infant formula, infant, toddler and kids foods, diapers and wipes, Ethnic Gourmet® frozen meals, Hain Pure Foods® condiments, Health Valley® granola bars, cereal, cereal bars and canned soups, Imagine® aseptic soups, stocks and gravies, MaraNatha® nut butters, Rudi's Gluten-Free Bakery and Rudi's Organic Bakery® breads, buns, bagels, tortillas, and other related items, Spectrum Essentials® nutritional oils, SunSpire® chocolates, The Greek Gods® Greek-style yogurt and kefir, Walnut Acres® juice drinks and pasta sauces, Westbrae® vegetarian products, WestSoy® brand tofu, seitan and tempeh products, and Yves Veggie Cuisine® meat-alternative products.

#### *Snacks:*

Our snack food products consist of Terra® varieties of root vegetable chips, potato chips and other exotic vegetable chips, Garden of Eatin'® tortilla chip products, Sensible Portions® snack products including Garden Veggie Straws®, Garden Veggie Chips, Potato Straws, Apple Straws and Pita Bites® and Bearitos® pita chips and other snacks.

#### *Tea:*

Our tea products are marketed under the Celestial Seasonings® brand and include more than 70 varieties of herbal, green, black, wellness, rooibos and chai tea lattes, with well-known names and products such as Sleepytime®, Sleepytime Extra, Lemon Zinger®, Cinnamon Apple Spice and Country Peach Passion®. We also sell a line of ready to drink beverages including organic kombucha and chai tea lattes. Since 2003, we have worked closely with Keurig Green Mountain, Inc. to offer a selection of Celestial Seasonings® teas in K-Cup® portion packs for the Keurig® Single-Cup Brewing system. (*K-Cup® and Keurig® are registered trademarks of Keurig Green Mountain, Inc.*)

#### *Personal Care:*

Our personal care products include skin, hair and oral care, deodorants and baby care items under the Alba Botanica®, Avalon Organics®, Earth's Best®, JASON® and Queen Helene® brands.

Our products are sold throughout the United States and other parts of the world. Our customer base consists principally of specialty and natural food distributors, supermarkets, natural food stores, mass-market and e-commerce retailers, food service channels and club, drug and convenience stores. Our products are sold through a combination of direct sales people, brokers and distributors. We believe that our direct sales people combined with brokers and distributors provide an effective means of reaching a broad and diverse customer base. Food brokers act as agents for us within designated territories, usually on a non-exclusive basis, and receive commissions. A portion of our direct sales force is organized into dedicated teams to serve our significant customers. Additionally, during fiscal 2015, we have begun outsourcing our natural channel merchandising function.

A significant portion of the products marketed by us are sold through independent food distributors. Food distributors purchase products from us for resale to retailers. Because food distributors take title to the products upon purchase, product pricing decisions on sales of our products by the distributors to the retailers are generally made in their sole discretion.

#### ***United Kingdom Segment:***

In the United Kingdom, our products include frozen and chilled products, including but not limited to soups, fruits and fresh juices, as well as jams, fruit spreads, jellies, honey, marmalades, nut butters, meat-free and plant-based products and premium rice and grain-based products.

The brands sold by our United Kingdom segment include New Covent Garden Soup Co.® chilled soups, Farmhouse Fare® and Lovetub® hot-eating desserts, Johnson's Juice Co.® fresh juices, Linda McCartney® chilled and frozen meat-free meals, Cully & Sully® chilled soups and ready meals, Hartley's® jams, fruit spreads and jellies, Sun-Pat® nut butters, Gale's® honey, Robertson's® and Frank Cooper's® marmalades and Tilda® rice and grain-based products. We also provide a comprehensive range of private label and retailer own-label products to many

retailers, convenience stores and foodservice providers in the following categories; fresh soup, prepared fruit, fresh juice, fresh smoothies, chilled and frozen desserts, meat-free meals and ambient grocery products. During fiscal 2015, 37% of our net sales in the United Kingdom segment were attributable to private label and retailer own-label products.

Our products are principally sold throughout the United Kingdom, Ireland and other parts of the world. Our customer base consists principally of retailers, convenience stores, foodservice providers, business to business, natural food and ethnic specialty distributors, club stores and wholesalers.

***Hain Pure Protein Segment:***

Our Hain Pure Protein segment includes a full range of antibiotic-free, hormone-free and organic poultry products, including fresh tray pack, frozen, deli, fully cooked, and gluten-free products sold under the FreeBird®, Plainville Farms®, Empire® and Kosher Valley® brands. A range of private label products is also provided to many customers.

Our products are sold in the United States through a combination of direct sales people, brokers and distributors. Our customer base consists principally of grocery and natural food retailers and certain club stores, as well as food service outlets including fast casual and white tablecloth venues, which feature food that is grown sustainably and without genetically modified organisms.

***Canada Segment:***

Our major brands sold in Canada by category are:

*Grocery:*

Our grocery products include Yves Veggie Cuisine® refrigerated and frozen meat-alternative products, Yves vegetables and lentils, Europe's Best® frozen fruits and vegetables, Earth's Best® and Ella's Kitchen® infant and toddler food, Rudi's Gluten-Free Bakery and Rudi's Organic Bakery® breads, buns, bagels, tortillas, and other related items, Casbah® packaged grains, MaraNatha® nut butters, Spectrum Essentials® cooking and culinary oils, Imagine® aseptic soups, Health Valley® canned soups and frozen fruit, Nile Spice® instant soups, Arrowhead Mills® gluten free pasta, The Greek Gods® Greek-style yogurt, Robertson's® marmalades, BluePrint® cold-pressed juice drinks and Tilda® rice and grain-based products. Our plant-based beverages include Soy Dream®, Rice Dream®, Oat Dream®, Coconut Dream® and Almond Dream® in aseptic format, Rice Dream® in refrigerated format and Rice Dream® and Almond Dream® plant-based frozen desserts.

*Tea:*

Our tea products are marketed under the Celestial Seasonings® brand and include more than 30 varieties of herbal, green, black, wellness, rooibos and chai tea lattes, with familiar names like Sleepytime®, Lemon Zinger® and Cinnamon Apple Spice.

*Snacks:*

Our snack food products consist of Terra® varieties of root vegetable chips, potato chips and other exotic vegetable chips, Garden of Eatin'® tortilla chips and Sensible Portions® Garden Veggie Straws® and Pita Bites®.

*Personal Care:*

Our personal care products include skin, hair and oral care, deodorants and baby care items under the Avalon Organics®, Alba Botanica®, JASON® and Live Clean® brands.

Our products are sold throughout Canada. Our customer base consists principally of grocery supermarkets, mass merchandisers, club stores, natural food distributors, personal care distributors, drug store chains, and food

service distributors. Our products are sold through our own retail direct sales force. We also utilize third-party brokers who receive commissions and sell to foodservice and club customers. We utilize a third party merchandising team for retail execution. As in the United States, a portion of the products marketed by us are sold through independent distributors.

### **Europe Segment:**

Our major brands sold by the Europe segment include Danival<sup>®</sup>, Dream<sup>®</sup>, Joya<sup>®</sup>, Lima<sup>®</sup> and Natumi<sup>®</sup>. The Danival<sup>®</sup> brand includes organic cooked vegetables, prepared meals, sauces, fruit spreads and desserts. The Lima<sup>®</sup> brand includes a wide range of 100% organic products such as soy sauce, plant-based beverages and grain cakes, as well as grains, pasta, breakfast cereals, miso, snacks, sweeteners, spreads, soups and condiments. Natumi<sup>®</sup> and Dream<sup>®</sup> produce and sell plant-based beverages, including rice, soy, oat and spelt. We also sell our Hartley's<sup>®</sup> jams, fruit spreads and jellies, Terra<sup>®</sup> varieties of root vegetable and potato chips, and Celestial Seasonings<sup>®</sup> teas in Europe as well. Our Joya<sup>®</sup> brand, which was acquired on July 24, 2015, includes soy, oat, rice and nut based drinks as well as plant-based yogurts, desserts, creamers, tofu and private label products.

Our products are sold in grocery stores and organic food stores throughout Europe. Our products are sold using our own direct sales force and local distributors.

### **Customers**

Our largest customer, United Natural Foods, Inc., a distributor, accounted for approximately 12%, 13% and 15% of our consolidated net sales for the fiscal years ended June 30, 2015, 2014 and 2013, respectively, which were primarily related to the United States segment. A second customer, Wal-Mart Stores, Inc. and its affiliates Sam's Club and ASDA, together accounted for approximately 10%, 11% and 10% of our consolidated net sales for the fiscal years ended June 30, 2015, 2014 and 2013, respectively, which were primarily related to the United States and United Kingdom segments. No other customer accounted for more than 10% of our net sales in the past three fiscal years.

### **Foreign Operations**

We sell our products to customers in more than 70 countries. International sales represented approximately 41%, 40% and 37% of our consolidated net sales in fiscal 2015, 2014 and 2013, respectively.

### **Marketing**

We use a combination of trade and consumer promotions to market our products. We use trade advertising and promotion, including placement fees, cooperative advertising and feature advertising in distribution catalogs. Consumer advertising and sales promotions are also made via social media and other trial use programs. We utilize in-store product demonstrations and sampling in the club store channel. Our investments in consumer spending are aimed at enhancing brand equity and increasing consumption. These consumer spending categories include, but are not limited to, coupons, direct mailing, e-consumer relationship programs and other forms of promotions. During fiscal 2014, a portion of our trade promotional spending in our United States segment strategically shifted from activities classified as selling expenses to activities classified as a reduction of sales, and this trend continued in the first half of fiscal 2015. Additionally, we maintain separate websites for most of our brands. Each website features product information regarding the particular brand.

We also utilize sponsorship programs to help create brand awareness. In the United States, our Earth's Best<sup>®</sup> brand has an agreement with PBS Kids and Sesame Workshop and our Terra Blues<sup>®</sup> are the official snack of JetBlue Airways. Hain Celestial, Terra<sup>®</sup> chips and Sensible Portions<sup>®</sup> are each an official partner of the New York Knicks. In addition, Sensible Portions products, Yves Veggie Cuisine<sup>®</sup> meatless burgers and Terra<sup>®</sup> chips are advertised and sold at Citi Field. There is no guarantee that these promotional investments are or will be successful.

### **New Product Initiatives Through Research and Development**

We consider research and development of new products to be a significant part of our overall philosophy and we are committed to developing innovative, high-quality and safe products that exceed consumer expectations. A team



of professional product developers, including microbiologists, nutritionists, food scientists, chefs and chemists, work to develop products to meet changing consumer needs. Our research and development staff incorporates product ideas from all areas of our business in order to formulate new products. In addition to developing new products, the research and development staff routinely reformulates and improves existing products based on advances in ingredients, packaging and technology, and conducts value engineering to maintain competitive price points. We incurred approximately \$10.3 million in Company-sponsored research and development activities in 2015, \$10.0 million in 2014 and \$7.5 million in 2013. In addition to our Company-sponsored research and development activities, our research and development staff works closely with our co-packers and suppliers on a variety of initiatives. The costs incurred by our co-packers and suppliers are not included in the aforementioned expenditures. These efforts have resulted in a substantial number of our new product introductions and product reformulations. We are unable to estimate the investments made by co-packers and suppliers in research and development as much of this work is built into the pricing of such products, however, we believe these activities and expenditures are important to our continuing ability to grow our business.

## **Production**

### *Manufacturing*

During 2015, 2014 and 2013, approximately 61%, 57% and 55%, respectively, of our revenue was derived from products manufactured at our own facilities.

Our United States segment currently operates the following manufacturing facilities:

- Boulder, Colorado, (four facilities) which produce Celestial Seasonings® specialty teas and kombucha; WestSoy® fresh tofu, seitan and tempeh products; and Rudi's Organic Bakery® organic breads, buns, bagels, tortillas, wraps and soft pretzels and Rudi's Gluten-Free Bakery gluten-free products including breads, buns, pizza crusts, tortillas, snack bars and stuffing;
- Moonachie, New Jersey, which produces Terra® root vegetable and potato chips;
- Mountville, Pennsylvania, which produces Sensible Portions® snack products;
- Hereford, Texas, which produces Arrowhead Mills® cereals, flours and baking ingredients;
- Shreveport, Louisiana, which produces DeBoles® organic and gluten-free pasta;
- West Chester, Pennsylvania, which produces Earth's Best® and Ella's Kitchen® pouches, BluePrint® cold-pressed juice drinks, Ethnic Gourmet® frozen meals and Rosetto® frozen pastas;
- Ashland, Oregon, which produces Arrowhead Mills® and MaraNatha® nut butters;
- Culver City, California, which produces Alba Botanica®, Avalon Organics®, JASON® and Earth's Best® personal care products; and
- Hawthorne, California, which produces BluePrint® cold-pressed juice drinks.

Our United Kingdom segment has the following manufacturing facilities:

- Histon, England, which produces our ambient grocery products including Hartley's®, Frank Cooper's®, Robertson's® and Gale's®;
- Rainhaim, England, (two facilities) which produce our classic and ready-to-heat Tilda® rice and grain-based products;
- Grimsby, England, which produces our New Covent Garden Soup Co.® and Cully & Sully® chilled soups;
- Peterborough, England, which also produces New Covent Garden Soup Co.® chilled soups;
- Ashford, England, which produces our Johnsons Juice Co.® fruit juices;
- Clitheroe, England, which produces our Farmhouse Fare® hot-eating desserts;
- Leeds, England, which prepares our fresh fruit products;
- Luton, England, which produces fruit and vegetable meal solutions;
- Fakenham, England, which produces Linda McCartney® meat-free frozen foods, as well as chilled dessert products; and
- Larvik, Norway, which produces our GG UniqueFiber™ products.

Our Hain Pure Protein segment has the following manufacturing facilities:

- Mifflintown, Pennsylvania, which produces Empire® and Kosher Valley® poultry products;
- New Oxford, Pennsylvania, which produces Plainville Farms® poultry products;

- Fredericksburg, Pennsylvania (two facilities), which produces FreeBird® poultry products; and
- Liverpool, New York, which produces prepared poultry and other products.

Our Rest of World segment has the following manufacturing facilities:

- Vancouver, British Columbia, which produces Yves Veggie Cuisine® meat-alternative products;
- Mississauga, Ontario, which produces our Live Clean® personal care products;
- Troisdorf, Germany, which produces Natumi®, Rice Dream®, Lima® and other plant-based beverages;
- Andiran, France, which produces our Danival® organic food products;
- Oberwart, Austria, which produces plant-based foods and beverages; and
- Schwerin, Germany, which produces plant-based foods and beverages.

We own the manufacturing facilities in Moonachie, New Jersey; Boulder, Colorado; Hereford, Texas; Shreveport, Louisiana; West Chester, Pennsylvania; Ashland, Oregon; Mifflintown, Pennsylvania; New Oxford, Pennsylvania; Fredericksburg, Pennsylvania; Liverpool, New York; Vancouver, British Columbia; Andiran, France; Histon, England; Rainham, England; Ashford, England; and Fakenham, England.

#### *Co-Packers*

In addition to the products manufactured in our own facilities, independent manufacturers, who are referred to in our industry as co-packers, manufacture many of our products. During 2015, 2014 and 2013, approximately 39%, 43% and 45%, respectively, of our revenue was derived from products manufactured by independent co-packers. Our co-packers are audited regularly by our quality assurance staff and are required to follow our Food Safety & Quality manual detailing standard operating procedures and compliance with Good Manufacturing Practices (GMPs). Additionally, the co-packers are required to ensure our products are manufactured in accordance with our quality and safety specifications and that they are compliant with all regulations, including regulations issued under the 2010 U.S. Food Safety and Modernization Act.

#### **Suppliers of Ingredients and Packaging**

Our certified organic and natural raw materials as well as our packaging materials are obtained from various suppliers around the world. All of our raw and packaging materials are purchased based upon requirements designed to meet our rigid specifications for food quality and safety and to comply with applicable U.S. and international regulations. The Company works with its suppliers to assure the quality and safety of their ingredients. These assurances are supported by our purchasing contracts and quality assurance specification packets including affidavits, certificates of analysis and analytical testing, where required. Our purchasers visit major suppliers around the world to procure competitively priced, quality ingredients that meet our specifications.

We maintain long-term relationships with many of our suppliers. Purchase arrangements with ingredient suppliers are generally made annually. Purchases are made through purchase orders or contracts, and price, delivery terms and product specifications vary.

#### **Competition**

We operate in highly competitive geographic and product markets. Competitors include large national and international companies and numerous local and regional companies, some of which have greater resources. We compete for limited retailer shelf space for our products, and some of those retailers also market competitive products under their own private labels. We also compete with the conventional products of larger mainstream companies. Products are distinguished based on product quality, price, nutritional value, brand recognition and loyalty, product innovation, promotional activity, and the ability to identify and satisfy consumer preferences.

#### **Trademarks**

We believe that brand awareness is a significant component in a consumer's decision to purchase one product over another in highly competitive consumer products industries. Our trademarks and brand names for the product lines referred to herein are registered in the United States, Canada, the European Union and a number of other foreign

countries and we intend to keep these filings current and seek protection for new trademarks to the extent consistent with business needs. We also copyright certain of our artwork and package designs. We own the trademarks for our principal products, including Alba Botanica®, Arrowhead Mills®, Avalon Organics®, Bearitos®, BluePrint®, Breadshop's®, Casbah®, Celestial Seasonings®, Cully & Sully®, Danival®, DeBoles®, Earth's Best®, Earth's Best TenderCare®, Ella's Kitchen®, Empire®, Ethnic Gourmet®, Farmhouse Fare®, Frank Cooper's®, FreeBird®, Gale's®, Garden of Eatin'®, Hain Pure Foods®, Hartley's®, Health Valley®, Imagine®, JASON®, Johnson's Juice Co.®, Joya®, Kosher Valley®, Lima®, Live Clean®, MaraNatha®, Natumi®, New Covent Garden Soup Co.®, Nile Spice®, Plainville Farms®, Queen Helene®, Rice Dream®, Robertson's®, Rosetto®, Rudi's Organic Bakery®, Sensible Portions®, Soy Dream®, Spectrum Essentials®, Spectrum Naturals®, Sun-Pat®, SunSpire®, Terra®, The Greek Gods®, Tilda®, Walnut Acres Organic®, Westbrae®, WestSoy® and Yves Veggie Cuisine®. We also have trademarks for most of our best-selling Celestial Seasonings teas, including Country Peach Passion®, Lemon Zinger®, Mandarin Orange Spice®, Raspberry Zinger®, Red Zinger®, Sleepytime®, Tension Tamer® and Wild Berry Zinger®.

We market products under brands licensed under trademark license agreements, including Linda McCartney®, the Sesame Street name and logo and other Sesame Workshop intellectual property on certain of our Earth's Best® products, Cadbury®, Rose's® and Candle Cafe™ brand.

### **Government Regulation**

We are subject to extensive regulations in the United States by federal, state and local government authorities. In the United States, the federal agencies governing the manufacture, marketing and distribution of our products include, among others, the Federal Trade Commission ("FTC"), the United States Food & Drug Administration ("FDA"), the United States Department of Agriculture ("USDA"), the United States Environmental Protection Agency ("EPA") and the Occupational Safety and Health Administration ("OSHA"). Under various statutes, these agencies prescribe, among other things, the requirements and establish the standards for quality, safety and representation of our products to the consumer in labeling and advertising.

Internationally, we are subject to the laws and regulatory authorities of the foreign jurisdictions in which we manufacture and sell our products, including the Food Standards Agency in the United Kingdom, the Canadian Food Inspection Agency in Canada and European Food Safety Authority which supports the European Commission, as well as individual country, province, state and local regulations.

### **Independent Certification**

In the United States, we certify our organic products in accordance with the USDA's National Organic Program through organizations such as Quality Assurance International ("QAI"). Where reciprocity does not exist or where a product is marketed solely outside of the United States, we use accredited certifying agencies to ensure compliance with country-specific government regulations for selling organic products.

The majority of our products are certified kosher under the supervision of accredited agencies including The Union of Orthodox Jewish Congregations, The Organized Kashruth Laboratories, The K'hal Adath Jeshurun ("KAJ"), "KOF-K" Kosher Supervision, Star K Kosher Certification and Circle K.

We also work with other non-governmental organizations such as NSF International, which developed the NSF/ANSI 305 Standard for Personal Care Products Containing Organic Ingredients and provides third party certification through QAI for our personal care products in the absence of an established government regulation for these products. In addition, we work with other nongovernmental organizations such as the Gluten Free Intolerance Group, Whole Grain Council and the Non-GMO Project.

We are working with the Global Food Safety Initiative (GFSI) to certify all of our Company-owned manufacturing facilities under accredited programs including SQF (Safe Quality Foods) and BRC (British Retail Consortium) and ISO (International Organization for Standardization).

### **Available Information**

The following information can be found, free of charge, on our corporate website at <http://www.hain.com>:

- our annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K, and all amendments to those reports as soon as reasonably practicable after such material is electronically filed with or furnished to the Securities and Exchange Commission ("SEC");

- our policies related to corporate governance, including our Code of Business Conduct and Ethics (“Code of Ethics”) applying to our directors, officers and employees (including our principal executive officer and principal financial and accounting officer) that we have adopted to meet the requirements set forth in the rules and regulations of the SEC and NASDAQ; and
- the charters of the Audit, Compensation and Corporate Governance and Nominating Committees of our Board of Directors.

In addition, copies of the Company’s annual report will be made available, free of charge, upon written request.

We intend to satisfy the applicable disclosure requirements regarding amendments to, or waivers from, provisions of our Code of Ethics by posting such information on our website. The information contained on our website or connected to our website is not incorporated by reference into this Annual Report on Form 10-K and should not be considered part of this report.

## **Item 1A. Risk Factors**

*Our business, operations and financial condition are subject to various risks and uncertainties. The most significant of these risks include those described below; however, there may be additional risks and uncertainties not presently known to us or that we currently consider immaterial. If any of the following risks and uncertainties develop into actual events, our business, financial condition or results of operations could be materially adversely affected. In such case, the trading price of our common stock could decline, and you may lose all or part of your investment. These risk factors should be read in conjunction with the other information in this Annual Report on Form 10-K and in the other documents that we file from time-to-time with the SEC.*

### ***Disruptions in the worldwide economy and the financial markets may adversely impact our business and results of operations.***

Adverse and uncertain economic and market conditions, particularly in the locations in which we operate, may impact customer and consumer demand for our products and our ability to manage normal commercial relationships with our customers, suppliers and creditors. Consumers may shift purchases to lower-priced or other perceived value offerings during economic downturns, which may adversely affect our results of operations. Consumers may also reduce the number of organic and natural products that they purchase where there are conventional alternatives, given that organic and natural products generally have higher retail prices than do their conventional counterparts. In addition, consumers may choose to purchase private label products rather than branded products, which generally have lower retail prices than do their branded counterparts. Distributors and retailers may become more conservative in response to these conditions and seek to reduce their inventories. Our results of operations depend upon, among other things, our ability to maintain and increase sales volumes with existing customers, our ability to attract new customers, the financial condition of our customers and our ability to provide products that appeal to consumers at the right price.

Prolonged unfavorable economic conditions may have an adverse effect on any of these factors and, therefore, could adversely impact our sales and profitability.

### ***Our markets are highly competitive.***

We operate in highly competitive geographic and product markets. Numerous brands and products compete for limited retailer shelf space, where competition is based on product quality, brand recognition, brand loyalty, price, product innovation, promotional activity, availability and taste among other things. Retailers also market competitive products under their own private labels which are generally sold at lower prices and compete with some of our products.

Some of our markets are dominated by multinational corporations with greater resources and more substantial operations than us. We cannot be certain that we will successfully compete for sales to distributors or retailers that purchase from larger competitors that have greater financial, managerial, sales and technical resources. Conventional food companies, including but not limited to Campbell Soup Company, The WhiteWave Foods Company, Mondelez International, Inc., General Mills, Inc., Groupe Danone, The J.M. Smucker Company, Kellogg

Company, The Kraft Heinz Company, Nestle S.A., PepsiCo, Inc. and Unilever, PLC, and conventional personal care products companies, including but not limited to The Procter and Gamble Company, Johnson & Johnson and Colgate-Palmolive, may be able to use their resources and scale to respond to competitive pressures and changes in consumer preferences by introducing new products or reformulating their existing products, reducing prices or increasing promotional activities. We also compete with other organic and natural packaged food brands and companies, which may be more innovative and able to bring new products to market faster and better able to quickly exploit and serve niche markets. Retailers also market competitive products under their own private labels, which are generally sold at lower prices and compete with some of our products. As a result of actual or perceived conflicts resulting from this competition, retailers may take actions that negatively affect us. As a result, we may need to increase our marketing, advertising and promotional spending to protect our existing market share, which may result in an adverse impact on our profitability.

***Consumer preferences for our products are difficult to predict and may change.***

Our business is primarily focused on sales of organic, natural and “better-for-you” products which, if consumer demand for such categories were to decrease, could harm our business. In addition, we have other product categories which are subject to evolving consumer preferences. Consumer demand could change based on a number of possible factors, including dietary habits and nutritional values, concerns regarding the health effects of ingredients and shifts in preference for various product attributes. A significant shift in consumer demand away from our products or our failure to maintain our current market position could reduce our sales or the prestige of our brands in our markets, which could harm our business. While we continue to diversify our product offerings, developing new products entails risks, and we cannot be certain that demand for our products will continue at current levels or increase in the future.

***We rely on independent distributors for a substantial portion of our sales.***

We rely upon sales made by or through non-affiliated distributors to customers. Distributors purchase directly for their own account for resale. One distributor, United Natural Foods, Inc., which redistributes products to natural foods supermarkets, independent natural retailers and other retailers, accounted for approximately 12%, 13% and 15% of our consolidated net sales for the fiscal years ended June 30, 2015, 2014, and 2013, respectively. The loss of, or business disruption at, one or more of these distributors may harm our business. If we are required to obtain additional or alternative distribution agreements or arrangements in the future, we cannot be certain that we will be able to do so on satisfactory terms or in a timely manner. Our inability to enter into satisfactory distribution agreements may inhibit our ability to implement our business plan or to establish markets necessary to expand the distribution of our products successfully.

***Consolidation of customers or the loss of a significant customer could negatively impact our sales and profitability.***

Customers, such as supermarkets and food distributors in North America and the European Union continue to consolidate. This consolidation has produced larger, more sophisticated organizations with increased negotiating and buying power that are able to resist price increases or demand increased promotional programs, as well as operate with lower inventories, decrease the number of brands that they carry and increase their emphasis on private label products, which could negatively impact our business. The consolidation of retail customers also increases the risk that a significant adverse impact on their business could have a corresponding material adverse impact on our business.

Our largest customer, United Natural Foods, Inc., a distributor, accounted for approximately 12%, 13% and 15% of our consolidated net sales for the fiscal years ended June 30, 2015, 2014 and 2013, respectively, which were primarily related to the United States segment. A second customer, Wal-Mart Stores, Inc. and its affiliates Sam’s Club and ASDA, together accounted for approximately 10%, 11% and 10% of our consolidated net sales for the fiscal years ended June 30, 2015, 2014 and 2013, respectively, which were primarily related to the United States and United Kingdom segments. No other customer accounted for more than 10% of our net sales in the past three fiscal years.

The loss of any large customer, the reduction of purchasing levels or the cancellation of any business from a large customer for an extended length of time could negatively impact our sales and profitability.

***Our growth is dependent on our ability to introduce new products and improve existing products.***

Our growth depends in part on our ability to generate and implement improvements to our existing products and to introduce new products to consumers. The success of our innovation and product improvement effort is affected by our ability to anticipate changes in consumers preferences, the level of funding that can be made available, the technical capability of our research and development staff in developing, formulating and testing product prototypes, including complying with governmental regulations, and the success of our management in introducing the resulting improvements in a timely manner. If we are unsuccessful in implementing product improvements or introducing new products that satisfy the demands of consumers, our business could be harmed.

***We are dependent upon the services of our Chief Executive Officer and senior management team.***

We are highly dependent upon the services of Irwin D. Simon, our Chairman of the Board, President and Chief Executive Officer. We believe Mr. Simon's reputation as our founder and his expertise and knowledge in the organic and natural products industry are critical factors in our continuing growth. His relationships with customers and suppliers are not easily found elsewhere in the organic and natural products industry. The loss of the services of Mr. Simon could harm our business.

Additionally, if we lose one or more members of our senior management team, our business, financial position, results of operations or cash flows could be harmed.

***Our acquisition strategy exposes us to risk, including our ability to integrate the brands that we acquire.***

We intend to continue to grow our business in part through the acquisition of new brands, both in the United States and internationally. Our acquisition strategy is based on identifying and acquiring brands with products that complement our existing product mix and identifying and acquiring brands in new categories and in new geographies for purposes of expanding our business internationally. We cannot be certain that we will be able to successfully:

- identify suitable acquisition candidates;
- negotiate acquisitions of identified candidates on terms acceptable to us; or
- integrate acquisitions that we complete.

We may encounter increased competition for acquisitions in the future, which could result in acquisition prices we do not consider acceptable. We are unable to predict whether or when any prospective acquisition candidate will become available or the likelihood that any acquisition will be completed. Furthermore, acquisition-related costs are required to be expensed as incurred even though the acquisition may not be completed.

The success of acquisitions we make will be dependent upon our ability to effectively integrate those brands, including our ability to realize potentially available marketing opportunities and cost savings, some of which may involve operational changes. Despite our due diligence investigation of each business that we acquire, there may be liabilities of the acquired companies that we fail to or are unable to discover during the due diligence investigation and for which we, as a successor owner, may be responsible. We cannot be certain:

- as to the timing or number of marketing opportunities or amount of cost savings that may be realized as the result of our integration of an acquired brand;
- that a business combination will enhance our competitive position and business prospects;
- that we will be successful if we enter categories or markets in which we have limited or no prior experience;
- that we will be able to coordinate a greater number of diverse businesses and business located in a greater number of geographic locations;
- that we will not experience difficulties with customers, personnel or other parties as a result of a business combination;
- that we will not enter into disputes with sellers; or
- that, with respect to our acquisitions outside the United States, we will not be affected by, among other things, exchange rate risk and risks associated with local regulatory regimes.

Companies or brands acquired may not achieve the level of sales or profitability that justify the investment made. We may determine to discontinue products if they do not meet, among other reasons, our standards for quality or profitability or both, which may have a material adverse effect on sales relating to such acquisition.

We cannot be certain that we will be successful in:

- integrating an acquired brand's distribution channels with our own;
- coordinating sales force activities of an acquired brand or in selling the products of an acquired brand to our customer base; or
- integrating an acquired brand into our management information systems or integrating an acquired brand's products into our product mix.

Additionally, integrating an acquired brand into our existing operations will require management resources and may divert management's attention from our day-to-day operations. If we are not successful in integrating the operations of acquired brands, our business could be harmed.

***We may not be able to successfully consummate proposed divestitures.***

We may, from time to time, divest businesses that become less of a strategic fit within our portfolio or no longer meet our growth or profitability targets. Our profitability may be impacted by gains or losses on the sales of such businesses, or lost operating income or cash flows from such businesses. Additionally, we may be required to record asset impairment or restructuring charges related to divested businesses, or indemnify buyers for liabilities, which may reduce our profitability and cash flows. We may also not be able to negotiate such divestitures on terms acceptable to us. Such potential divestitures will require management resources and may divert management's attention from our day-to-day operations. If we are not successful in divesting such businesses, our business could be harmed.

***We may be subject to significant liability should the consumption of any of our products cause illness or physical harm.***

The sale of products for human use and consumption involves the risk of injury or illness to consumers. Such injuries may result from inadvertent mislabeling, tampering by unauthorized third parties or product contamination or spoilage. Under certain circumstances, we may be required to recall or withdraw products, suspend production of our products or cease operations, which may lead to a material adverse effect on our business. In addition, customers may cancel orders for such products as a result of such events. Even if a situation does not necessitate a recall or market withdrawal, product liability claims might be asserted against us. While we are subject to governmental inspection and regulations and believe our facilities and those of our co-packers and suppliers comply in all material respects with all applicable laws and regulations, if the consumption of any of our products causes, or is alleged to have caused, a health-related illness we may become subject to claims or lawsuits relating to such matters. Even if a product liability claim is unsuccessful or is not fully pursued, the negative publicity surrounding any assertion that our products caused illness or physical harm, including the risk of reputational harm being magnified and/or distorted through the rapid dissemination of information over the Internet, including through news articles, blogs, chat rooms and social media sites, could adversely affect our reputation with existing and potential customers and consumers and our corporate and brand image. Moreover, claims or liabilities of this type might not be covered by our insurance or by any rights of indemnity or contribution that we may have against others. We maintain product liability insurance in an amount that we believe to be adequate. However, we cannot be sure that we will not incur claims or liabilities for which we are not insured or that exceed the amount of our insurance coverage. A product liability judgment against us or a product recall could have a material adverse effect on our business, consolidated financial condition, results of operations or liquidity.

***Outbreaks of avian disease, such as avian influenza, or food-borne illnesses, could adversely affect our results of operations.***

Demand for our poultry products can be adversely impacted by outbreaks of avian diseases, including avian influenza, or food-borne illnesses, such as E.coli or salmonella, which can have a significant impact on our financial results. We take reasonable precautions to ensure that our poultry flocks are healthy and that our processing plants and other facilities operate in a sanitary and environmentally sound manner. Nevertheless, outbreaks of diseases and food-borne illnesses, which may be beyond our control, could significantly affect demand for and price of our poultry products, consumer perceptions of certain of our poultry products, the availability of poults for purchase by us and our ability to conduct our Hain Pure Protein segment. Moreover, an

outbreak of disease could have a significant effect on the poultts or poultry flocks we own by requiring us to, among other things, destroy any affected poultts or poultry flocks.

***Pending and future litigation may lead us to incur significant costs.***

We are, or may become, party to various lawsuits and claims arising in the normal course of business, which may include lawsuits or claims relating to contracts, intellectual property, product recalls, product liability, the marketing and labeling of products, employment matters, environmental matters or other aspects of our business. Even when not merited, the defense of these lawsuits may divert our management's attention, and we may incur significant expenses in defending these lawsuits. In addition, we may be required to pay damage awards or settlements or become subject to injunctions or other equitable remedies, which could have a material adverse effect on our financial position, cash flows or results of operations. The outcome of litigation is often difficult to predict, and the outcome of pending or future litigation may have a material adverse effect on our financial position, cash flows or results of operations.

***Our future results of operations may be adversely affected by the availability of organic ingredients.***

Our ability to ensure a continuing supply of organic ingredients at competitive prices depends on many factors beyond our control, such as the number and size of farms that grow organic crops, climate conditions, changes in national and world economic conditions, currency fluctuations and forecasting adequate need of seasonal ingredients.

The organic ingredients that we use in the production of our products (including, among others, fruits, vegetables, nuts and grains) are vulnerable to adverse weather conditions and natural disasters, such as floods, droughts, water scarcity, temperature extremes, frosts, earthquakes and pestilences. Natural disasters and adverse weather conditions (including the potential effects of climate change) can lower crop yields and reduce crop size and crop quality, which in turn could reduce our supplies of organic ingredients or increase the prices of organic ingredients. If our supplies of organic ingredients are reduced, we may not be able to find enough supplemental supply sources on favorable terms, if at all, which could impact our ability to supply product to our customers and adversely affect our business, financial condition and results of operations.

We also compete with other manufacturers in the procurement of organic product ingredients, which may be less plentiful in the open market than conventional product ingredients. This competition may increase in the future if consumer demand for organic products increases. This could cause our expenses to increase or could limit the amount of product that we can manufacture and sell.

***If we do not manage our supply chain effectively, our operating results may be adversely affected.***

The inability of any supplier of raw materials, independent co-packer or third party distributor to deliver or perform for us in a timely or cost-effective manner could cause our operating costs to increase and our profit margins to decrease, especially as it relates to our products that have a short shelf life. We must continuously monitor our inventory and product mix against forecasted demand or risk having inadequate supplies to meet consumer demand as well as having too much inventory on hand that may reach its expiration date and become unsaleable. If we are unable to manage our supply chain efficiently and ensure that our products are available to meet consumer demand, our operating costs could increase and our profit margins could decrease.

***Our future results of operations may be adversely affected by volatile raw materials, commodity costs and fuel.***

Many aspects of our business have been, and may continue to be, directly affected by volatile commodity costs, including fuel. Agricultural commodities and ingredients, including almonds, corn, dairy, fruit and vegetables, oils, rice, soybeans and wheat are the principal inputs used in our products. These items are subject to price volatility which can be caused by commodity market fluctuations, crop yields, seasonal cycles, weather conditions (including the potential effects of climate change), temperature extremes and natural disasters (including floods, droughts, water scarcity, frosts, earthquakes and hurricanes), pest and disease problems, changes in currency exchange rates, imbalances between supply and demand, natural disasters and government programs and policies among other factors. Volatile fuel costs translate into unpredictable costs for the products and services we receive from our third party providers including, but not limited to, distribution costs for our products and packaging costs. We



seek to offset the volatility of such costs with a combination of cost savings initiatives, operating efficiencies and price increases to our customers. However, if we are unable to fully offset the volatility of such costs, our financial results could be adversely affected.

***Climate change may negatively affect our business and operations.***

There is concern that carbon dioxide and other greenhouse gases in the atmosphere may have an adverse impact on global temperatures, weather patterns and the frequency and severity of extreme weather and natural disasters. In the event that such climate change has a negative effect on agricultural productivity, we may be subject to decreased availability or less favorable pricing for certain commodities that are necessary for our products, such as corn, oats, rice, wheat and various fruits and vegetables. As a result of climate change, we may also be subjected to decreased availability of water, deteriorated quality of water or less favorable pricing for water, which could adversely impact our manufacturing and distribution operations.

***Our ability to offset the impact of cost input inflation on our operations is partially dependent on our ability to implement and achieve targeted savings and efficiencies from cost reduction initiatives.***

We continuously seek to put in place initiatives which are designed to control or reduce costs or that increase operating efficiencies in order to improve our profitability and offset many of the input cost increases which are outside of our control. Our success depends on our ability to execute and realize cost savings and efficiencies from our operations. If we are unable to identify and fully implement our productivity plans and achieve our anticipated efficiencies our profitability may be adversely impacted.

Our profit margins also depend on our ability to manage our inventory efficiently. As part of our effort to manage our inventory more efficiently, we carry out SKU rationalization programs from time to time, which may result in the discontinuation of numerous lower-margin or low-turnover SKUs. However, a number of factors, such as changes in customers' inventory levels, access to shelf space and changes in consumer preferences, may lengthen the number of days we carry certain inventories, hence impeding our effort to manage our inventory efficiently and thereby increasing our costs.

***Interruption in, disruption of or loss of operations at one or more of our manufacturing facilities could harm our business.***

For the fiscal years ended June 30, 2015, 2014 and 2013, approximately 61%, 57% and 55%, respectively, of our revenue was derived from products manufactured at our own manufacturing facilities. An interruption in, disruption of or the loss of operations at one or more of these facilities, which may be caused by work stoppages, governmental actions, disease outbreaks or pandemics, acts of war, terrorism, fire, earthquakes, flooding or other natural disasters at one or more of these facilities, could delay or postpone production of our products, which could have a material adverse effect on our business, results of operations and financial condition until such time as the interruption of operations is resolved or an alternate source of production could be secured. In addition, if one or more of our manufacturing facilities are running at full capacity and we are unable to keep up with customer demand, we may not be able to fulfill orders on time or at all which could adversely impact our business.

***Loss of one or more of our independent co-packers could adversely affect our business.***

During fiscal 2015, 2014 and 2013, approximately 39%, 43% and 45%, respectively, of our revenue was derived from products manufactured at independent co-packers. In some cases an individual co-packer may produce all of our requirements for a particular brand. The success of our business depends, in part, on maintaining a strong sourcing and manufacturing platform. We believe there are a limited number of competent, high-quality co-packers in the industry and many of our co-packers produce products for other companies as well. If we were required to obtain additional or alternative co-packing agreements or arrangements in the future, we can provide no assurance that we would be able to do so on satisfactory terms in a timely manner. Therefore, if we lose or need to change one or more co-packers, experience disruptions or delays at a co-packer, or fail to retain co-packers for newly acquired products or brands, production of our products may be delayed or postponed and/or the availability

of some of our products may be reduced or eliminated, which could have a material adverse effect on our business, results of operations and financial condition.

***Disruption of our transportation systems could harm our business.***

The success of our business depends, in large part, upon dependable transportation systems and a strong distribution network. A disruption in transportation services could result in an inability to supply materials to our or our co-packers' facilities, or finished products to our distribution centers or customers. We utilize distribution centers which are managed by third parties. Activity at these distribution centers could be disrupted by a number of factors, including labor issues, failure to meet customer standards, acts of war, terrorism, fire, earthquakes, flooding or other natural disasters or bankruptcy or other financial issues affecting the third party providers. Any extended disruption in the distribution of our products or an increase in the cost of these services could have a material adverse effect on our business.

***We may face difficulties as we expand our operations into countries in which we have no prior operating experience.***

We intend to continue to expand our global footprint in order to enter into new markets. This may involve expanding into countries other than those in which we currently operate. It may involve expanding into less developed countries, which may have less political, social or economic stability and less developed infrastructure and legal systems. It is costly to establish, develop and maintain international operations and develop and promote our brands in international markets. As we expand our business into new countries we may encounter regulatory, personnel, technological and other difficulties that increase our expenses or delay our ability to become profitable in such countries. This may have a material adverse effect on our business.

***We are subject to risks associated with our international sales and operations, including foreign currency risks.***

Operating in international markets involves exposure to movements in currency exchange rates, which are volatile at times. The economic impact of currency exchange rate movements is complex because such changes are often linked to variability in real growth, inflation, interest rates, governmental actions and other factors. Consequently, isolating the effect of changes in currency does not incorporate these other important economic factors. These changes, if material, could cause adjustments to our financing and operating strategies.

We hold assets and incur liabilities, earn revenue, and pay expenses in a variety of currencies other than the United States dollar, primarily the British pound, Canadian dollar and the Euro. Our consolidated financial statements are presented in U.S. dollars, and therefore we must translate the assets, liabilities, revenue, and expenses into United States dollars for external reporting purposes. As a result, changes in the value of the U.S. dollar during a period may unpredictably and adversely impact our consolidated operating results, our asset and liability balances and our cash flows in our consolidated financial statements, even if their value has not changed in their original currency.

During fiscal 2015, 41% of our consolidated net sales were generated outside the United States, while such sales outside the United States were 40% of net sales in 2014 and 37% in 2013. Sales from outside our United States markets may continue to represent a significant portion of our total net sales in the future. Our non-U.S. sales and operations are subject to risks inherent in conducting business abroad, many of which are outside our control, including:

- periodic economic downturns and the instability of governments, including default or deterioration in the credit worthiness of local governments, geopolitical regional conflicts, terrorist activity, political unrest, civil strife, acts of war, public corruption, expropriation and other economic or political uncertainties;
- difficulties in managing a global enterprise, including staffing, collecting accounts receivable and managing distributors;
- compliance with U.S. laws affecting operations outside of the United States, such as OFAC trade sanction regulations and anti-boycott regulations;
- compliance with antitrust and competition laws, data privacy laws, and a variety of other local, national and multi-national regulations and laws in multiple regimes;
- pandemics, such as the flu, which may adversely affect our workforce as well as our local suppliers and customers;

- earthquakes, tsunamis, floods or other major disasters that may limit the supply of products that we purchase abroad;
- changes in tax laws, interpretation of tax laws, tax audit outcomes and potentially burdensome taxation;
- fluctuations in currency values, especially in emerging markets;
- changes in capital controls, including price and currency exchange controls;
- discriminatory or conflicting fiscal policies;
- varying abilities to enforce intellectual property and contractual rights;
- greater risk of uncollectible accounts and longer collection cycles;
- design and implementation of effective control environment processes across our diverse operations and employee base;
- tariffs, quotas, trade barriers, other trade protection measures and import or export licensing requirements imposed by governments that might negatively affect our sales;
- foreign currency exchange and transfer restrictions;
- increased costs, disruptions in shipping or reduced availability of freight transportation;
- differing labor standards;
- difficulties and costs associated with complying with U.S. laws and regulations applicable to entities with overseas operations;
- the threat that our operations or property could be subject to nationalization and expropriation;
- varying regulatory, tax, judicial and administrative practices in the jurisdictions where we operate; and
- difficulties associated with operating under a wide variety of complex foreign laws, treaties and regulations.

***An impairment in the carrying value of goodwill or other acquired intangible assets could materially and adversely affect our consolidated results of operations and net worth.***

As of June 30, 2015, we had approximately \$1.78 billion of goodwill and other intangible assets (primarily indefinite-lived intangible assets associated with our brands) on our balance sheet as a result of the acquisitions we have made since our inception. The value of these intangible assets depends on a variety of factors, including the success of our business, market conditions, earnings growth and expected cash flows. Impairments to these intangibles may be caused by factors outside of our control, such as increasing competitive pricing pressures, changes in discount rates based on changes in market interest rates or lower than expected sales and profit growth rates. Pursuant to generally accepted accounting principles in the United States, we are required to perform impairment tests on our goodwill and indefinite-lived intangible assets annually or at any time when events occur which could impact the value of our reporting units or our indefinite-lived intangible assets. Impairment analysis and measurement is a process that requires considerable judgment. We determine the fair value of our indefinite-lived intangibles using the relief from royalty method. Significant and unanticipated changes in the value of our reporting units or our indefinite-lived intangible assets could require a charge for impairment in a future period that could substantially affect our consolidated earnings in the period of such charge. In addition, such charges would reduce our consolidated net worth.

Future events may occur that could require future impairment charges. If our common stock price trades below book value per share for a sustained period, if there are changes in market conditions or a future downturn in our business, or if future interim or annual impairment tests indicate an impairment of our goodwill or indefinite-lived intangible assets, we may have to recognize additional non-cash impairment charges which may materially adversely affect our consolidated results of operations and net worth.

***Our inability to use our trademarks could have a material adverse effect on our business.***

We believe that brand awareness is a significant component in a consumer's decision to purchase one product over another in the highly competitive food, beverage and personal care industries. Although we endeavor to protect our trademarks and trade names, there can be no assurance that these efforts will be successful, or that third parties will not challenge our right to use one or more of our trademarks or trade names. We believe that our trademarks and trade names are significant to the marketing and sale of our products and that the inability to utilize certain of these names could have a material adverse effect on our business, results of operations and financial condition.

In addition, we market products under brands licensed under trademark license agreements, including Linda McCartney®, the Sesame Street name and logo and other Sesame Workshop intellectual property on certain of our

Earth's Best® products, Cadbury®, Rose's® and Candle Cafe™ brand. We believe that these trademarks have significant value and are instrumental in our ability to create and sustain demand for and to market those products offerings. We cannot assure you that these trademark license agreements will remain in effect and enforceable or that any license agreements, upon expiration, can be renewed on acceptable terms or at all. In addition, any future disputes concerning these trademark license agreements may cause us to incur significant litigation costs or force us to suspend use of the disputed trademarks and suspend sales of products using such trademarks.

***If the reputation of one or more of our leading brands erodes significantly, it could have a material impact on our results of operations.***

Our financial success is directly dependent on the consumer perception of our brands. The success of our brands may suffer if our marketing plans or product initiatives do not have the desired impact on a brand's image or its ability to attract consumers. Further, our results could be negatively impacted if one of our brands suffers a substantial impediment to its reputation due to real or perceived quality issues or the Company is perceived to act in an irresponsible manner. In addition, it is possible for such information, misperceptions, and opinions to be shared quickly and disseminated widely due to the continued growing use of social and digital media.

***We are subject to U.S and international regulations that could adversely affect our business and results of operations.***

We are subject to extensive regulations in the United States, the United Kingdom, Canada, Europe and any other countries where we manufacture, distribute and/or sell our products. Our products are subject to numerous food safety and other laws and regulations relating to the sourcing, manufacturing, storing, labeling, marketing, advertising, and distributing of these products. Enforcement of existing laws and regulations, changes in legal requirements, and/or evolving interpretations of existing regulatory requirements, may result in increased compliance costs and create other obligations, financial or otherwise, that could adversely affect our business, financial condition or operating results.

With our expanding international operations, we could be adversely affected by violations of the U.S. Foreign Corrupt Practices Act (FCPA) and similar worldwide anti-bribery laws. The FCPA and similar worldwide anti-bribery laws generally prohibit companies and their intermediaries from making improper payments to non-U.S. officials or other third parties for the purpose of obtaining or retaining business. While our policies mandate compliance with these anti-bribery laws, we cannot provide assurance that our internal control policies and procedures will always protect us from reckless or criminal acts committed by our employees, joint-venture partners or agents. Violations of these laws, or allegations of such violations, could disrupt our business and result in a material adverse effect on our results of operations, cash flows and financial condition.

***We are subject to environmental laws and regulations relating to hazardous materials, substances and waste used in or resulting from our operations. Liabilities or claims with respect to environmental matters could have a significant negative impact on our business.***

As with other companies engaged in similar businesses, the nature of our operations expose us to the risk of liabilities and claims with respect to environmental matters, including those relating to the disposal and release of hazardous substances. Furthermore, our operations are governed by laws and regulations relating to workplace safety and worker health which, among other things, regulate employee exposure to hazardous chemicals in the workplace. Any material costs incurred in connection with such liabilities or claims could have a material adverse effect on our business, consolidated financial condition, results of operations or liquidity. Any environmental or health and safety legislation or regulations enacted in the future, or any changes in how existing or future laws or regulations will be enforced, administered or interpreted may lead to an increase in compliance costs or expose us to additional risk of liabilities and claims, which could have a material adverse effect on our business, consolidated financial condition, results of operations or liquidity.

***We rely on independent certification for a number of our products.***

We rely on independent certification, such as certifications of our products as "organic", "Non-GMO", or "kosher," to differentiate our products from others. The loss of any independent certifications could adversely affect our market position as an organic and natural products company, which could harm our business.

We must comply with the requirements of independent organizations or certification authorities in order to label our products as certified. For example, we can lose our “organic” certification if a manufacturing plant becomes contaminated with non-organic materials, or if it is not properly cleaned after a production run. In addition, all raw materials must be certified organic. Similarly, we can lose our “kosher” certification if a manufacturing plant and raw materials do not meet the requirements of the appropriate kosher supervision organization.

***If our security measures are breached, we may face liability, and public perception of our business could be diminished, which would negatively impact our results of operations.***

Although we have implemented physical and electronic security measures to protect against the loss, misuse and alteration of our proprietary business information and systems as well as personally identifiable information of our customers and vendors, no security measures are perfect and impenetrable and we may be unable to anticipate or prevent unauthorized access. A security breach could occur due to the actions of outside parties, employee error, malfeasance or a combination of these or other actions. If an actual or perceived breach of our security occurs directly, or indirectly through our third-party service providers, we could lose competitively sensitive business information or suffer disruptions to our business operations. In addition, the public perception of the effectiveness of our security measures or business could be harmed, and we could suffer financial exposure in connection with remediation efforts, investigations and legal proceedings and changes in our security and system protection measures.

***Our business operations could be disrupted if our information technology systems fail to perform adequately.***

The efficient operation of our business depends on our information technology systems. We rely on our information technology systems to effectively manage our business data, communications, supply chain, order entry and fulfillment, and other business processes. The failure of our information technology systems to perform as we anticipate could disrupt our business and could result in transaction errors, processing inefficiencies, and the loss of sales and customers, causing our business and results of operations to suffer. In addition, our information technology systems may be vulnerable to damage or interruption from circumstances beyond our control, including fire, natural disasters, and system failures and viruses. Any such damage or interruption could have a material adverse effect on our business.

***Global capital and credit market issues could negatively affect our liquidity, increase our costs of borrowing, and disrupt the operations of our suppliers and customers.***

We depend on stable, liquid and well-functioning capital and credit markets to fund our operations. Although we believe that our operating cash flows, financial assets, access to capital and credit markets and revolving credit agreement will permit us to meeting our financing needs for the foreseeable future, there can be no assurance that future volatility or disruption in the capital and credit markets and the state of the economy, including the food and beverage industry, will not impair our liquidity or increase our costs of borrowing. Such disruptions could require us to take measures to conserve cash until the markets stabilize or until alternative credit arrangements or other funding for our business needs can be arranged. Our business could also be negatively impacted if our suppliers or customers experience disruptions resulting from tighter capital and credit markets or a slowdown in the general economy.

***We may be subject to significant liability that is not covered by insurance.***

We believe that the extent of our insurance coverage is consistent with industry practice. However, any claim under our insurance policies may be subject to certain exceptions, may not be honored fully, in part, in a timely manner, or at all, and we may not have purchased sufficient insurance to cover all losses incurred. If we were to incur substantial liabilities or if our business operations were interrupted for a substantial period of time, we could incur costs and suffer losses. Such inventory and business interruption losses may not be covered by our insurance policies. Additionally, in the future, insurance coverage may not be available to us at commercially acceptable premiums, or at all.

***Joint ventures that we enter into present a number of risks and challenges that could have a material adverse effect on our business and results of operations.***

As part of our business strategy, we have made minority interest investments and established joint ventures. These transactions typically involve a number of risks and present financial and other challenges, including the existence of unknown potential disputes, liabilities or contingencies and changes in the industry, location or political environment in which these investments are located, that may arise after entering into such arrangements. We could experience financial or other setbacks if these transactions encounter unanticipated problems, including problems related to execution by the management of the companies underlying these investments. Any of these risks could adversely affect our results of operations.

***Our ability to issue preferred stock may deter takeover attempts.***

Our board of directors is empowered to issue, without stockholder approval, preferred stock with dividends, liquidation, conversion, voting or other rights which could decrease the amount of earnings and assets available for distribution to holders of our common stock and adversely affect the relative voting power or other rights of the holders of our common stock. In the event of issuance, the preferred stock could be used as a method of discouraging, delaying or preventing a change in control. Our amended and restated certificate of incorporation authorizes the issuance of up to 5,000,000 shares of "blank check" preferred stock with such designations, rights and preferences as may be determined from time-to-time by our board of directors. Although we have no present intention to issue any shares of our preferred stock, we may do so in the future under appropriate circumstances.

**Item 1B. Unresolved Staff Comments**

None.

## Item 2. Properties

Our principal facilities, which are leased except where otherwise indicated, are as follows:

| <u>Primary Use</u>  | <u>Location</u>         | <u>Approximate Square Feet</u> | <u>Expiration of Lease</u> |
|---|-------------------------|--------------------------------|----------------------------|
| <b>United States:</b>   |                         |                                |                            |
| Headquarters office   | Lake Success, NY        | 86,000                         | 2029                       |
| Manufacturing and offices (Tea)   | Boulder, CO             | 158,000                        | Owned                      |
| Manufacturing and distribution (Flours and grains)                        | Hereford, TX            | 136,000                        | Owned                      |
| Manufacturing (Frozen foods, pouch filling and cold-pressed juice drinks) | West Chester, PA        | 105,000                        | Owned                      |
| Manufacturing (Snack products)  | Moonachie, NJ           | 75,000                         | Owned                      |
| Manufacturing and distribution center (Snack products)                    | Mountville, PA          | 100,000                        | 2017                       |
| Manufacturing and distribution (Pasta)                                    | Shreveport, LA          | 37,000                         | Owned                      |
| Manufacturing (Personal care)   | Culver City, CA         | 24,000                         | 2016                       |
| Manufacturing (Meat-alternatives)   | Boulder, CO             | 21,000                         | Owned                      |
| Manufacturing (Nut butters)   | Ashland, OR             | 13,000                         | Owned                      |
| Distribution center (Grocery, snacks, and personal care products)         | Ontario, CA             | 375,000                        | 2015                       |
| Manufacturing and distribution (Tea)                                      | Boulder, CO             | 81,000                         | 2019                       |
| Distribution center (Meat-alternatives)                                   | Boulder, CO             | 45,000                         | Month to month             |
| Manufacturing and distribution (Breads, buns, and related products)       | Boulder, CO             | 69,000                         | 2020                       |
| Manufacturing and distribution (Cold-pressed juice drinks)                | Hawthorne, CA           | 17,000                         | 2016                       |
| <b>United Kingdom:</b>  |                         |                                |                            |
| Manufacturing and offices (Ambient grocery products)                      | Histon, England         | 303,000                        | Owned                      |
| Manufacturing and offices (Classic rice products)                         | Rainham, England        | 80,000                         | Owned                      |
| Manufacturing and offices (Ready-to-heat rice products)                   | Rainham, England        | 69,000                         | Owned                      |
| Manufacturing (Fresh prepared fruit products)                             | Luton, England          | 97,000                         | 2015                       |
| Manufacturing (Hot-eating desserts)                                       | Clitheroe, England      | 38,000                         | 2026                       |
| Manufacturing (Fresh fruit and salads)                                    | Leeds, England          | 37,000                         | 2022                       |
| Manufacturing (Chilled soups)   | Grimsby, England        | 61,000                         | 2029                       |
| Manufacturing (Chilled soups)   | Peterborough, England   | 54,000                         | 2020                       |
| Manufacturing (Desserts and meat-free frozen products)                    | Fakenham, England       | 101,000                        | Owned                      |
| Manufacturing (Juices, smoothies and ingredients)                         | Ashford, England        | 53,000                         | Owned                      |
| Manufacturing and distribution (Crackers)                                 | Larvik, Norway          | 16,000                         | 2019                       |
| <b>Hain Pure Protein:</b>   |                         |                                |                            |
| Manufacturing and offices (Protein products)                              | Fredericksburg, PA      | 58,000                         | Owned                      |
| Manufacturing and offices (Protein products)                              | Fredericksburg, PA      | 60,000                         | Owned                      |
| Distribution and offices (Protein products)                               | New Oxford, PA          | 20,000                         | Owned                      |
| Manufacturing and offices (Protein products)                              | New Oxford, PA          | 130,000                        | Owned                      |
| Manufacturing and offices (Protein products)                              | Liverpool, NY           | 15,000                         | Owned                      |
| Manufacturing, distribution and offices (Kosher protein products)         | Mifflintown, PA         | 240,000                        | Owned                      |
| Manufacturing, distribution and offices (Feed mill)                       | Sellinsgrove, PA        | 21,000                         | Owned                      |
| Manufacturing and offices (Poultry hatchery)                              | Beaver Springs, PA      | 32,500                         | Owned                      |
| <b>Rest of World:</b>   |                         |                                |                            |
| Manufacturing (Meat-alternatives)   | Vancouver, BC, Canada   | 76,000                         | Owned                      |
| Manufacturing and offices (Personal care)                                 | Mississauga, ON, Canada | 61,000                         | 2020                       |
| Distribution (Personal care)  | Mississauga, ON, Canada | 56,000                         | 2016                       |
| Manufacturing, distribution and offices (Plant-based beverages)           | Troisdorf, Germany      | 131,000                        | 2027                       |
| Manufacturing and offices (Organic food products)                         | Andiran, France         | 39,000                         | Owned                      |
| Distribution (Organic food products)                                      | Nerrac, France          | 18,000                         | Owned                      |
| Manufacturing and offices (Plant-based foods and beverages)               | Oberwart, Austria       | 108,000                        | Unlimited                  |
| Manufacturing (Plant-based foods and beverages)                           | Schwerin, Germany       | 650,000                        | Owned                      |

We also lease space for other smaller offices and facilities in the United States, United Kingdom, Canada, Europe and other parts of the world.

In addition to the foregoing distribution facilities operated by us, we also utilize bonded public warehouses from which deliveries are made to customers.

For further information regarding our lease obligations, see Note 16, Commitments and Contingencies, in the Notes to Consolidated Financial Statements. For further information regarding the use of our properties by segments, see Item 1, Business—Production.

### **Item 3. Legal Proceedings**

On May 11, 2011, Rosminah Brown, on behalf of herself and all other similarly situated individuals, as well as a non-profit organization, filed a putative class action in the Superior Court of California, Alameda County against the Company. The complaint alleged that the labels of certain Avalon Organics® brand and JASON® brand personal care products used prior to the Company's implementation of ANSI/NSF-305 certification in mid-2011 violated certain California statutes. Defendants removed the case to the United States District Court for the Northern District of California. The action was consolidated with a subsequently-filed putative class action containing substantially identical allegations concerning only the JASON® brand personal care products.

The consolidated actions sought an award for damages, injunctive relief, costs, expenses and attorneys' fees. The consolidated lawsuits were certified as a class action by the trial court in November 2014. In July 2015, the Company reached an agreement in principle with the plaintiffs to settle the class action for \$7.5 million in addition to the distribution of consumer coupons up to a value of \$2.0 million. The Company is currently working to finalize the matter.

In addition to the litigation described above, the Company is a defendant in lawsuits from time to time in the normal course of business. While the results of litigation and claims cannot be predicted with certainty, the Company believes the reasonably possible losses of such matters, individually and in the aggregate, are not material. Additionally, the Company believes the probable final outcome of such matters will not have a material adverse effect on the Company's consolidated results of operations, financial position, cash flows or liquidity.

### **Item 4. Mine Safety Disclosures**

Not applicable.

## **PART II**

### **Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities**

Outstanding shares of our Common Stock, par value \$.01 per share, are listed on the NASDAQ Global Select Market under the ticker symbol "HAIN". The following table sets forth the reported high and low sales prices for our Common Stock for each fiscal quarter from July 1, 2013 through June 30, 2015.

|                | <b>Common Stock</b>     |            |                         |            |
|----------------|-------------------------|------------|-------------------------|------------|
|                | <b>Fiscal Year 2015</b> |            | <b>Fiscal Year 2014</b> |            |
|                | <b>High</b>             | <b>Low</b> | <b>High</b>             | <b>Low</b> |
| First Quarter  | \$51.99                 | \$40.83    | \$42.74                 | \$32.38    |
| Second Quarter | \$60.45                 | \$48.31    | \$45.71                 | \$36.17    |
| Third Quarter  | \$66.35                 | \$51.95    | \$49.42                 | \$40.01    |
| Fourth Quarter | \$68.76                 | \$57.61    | \$47.68                 | \$41.38    |

*Note: On December 29, 2014, the Company effected a two-for-one stock split of its common stock in the form of a 100% stock dividend to shareholders of record as of December 12, 2014. The reported high and low sales prices for our Common Stock prior to the effective date have been retroactively adjusted to reflect the stock split.*



As of August 17, 2015, there were 280 holders of record of our Common Stock.

We have not paid any dividends on our Common Stock to date. We intend to retain all future earnings for use in the development of our business and do not anticipate declaring or paying any dividends in the foreseeable future. The payment of all dividends will be at the discretion of our Board of Directors and will depend on, among other things, future earnings, operations, capital requirements, contractual restrictions, including restrictions under our credit facility and our outstanding senior notes, our general financial condition and general business conditions.

### Issuer Purchases of Equity Securities

Purchases of Equity Securities by the Issuer and Affiliated Purchasers

| <b>Period</b> | <b>(a)<br/>Total number<br/>of shares<br/>purchased (1)</b> | <b>(b)<br/>Average<br/>price paid<br/>per share</b> | <b>(c)<br/>Total number of<br/>shares purchased<br/>as part of<br/>publicly<br/>announced plans</b> | <b>(d)<br/>Maximum<br/>number of shares<br/>that may yet be<br/>purchased under<br/>the plans</b> |
|---------------|---|---|---|---|
| April 2015    | 65  | \$64.25   | -   | -   |
| May 2015      | 225   | 61.00   | -   | -   |
| June 2015     | 916   | 65.90   | -   | -   |
| Total         | <u>1,206</u>  | <u>\$64.89</u>                                      | -   | -   |

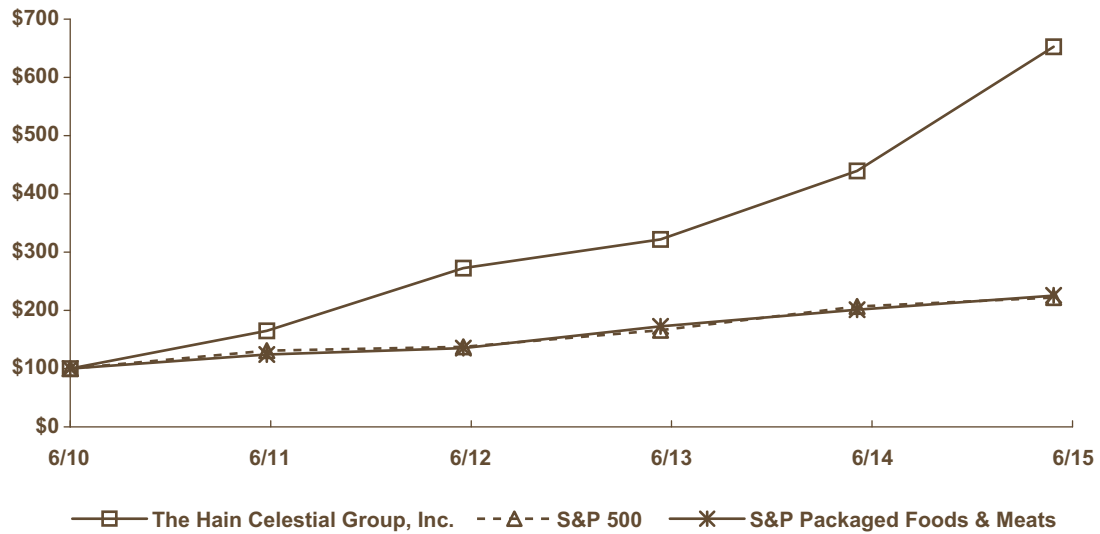
- (1) Shares surrendered for payment of employee payroll taxes due on shares issued under stockholder approved stock based compensation plans.

**Performance Graph**

The following graph compares the performance of our common stock to the S&P 500 Index and to the S&P Packaged Foods and Meats Index (in which we are included) for the period from June 30, 2010 through June 30, 2015. The comparison assumes \$100 invested on June 30, 2010.

**COMPARISON OF 5 YEAR CUMULATIVE TOTAL RETURN\***

Among The Hain Celestial Group, Inc., the S&P 500 Index,  
and the S&P Packaged Foods & Meats Index



\*\$100 invested on 6/30/10 in stock or index, including reinvestment of dividends.  
Fiscal year ending June 30.

## Item 6. Selected Financial Data

The following information has been summarized from our financial statements. The information set forth below is not necessarily indicative of results of future operations, and should be read in conjunction with Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations," and the consolidated financial statements and related notes thereto included in Item 8 of this Form 10-K to fully understand factors that may affect the comparability of the information presented below. As described further in Note 5, Discontinued Operations, in the Notes to Consolidated Financial Statements, the results of certain businesses have been classified as discontinued operations for all periods presented. Amounts are in thousands except for per share amounts. Additionally, the Company has completed several business combinations in recent years. Refer to Note 4, Acquisitions, in the Notes to Consolidated Financial Statements, for additional information regarding our recent business combinations.

|   | Fiscal Year ended June 30, |             |             |             |             |
|---|----------------------------|-------------|-------------|-------------|-------------|
|   | 2015                       | 2014        | 2013        | 2012        | 2011        |
| Operating results:                              |                            |             |             |             |             |
| Net sales                                       | \$2,688,515                | \$2,153,611 | \$1,734,683 | \$1,378,247 | \$1,108,546 |
| Income from continuing operations               | \$ 167,896                 | \$ 141,480  | \$ 119,793  | \$ 94,214   | \$ 58,971   |
| (Loss) from discontinued operations             | \$ -                       | \$ (1,629)  | \$ (5,137)  | \$ (14,989) | \$ (3,989)  |
| Net income                                      | \$ 167,896                 | \$ 139,851  | \$ 114,656  | \$ 79,225   | \$ 54,982   |
| Basic net income/(loss) per common share (a):   |                            |             |             |             |             |
| From continuing operations                      | \$ 1.65                    | \$ 1.45     | \$ 1.30     | \$ 1.06     | \$ 0.69     |
| From discontinued operations                    | -                          | (0.02)      | (0.06)      | (0.17)      | (0.05)      |
| Net income per common share—basic               | \$ 1.65                    | \$ 1.43     | \$ 1.24     | \$ 0.89     | \$ 0.64     |
| Diluted net income/(loss) per common share (a): |                            |             |             |             |             |
| From continuing operations                      | \$ 1.62                    | \$ 1.42     | \$ 1.26     | \$ 1.03     | \$ 0.66     |
| From discontinued operations                    | -                          | (0.02)      | (0.05)      | (0.16)      | (0.04)      |
| Net income per common share—diluted             | \$ 1.62                    | \$ 1.40     | \$ 1.21     | \$ 0.87     | \$ 0.62     |
| Financial position:                             |                            |             |             |             |             |
| Working capital                                 | \$ 570,578                 | \$ 379,439  | \$ 301,042  | \$ 245,999  | \$ 200,383  |
| Total assets                                    | \$3,097,270                | \$2,965,317 | \$2,258,494 | \$1,673,593 | \$1,333,504 |
| Long-term debt                                  | \$ 812,608                 | \$ 767,827  | \$ 653,464  | \$ 390,288  | \$ 229,540  |
| Stockholders' equity                            | \$1,771,687                | \$1,619,867 | \$1,201,555 | \$ 964,602  | \$ 866,703  |

(a) On December 29, 2014, the Company effected a two-for-one stock split of its common stock in the form of a 100% stock dividend to shareholders of record as of December 12, 2014. All per share information has been retroactively adjusted to reflect the stock split.

## Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

*This Management's Discussion and Analysis of Financial Condition and Results of Operations should be read in conjunction with the June 30, 2015 Consolidated Financial Statements and the related Notes and Item 1A. Risk Factors contained in this Annual Report on Form 10-K for the fiscal year ended June 30, 2015. Forward-looking statements in this review are qualified by the cautionary statement included in this review under the sub-heading, "Note Regarding Forward Looking Information," below. Operating results for the Company's private-label chilled ready meals and sandwich businesses, including the Daily Bread™ brand name, in the United Kingdom, are classified as discontinued operations for all periods presented.*

### Overview

The Hain Celestial Group, Inc., a Delaware corporation, and its subsidiaries (collectively, the "Company," and herein referred to as "we," "us," and "our") manufacture, market, distribute and sell organic and natural products under brand names which are sold as "better-for-you" products, providing consumers with the opportunity to lead A Healthier Way of Life™. We are a leader in many organic and natural products categories, with an extensive

portfolio of well-known brands. Our operations are managed in five operating segments: United States, United Kingdom, Hain Pure Protein, Canada and Europe. Our long-term business strategy is to integrate the brands in each of our segments under one management team and employ uniform marketing, sales and distribution strategies where possible. We market our products through a combination of direct sales people, brokers and distributors. We believe that our direct sales people combined with brokers and distributors provide an effective means of reaching a broad and diverse customer base. Our products are sold to specialty and natural food distributors, supermarkets, natural food stores, mass-market and e-commerce retailers, food service channels and club, drug and convenience stores. We manufacture domestically and internationally and our products are sold in more than 70 countries.

We have acquired numerous brands since our formation and our goal is to continue to grow both organically as well as through the acquisition of complementary brands. We consider the acquisition of organic and natural food and personal care products companies or product lines a part of our business strategy. We also seek to broaden the distribution of our key brands across all sales channels and geographies. We believe that by integrating our various brands, we will continue to achieve economies of scale and enhanced market penetration. We perform ongoing reviews of our products and categories and have and may continue to eliminate certain products and/or brands that do not meet our standards for profitability or are not in line with our overall strategy. We seek to capitalize on the equity of our brands and the distribution achieved through each of our acquired businesses with strategic and timely introductions of new products that complement and provide innovation to existing lines to enhance revenues and margins. We believe our continuing investments in the operational performance of our business units and our focused execution on cost containment, productivity, cash flow and margin enhancement positions us to offer innovative new products with healthful attributes and enables us to build on the foundation of our long-term strategy of sustainable growth. We are committed to creating and promoting A Healthier Way of Life™ for the benefit of consumers, our customers, shareholders and employees.

The global economic and political environment remains challenging. With the recent acquisitions we have made, a large portion of our sales take place outside of the United States. A deterioration in economic or political conditions in the areas in which we operate may have an adverse impact on our sales volumes and profitability. Our future success will depend in part on our ability to manage continued global economic or political uncertainty, particularly in our significant geographic markets. Additionally, the translation of the financial statements of our non-United States operations is impacted by fluctuations in foreign currency exchange rates. Due to the recent strengthening of the United States Dollar, our reported results, financial position and cash flows for our international operations has been adversely affected upon translating such results to our United States Dollar reporting currency. Generally, commodity prices continue to be volatile, and we have experienced increases in select input costs. We expect that higher input costs will continue to affect future periods. Our management team continues to work on our worldwide sourcing and procurement initiatives to meet the needs of our growing business, and we continue to look for opportunities to supply our growth. We have taken, and will continue to take, measures to mitigate the impact of these challenging conditions, including foreign currency risks and input cost increases, with improvements in operating efficiencies, cost savings initiatives and price increases to our customers, as well as continuing our cash flow hedging program.

As a consumer products company, we rely on continued demand for our brands and products. Our results are dependent on a number of factors impacting consumer confidence and spending, including but not limited to, general economic and business conditions and wage and employment levels. In the United States, our use of promotional allowances and programs, expanded distribution and introduction of innovative new products has helped to increase consumer consumption of our brands in recent years. In the United Kingdom, our prior year acquisition of Tilda expands our worldwide product portfolio into the premium Basmati rice category along with other specialty rice products. We plan to grow the Tilda brand further using our existing distribution platform in the United States, Canada and Europe with Basmati and ready-to-heat rice product offerings. Additionally, Tilda's existing markets in the Middle East, Northern Africa and India provide us with the opportunity for expansion of our global brands into new markets.

## **Recent Developments**

On July 24, 2015, we acquired Formatio Beratungs- und Beteiligungs GmbH and its subsidiaries ("Mona"), a leader in plant-based foods and beverages with facilities in Germany and Austria. Mona offers a wide range of organic and

natural products under the Joya® and Happy® brands, including soy, oat, rice and nut based drinks as well as plant-based yogurts, desserts, creamers, tofu and private label products, sold to leading retailers in Europe, primarily in Austria and Germany and eastern European countries. Consideration in the transaction consisted of cash totaling €22.4 million (approximately \$24.6 million at the transaction date exchange rate) and 240,207 shares of the Company's common stock valued at \$16.3 million. Also included in the acquisition was the assumption of net debt totaling €15,951. The cash portion of the purchase price was funded with borrowings under our Credit Agreement. The results of Mona will be included in our Europe operating segment for fiscal 2016 beginning as of the date of acquisition.

On March 4, 2015, we acquired the remaining 81% of EK Holdings, Inc. ("Empire") that we did not already own, at which point Empire became a wholly-owned subsidiary. Empire grows, processes and sells kosher poultry and other products. Consideration in that transaction consisted of cash totaling \$57.6 million (net of cash acquired) which included debt that was repaid at closing. The acquisition of Empire was funded with borrowings under the Credit Agreement. Empire is included in the Hain Pure Protein segment.

On February 20, 2015, we acquired Belvedere International, Inc., ("Belvedere") a leader in health and beauty care products including the Live Clean® brand with approximately 200 baby, body and hair care products as well as several mass market brands sold primarily in Canada and manufactured in a company facility in Mississauga, Ontario, Canada. Consideration in the transaction consisted of cash totaling C\$17.5 million (\$14.0 million at the transaction date exchange rate), which included debt that was repaid at closing, and was funded with existing cash balances. Additionally, contingent consideration of up to a maximum of C\$4.0 million is payable based on the achievement of specified operating results during the two consecutive one-year periods following the closing date. Belvedere is included in our Canada operating segment.

On December 29, 2014, we effected a two-for-one stock split of our common stock in the form of a 100% stock dividend to shareholders of record as of December 12, 2014. All share and per share information has been retroactively adjusted to reflect the stock split and we recorded the incremental par value of the newly issued shares with the offset to additional paid-in capital.

On December 12, 2014, we entered into the Second Amended and Restated Credit Agreement (the "Credit Agreement") which provides for a \$1 billion unsecured revolving credit facility which may be increased by an additional uncommitted \$350 million, provided certain conditions are met. The Credit Agreement expires in December 2019. Borrowings under the Credit Agreement may be used to provide working capital, finance capital expenditures and permitted acquisitions, refinance certain existing indebtedness and for other lawful corporate purposes.

On October 25, 2014, there was a fire at our Tilda milling facility that required us to temporarily use co-packers, which has affected the timing and amount of product available to be sold. We are insured for the costs incurred as a result of the fire and a portion of the milling facility is currently functional, with the remaining milling lines expected to be functional by the end of the 2015 calendar year.

On August 19, 2014, we announced a voluntary recall on certain nut butters. In connection with the voluntary recall, we recorded pre-tax costs totaling \$34.3 million in fiscal 2015 and previously recorded charges of \$6.0 million in the fourth quarter of fiscal 2014. For fiscal 2015 the charges recorded primarily relate to returns of product from customers (\$15.8 million) and inventory on-hand and other cost of goods sold charges (\$13.6 million), and to a lesser extent consumer refunds and other administrative costs (\$4.9 million). The U.S. Food and Drug Administration now considers this recall concluded and the Company does not anticipate any further material charges to be incurred.

On July 17, 2014, we acquired the remaining 51.3% of Hain Pure Protein Corporation ("HPPC") that we did not already own, at which point HPPC became a wholly-owned subsidiary. HPPC processes, markets and distributes antibiotic-free, organic and other poultry products. Included in the acquisition was HPPC's 19% interest in Empire. Consideration in the transaction consisted of cash totaling \$20.3 million and 462,856 shares of our common stock valued at \$19.7 million. The cash consideration paid was funded with existing cash balances. Additionally, HPPC's existing bank borrowings were repaid on September 30, 2014 with proceeds from borrowings under the Credit Agreement.

## Results of Operations

### Comparison of Fiscal Year ended June 30, 2015 to Fiscal Year ended June 30, 2014

The following table compares our results of operations, including as a percentage of net sales, on a consolidated basis, for the fiscal years ended June 30, 2015 and 2014 (amounts in thousands, other than percentages which may not add due to rounding):

|  | Fiscal Year ended June 30, |        |             |        |
|--|----------------------------|--------|-------------|--------|
|  | 2015                       |        | 2014        |        |
| Net sales  | \$2,688,515                | 100.0% | \$2,153,611 | 100.0% |
| Cost of sales  | 2,069,898                  | 77.0%  | 1,586,418   | 73.7%  |
| Gross profit   | 618,617                    | 23.0%  | 567,193     | 26.3%  |
| Selling, general and administrative expenses                                 | 348,517                    | 13.0%  | 311,288     | 14.5%  |
| Amortization/impairment of acquired intangibles                              | 23,495                     | 0.9%   | 15,600      | 0.7%   |
| Acquisition related expenses, restructuring and integration charges, net     | 8,860                      | 0.3%   | 12,568      | 0.6%   |
| Operating income   | 237,745                    | 8.8%   | 227,737     | 10.6%  |
| Interest and other expenses, net   | 22,455                     | 0.8%   | 20,143      | 0.9%   |
| Income before income taxes and equity in earnings of equity-method investees | 215,290                    | 8.0%   | 207,594     | 9.6%   |
| Provision for income taxes   | 47,883                     | 1.8%   | 70,099      | 3.3%   |
| Equity in net (income) of equity-method investees                            | (489)                      | -%     | (3,985)     | (0.2)% |
| Income from continuing operations  | 167,896                    | 6.2%   | 141,480     | 6.6%   |
| Discontinued operations  | -                          | -%     | (1,629)     | (0.1)% |
| Net income   | \$ 167,896                 | 6.2%   | \$ 139,851  | 6.5%   |

#### Net Sales

Net sales in fiscal 2015 were \$2.69 billion, an increase of \$534.9 million, or 24.8%, from net sales of \$2.15 billion in fiscal 2014.

The sales increase resulted from the acquisitions of Empire in March 2015, Belvedere in February 2015, and HPPC in July 2014, which collectively accounted for approximately \$369.0 million of net sales in fiscal 2015 and includes the acquired business' growth under our ownership. Additionally, the acquisition of Tilda and Rudi's, completed in January 2014 and April 2014, respectively, resulted in additional net sales of approximately \$144.9 million during fiscal 2015, as Tilda and Rudi's were only included in our consolidated results for less than six months and two months, respectively, in the prior year. Additionally, our sales increased due to the volume of our products sold as a result of increased consumption and expanded distribution. Foreign exchange rates unfavorably impacted net sales during fiscal 2015 by approximately \$55.2 million. In addition, sales were negatively impacted by \$15.8 million of sales returns in fiscal 2015 related to our voluntary recall of certain nut butters. Refer to the Segment Results section for additional discussion.

#### Gross Profit

Gross profit in fiscal 2015 was \$618.6 million, an increase of \$51.4 million, or 9.1%, from last year's gross profit of \$567.2 million. The increase in gross profit resulted from sales from the aforementioned acquisitions and growth attributable to the increases in the volume of our products sold, which was offset partially by \$29.3 million in pre-tax charges related to our voluntary recall of certain nut butters. Such charges in the current fiscal year included the aforementioned \$15.8 million sales returns and \$13.6 million of inventory write-offs and other cost of goods sold charges, which collectively negatively impacted gross margin by approximately 100 basis points. Additionally, we incurred incremental costs totaling \$10.7 million associated with start and ramp-up of certain lines in our chilled desserts factory in the United Kingdom, whereas the incremental costs in the prior year totaled \$2.1

million. Gross margin was unfavorably impacted by our recent acquisitions, principally the HPPC segment, and the items discussed above. Tilda operates at higher margins than the other businesses in the United Kingdom segment and the Hain Pure Protein segment operates at lower margins than the Company's other segments.

#### Selling, General and Administrative Expenses

Selling, general and administrative expenses were \$348.5 million, an increase of \$37.2 million, or 12.0%, in fiscal 2015 from \$311.3 million in fiscal 2014. Selling, general and administrative expenses have increased primarily as a result of the costs brought on by the businesses we acquired. In addition, during the current fiscal year, we recorded \$4.9 million of charges for consumer refunds and other administrative costs associated with the voluntary nut butter recall and \$5.7 million of charges related to a legal settlement. Selling, general and administrative expenses as a percentage of net sales was 13.0% in fiscal 2015 and 14.5% in fiscal 2014, a decrease of 150 basis points primarily attributable to achieving additional operating leverage on our infrastructure as a result of higher sales volume and the impact of the Hain Pure Protein segment which has a lower selling, general and administrative expense base than the other businesses. In addition, in the current year we modified certain employee compensation by shifting a portion of such compensation from cash to stock-based compensation in order to enhance employee retention and further align employees with shareholder interests. We expect this practice of employee compensation to continue in the future.

#### Amortization/Impairment of Acquired Intangibles

Amortization/impairment of acquired intangibles was \$23.5 million, an increase of \$7.9 million, or 50.6%, in fiscal 2015 from \$15.6 million in fiscal 2014. The increase was primarily due to intangibles acquired as a result of the Company's recent acquisitions as well as a non-cash partial impairment charge of \$5.5 million related to one of our United Kingdom indefinite-lived intangible assets (our New Covent Garden Soup Co.® trademark).

#### Acquisition Related Expenses, Restructuring and Integration Charges, net

We incurred acquisition, restructuring and integration related expenses aggregating \$8.9 million in fiscal 2015, which relate to professional fees, severance and other transaction related costs associated with the three acquisitions completed in the current fiscal year, as well as a portion of the total costs incurred to complete the acquisition of Mona, which occurred in July 2015. Additionally, we wrote-off \$1.0 million of leasehold improvements (a non-cash charge) due to the relocation of our New York based BluePrint manufacturing facility. Finally, we incurred \$1.7 million of severance charges associated with that relocation as well as for the outsourcing of our natural channel merchandising function.

We incurred acquisition, restructuring and integration related expenses aggregating \$12.6 million in fiscal 2014, of which \$7.9 million relate to professional fees and stamp duty associated with our recently completed acquisitions. Additionally, we recorded \$8.3 million of integration and restructuring costs related to the ongoing integration of certain activities in the United Kingdom and a sales reorganization in the United States. These expenses were offset by a net reduction in expense of \$3.6 million related to adjustments to the carrying amount of acquisition related contingent consideration liabilities.

#### Operating Income

Operating income in fiscal 2015 was \$237.7 million, an increase of \$10.0 million, or 4.4%, from \$227.7 million in fiscal 2014. Operating income as a percentage of net sales was 8.8% in fiscal 2015 compared with 10.6% in fiscal 2014. Operating income as a percentage of net sales was negatively impacted by approximately 120 basis points due to the voluntary nut butter recall, and to a lesser extent, the other items described above.

#### Interest and Other Expenses, net

Interest and other expenses, net (which includes foreign currency gains and losses) were \$22.5 million for fiscal 2015 compared to \$20.1 million for fiscal 2014, respectively. Net interest expense totaled \$24.8 million in fiscal 2015, which includes interest on the \$150 million of 5.98% senior notes outstanding, interest related to borrowings under our Credit Agreement, amortization of deferred financing costs and certain other interest charges, offset

partially by interest income earned on cash equivalents. Net interest expense in fiscal 2014 was \$23.4 million. The increase in net interest expense primarily resulted from higher average borrowings under our Credit Agreement, the proceeds of which were used to fund the current year acquisition of Empire and the prior year acquisitions of Tilda and Rudi's. This was partially offset by a lower average interest rate starting in December 2014 when we amended our Credit Agreement. Net other expenses was a reduction of expense of \$2.4 million for fiscal 2015 as compared to a reduction of expense of \$3.3 million in fiscal 2014. Included in the current fiscal year net other expenses is a gain of \$8.3 million on the Company's pre-existing ownership interests in HPPC and Empire, which was offset by foreign currency gains and losses primarily for net unrealized foreign currency losses associated with the remeasurement of foreign currency denominated intercompany balances. In the prior period, the net reduction in expense was primarily related to the remeasurement of foreign currency denominated intercompany balances.

#### Income Before Income Taxes and Equity in Earnings of Equity-Method Investees

Income before income taxes and equity in the after tax earnings of our equity-method investees for the fiscal years ended June 30, 2015 and 2014 was \$215.3 million and \$207.6 million, respectively. The change was due to the items discussed above.

#### Income Taxes

The provision for income taxes includes federal, foreign, state and local income taxes. Our income tax expense was \$47.9 million in fiscal 2015 compared to \$70.1 million in fiscal 2014.

Our effective income tax rate from continuing operations was 22.2% of pre-tax income in fiscal 2015 compared to 33.8% in fiscal 2014. The effective tax rate in fiscal 2015 was favorably impacted by a tax restructuring we completed at the end of fiscal 2015, whereby we changed the United States tax status of our Canadian subsidiary which resulted in a tax benefit of \$20.7 million. Such benefit related to the recognition of previously unrealized and unrecognized tax benefits as a result of such tax status election. As part of this change in tax status, we have determined that our future earnings of our Canadian subsidiary will be indefinitely reinvested outside of the United States. Additionally, non-taxable gains were recorded on the pre-existing ownership interests in HPPC and Empire of \$8.3 million. The effective tax rate for fiscal 2014 was impacted by a reduction in the statutory tax rate in the United Kingdom enacted in the first quarter of fiscal 2014. Such reduction resulted in a decrease of the carrying value of net deferred tax liabilities of \$3.8 million which favorably impacted the effective tax rate. This amount in the prior year period was offset by an increase in the reserve for unrecognized tax benefits of \$0.6 million relating to an additional liability associated with an IRS audit that has since been completed, as well as valuation allowances recorded in the prior year totaling \$2.2 million relating to losses incurred in Germany resulting from increased costs from the start-up of our new plant-based beverage factory.

Our effective tax rate may change from period to period based on recurring and non-recurring factors including the geographical mix of earnings, enacted tax legislation, state and local income taxes and tax audit settlements.

#### Equity in Earnings of Equity-Method Investees

Our equity in the net income from our joint venture investments for the fiscal year ended June 30, 2015 was \$0.5 million compared to \$4.0 million for the fiscal year ended June 30, 2014. HPPC earnings are reflected in operating income for fiscal 2015 rather than as equity earnings for fiscal 2014, which accounts for the decrease in equity earnings (see Notes 1 and 4 in the Notes to Consolidated Financial Statements).

#### Income From Continuing Operations

Income from continuing operations for the fiscal years ended June 30, 2015 and 2014 was \$167.9 million and \$141.5 million, or \$1.62 and \$1.42 per diluted share, respectively. The change was attributable to the factors noted above.

#### Discontinued Operations

Our loss from discontinued operations for the fiscal year ended June 30, 2014 was \$1.6 million, which relates to a \$2.8 million loss on the sale of the Grains Noirs business in Europe in February 2014, offset partially by a gain



of \$1.1 million related to the finalization of a working capital adjustment on the sale of the private-label chilled ready meals business in the United Kingdom, which was completed in fiscal 2013.

## Segment Results

The following table provides a summary of net sales and operating income by reportable segment for the fiscal years ended June 30, 2015 and 2014:

| <i>(dollars in thousands)</i>       | <b>United States</b> | <b>United Kingdom</b> | <b>Hain Pure Protein</b> | <b>Rest of World</b> | <b>Corporate and other (1)</b> | <b>Consolidated</b> |
|-------------------------------------|----------------------|-----------------------|--------------------------|----------------------|--------------------------------|---------------------|
| Fiscal 2015 net sales               | \$1,367,388          | \$735,996             | \$358,582                | \$226,549            | \$ -                           | \$2,688,515         |
| Fiscal 2014 net sales               | \$1,282,175          | \$637,454             | \$ -                     | \$233,982            | \$ -                           | \$2,153,611         |
| % change                            | 6.6%                 | 15.5%                 |                          | (3.2)%               |                                | 24.8%               |
| Fiscal 2015 operating income        | \$ 199,901           | \$ 46,222             | \$ 26,479                | \$ 16,438            | \$(51,295)                     | \$ 237,745          |
| Fiscal 2014 operating income        | \$ 205,864           | \$ 52,661             | \$ -                     | \$ 16,931            | \$(47,719)                     | \$ 227,737          |
| % change                            | (2.9)%               | (12.2)%               |                          | (2.9)%               |                                | 4.4%                |
| Fiscal 2015 operating income margin | 14.6%                | 6.3%                  | 7.4%                     | 7.3%                 |                                | 8.8%                |
| Fiscal 2014 operating income margin | 16.1%                | 8.3%                  |                          | 7.2%                 |                                | 10.6%               |

(1) Corporate and other includes \$8,471 and \$10,076 of acquisition related expenses, restructuring and integration charges for the fiscal years ended June 30, 2015 and 2014, respectively. Corporate and other also includes expense of \$280 and a net reduction of expense of \$3,616 for contingent consideration adjustments for the fiscal years ended June 30, 2015 and 2014, respectively. A non-cash impairment charge of \$5,510 for the fiscal year ended June 30, 2015 related to an indefinite-lived intangible asset in the the United Kingdom segment is also included in Corporate and other.

Our operations are managed in five operating segments: United States, United Kingdom, Hain Pure Protein, Canada and Europe. The United States, the United Kingdom and Hain Pure Protein are currently reportable segments, while Canada and Europe do not currently meet the quantitative thresholds for reporting and are therefore combined and reported as "Rest of World."

The Corporate category consists of expenses related to the Company's centralized administrative function which do not specifically relate to an operating segment. Such Corporate expenses are comprised mainly of the compensation and related expenses of certain of the Company's senior executive officers and other employees who perform duties related to our entire enterprise, as well as expenses for certain professional fees, facilities, and other items which benefit the Company as a whole. Additionally, acquisition related expenses, restructuring, impairment and integration charges are included in Corporate and other. Refer to Note 16, Segment Information, for additional details.

Our net sales in the United States in fiscal 2015 were \$1.37 billion, an increase of \$85.2 million, or 6.6%, from net sales of \$1.28 billion in fiscal 2014. Net sales were negatively impacted by \$15.8 million of sales returns in fiscal 2015 related to our voluntary recall of certain nut butters and further impacted by the associated interruption in production and shipping of products which resulted in lower net sales in the current fiscal year of \$30 million as compared to the prior year. The sales increase was principally due to the impact of our prior year fourth quarter acquisition of Rudi's, which accounted for \$54.3 million of the increase in net sales from the prior year, such increase also including the growth of this brand under our ownership. Additionally, our sales increased due to the volume of our products sold as a result of increased consumption and expanded distribution. We experienced volume growth in many of our brands, including Alba Botanica, Avalon Organics, Earth's Best, Garden of Eatin', The Greek Gods, JASON, Sensible Portions and Terra. Selling prices charged to customers increased from the prior year for certain products where input costs increased, however such price increases did not have a material impact on our total net sales increase in the United States. Operating income in the United States in fiscal 2015 was \$199.9 million, a decrease of \$6.0 million from operating income of \$205.9 million in fiscal 2014. Operating income was negatively impacted by charges totaling \$34.3 million for the voluntary nut butter recall including additional factory

expenses associated with bringing our nut butter production facility back to full operations, as well as \$2.8 million of expenses associated with the restructuring and relocation of our New York based BluePrint manufacturing facility and the outsourcing of our natural channel merchandising function. These charges negatively impacted operating income percentage by approximately 250 basis points.

Our net sales in the United Kingdom in fiscal 2015 were \$736.0 million, an increase of \$98.5 million, or 15.5%, from net sales of \$637.5 million in fiscal 2014. The sales increase was primarily a result of the acquisition of Tilda in January 2014, which accounts for approximately \$90.5 million of the increase. Foreign currency exchange rates resulted in decreased net sales of \$27.2 million as compared to the prior year period. Operating income in the United Kingdom in fiscal 2015 was \$46.2 million, a decrease of \$6.4 million, from \$52.7 million in fiscal 2014. The change in operating income was due to incremental costs totaling \$10.7 million associated with start and ramp-up activities in our chilled desserts factory in the United Kingdom, whereas the incremental costs in the prior fiscal year totaled \$3.1 million, which amount in the prior year period also included start-up costs of new lines at the Company's soup manufacturing facility and additional costs at Tilda related to service fees from the India sourcing business prior to June 18, 2014, the date we acquired those sourcing assets and business. Additionally, during fiscal 2015, there was a fire at our Tilda milling facility that required us to temporarily use co-packers, which has affected the timing and amount of product available to be sold. We are insured for the costs incurred as a result of the fire and a portion of the milling facility is currently functional, with the remaining milling lines expected to be functional by the end of the 2015 calendar year.

Our net sales in the Hain Pure Protein segment were \$358.6 million in fiscal 2015. The remaining 51.3% of HPPC that was not previously owned was acquired on July 17, 2014, and the remaining 81% of Empire that was not previously owned was acquired on March 4, 2015. Hain Pure Protein's operating income for fiscal 2015 was \$26.5 million.

Our net sales in the Rest of World were \$226.5 million in fiscal 2015, a decrease of \$7.4 million, or 3.2%, from fiscal 2014. The change was primarily the result of unfavorable Canadian Dollar and Euro exchange rates that resulted in decreased net sales upon translation of \$24.9 million compared to the prior fiscal year. In Canada, we completed the acquisition of Belvedere in February which only resulted in a nominal amount of net sales in fiscal 2015 due to the timing of the acquisition. Canada was also negatively impacted by the disruption of business due to the voluntary nut butter recall. In Europe, net sales also changed due to a shift in the responsibilities for certain plant-based beverage business from the management of the Europe segment to the United Kingdom segment, which lowered Europe's net sales by approximately \$8.7 million. Additionally, during fiscal 2014, we disposed of the Grains Noirs business and a private label plant-based beverage business was discontinued. Operating income in local currency, excluding the impact of the plant-based beverage withdrawal, increased as demand for our products in both Canada and Europe remains strong and we continue to leverage our existing expense base.

## Comparison of Fiscal Year ended June 30, 2014 to Fiscal Year ended June 30, 2013

The following table compares our results of operations, including as a percentage of net sales, on a consolidated basis, for the fiscal years ended June 30, 2014 and 2013 (amounts in thousands, other than percentages which may not add due to rounding):

|  | Fiscal Year ended June 30, |        |             |        |
|--|----------------------------|--------|-------------|--------|
|  | 2014                       |        | 2013        |        |
| Net sales  | \$2,153,611                | 100.0% | \$1,734,683 | 100.0% |
| Cost of sales  | 1,586,418                  | 73.7%  | 1,259,823   | 72.6%  |
| Gross profit   | 567,193                    | 26.3%  | 474,860     | 27.4%  |
| Selling, general and administrative expenses                                 | 311,288                    | 14.5%  | 274,750     | 15.8%  |
| Amortization/impairment of acquired intangibles                              | 15,600                     | 0.7%   | 12,192      | 0.7%   |
| Acquisition related expenses, restructuring and integration charges, net     | 12,568                     | 0.6%   | 13,606      | 0.8%   |
| Operating income   | 227,737                    | 10.6%  | 174,312     | 10.0%  |
| Interest and other expenses, net   | 20,143                     | 0.9%   | 20,490      | 1.2%   |
| Income before income taxes and equity in earnings of equity-method investees | 207,594                    | 9.6%   | 153,822     | 8.9%   |
| Provision for income taxes   | 70,099                     | 3.3%   | 34,324      | 2.0%   |
| Equity in net (income) of equity-method investees                            | (3,985)                    | (0.2)% | (295)       | -%     |
| Income from continuing operations  | 141,480                    | 6.6%   | 119,793     | 6.9%   |
| Discontinued operations  | (1,629)                    | (0.1)% | (5,137)     | (0.3)% |
| Net income   | \$ 139,851                 | 6.5%   | \$ 114,656  | 6.6%   |

### Net Sales

Net sales in fiscal 2014 were \$2.15 billion, an increase of \$418.9 million, or 24.2%, from net sales of \$1.73 billion in fiscal 2013.

The sales increase primarily resulted from an increase in sales of \$186.3 million in the United States and an increase of \$217.0 million in the United Kingdom. Foreign currency exchange rates resulted in increased net sales of \$18.3 million as compared to the prior year. Refer to the Segment Results section for additional discussion.

### Gross Profit

Gross profit in fiscal 2014 was \$567.2 million, an increase of \$92.3 million, or 19.4%, from last year's gross profit of \$474.9 million. Gross margin in fiscal 2014 was 26.3% of net sales compared to 27.4% of net sales for fiscal 2013. The change in gross margin resulted from a strategic shift in promotional spending from activities classified as selling expenses to activities classified as reductions in sales in the United States, which impacted gross margin by approximately 50 basis points. Additionally, gross profit was impacted by a charge recorded during fiscal 2014 of \$6.0 million related to our August 2014 voluntary recall of certain nut butters which negatively impacted gross margin by approximately 30 basis points. Finally, we incurred costs associated with start-up activities in certain of our factories in Europe and the United Kingdom. This was partially offset by the current year acquisition of Tilda, which operates at slightly higher margins than the other businesses in the United Kingdom. In addition, we experienced generally higher input costs, offset partially by productivity initiatives and price increases.

### Selling, General and Administrative Expenses

Selling, general and administrative expenses were \$311.3 million, an increase of \$36.5 million, or 13.3%, in fiscal 2014 from \$274.8 million in fiscal 2013. Selling, general and administrative expenses have increased primarily as a result of the costs brought on by the businesses we acquired. Selling, general and administrative expenses as a percentage of net sales was 14.5% in fiscal 2014 and 15.8% in fiscal 2013, a decrease of 130 basis points primarily

attributable to achieving additional operating leverage on our SG&A infrastructure as a result of higher sales volume. Additionally, as discussed above, we experienced a shift in promotional activities in the United States which resulted in a reduction of certain selling expenses.

#### Amortization of acquired intangibles

Amortization of acquired intangibles was \$15.6 million, an increase of \$3.4 million, or 28.0%, in fiscal 2014 from \$12.2 million in fiscal 2013. The increase is due to intangibles acquired as a result of the Company's current year acquisitions of Tilda and Rudi's, as well as the full year impact of prior year acquisitions, principally Ella's Kitchen which was acquired in the fourth quarter of fiscal 2013.

#### Acquisition Related Expenses, Restructuring and Integration Charges

We incurred acquisition, restructuring and integration related expenses aggregating \$12.6 million in the fiscal year ended June 30, 2014, of which \$7.9 million relate to professional fees and stamp duty associated with our current year acquisitions. Additionally, we recorded \$8.3 million of integration and restructuring costs related to the ongoing integration of certain activities in the United Kingdom and a sales reorganization in the United States. Finally, a net reduction of expense of \$3.6 million was recorded related to adjustments to the carrying amount of acquisition related contingent consideration liabilities.

We incurred acquisition, restructuring and integration related expenses aggregating \$13.6 million in the fiscal year ended June 30, 2013, which were primarily related to the acquisition of the UK Ambient Grocery Brands, Ella's Kitchen and BluePrint, and to a lesser extent restructuring and integration charges related to the ongoing integration activities of certain functions in the United Kingdom into the Daniels operations. Additionally, we recorded contingent consideration expense of \$2.3 million in fiscal 2013 based on then current estimates of the liability.

#### Operating Income

Operating income in fiscal 2014 was \$227.7 million, an increase of \$53.4 million, or 30.6%, from \$174.3 million in fiscal 2013. The increase in operating income resulted primarily from the increased sales and gross profit. Operating income as a percentage of net sales was 10.6% in fiscal 2014 compared with 10.0% in fiscal 2013. The change in operating income percentage is attributable to the items described above.

#### Interest and Other Expenses, net

Interest and other expenses, net (which includes foreign currency gains and losses) were \$20.1 million for fiscal 2014 compared to \$20.5 million for fiscal 2013. Net interest expense totaled \$23.4 million in fiscal 2014, which includes interest on the \$150 million of 5.98% senior notes outstanding, interest related to borrowings under our revolving credit agreement, amortization of deferred financing costs and certain other interest charges, offset partially by interest income earned on cash equivalents. Net interest expense in fiscal 2013 was \$19.4 million. The increase in interest expense primarily resulted from higher average borrowings under our revolving credit facility, the proceeds of which were used to fund the current year acquisitions. Net other expenses was a reduction in expense of \$3.3 million for fiscal 2014 as compared to expense of \$1.1 million for fiscal 2013. The net gain recorded in the current year is primarily due to unrealized foreign currency gains associated with the remeasurement of foreign currency denominated intercompany balances.

#### Income Before Income Taxes and Equity in Earnings of Equity-Method Investees

Income before income taxes and equity in the after tax earnings of our equity-method investees for the fiscal years ended June 30, 2014 and 2013 was \$207.6 million and \$153.8 million, respectively. The increase was due to the items discussed above.

#### Income Taxes

The provision for income taxes includes federal, foreign, state and local income taxes. Our income tax expense was \$70.1 million in fiscal 2014 compared to \$34.3 million in fiscal 2013. Our effective income tax rate from continuing operations was 33.8% of pre-tax income in fiscal 2014 compared to 22.3% in fiscal 2013. The effective tax rate in

fiscal 2014 was higher than the prior year primarily as a result of an income tax benefit of \$13.2 million recorded in the prior year related to a United States worthless stock tax deduction for our investment in one of our United Kingdom subsidiaries. Additionally, we recorded valuation allowances totaling \$2.2 million in the current year, primarily relating to losses incurred in Germany resulting from increased costs from the start-up of our new plant-based beverage factory, as compared to a benefit of \$1.7 million that we recorded in the prior year from the reversal of valuation allowances in the United Kingdom based on the expected realization of those loss carryforwards.

The effective rate for each period differs from the federal statutory rate primarily due to the items noted previously, as well as the effect of the mix of taxable income by jurisdiction and state and local income taxes. Our effective tax rate may change from period to period based on recurring and non-recurring factors including the geographical mix of earnings, enacted tax legislation, state and local income taxes and tax audit settlements.

#### Equity in Earnings of Equity-Method Investees

Our equity in the net income from our joint venture investments for the fiscal year ended June 30, 2014 was \$4.0 million compared to \$0.3 million for the fiscal year ended June 30, 2013. The increase in our share of income from our equity-method investees as compared to the prior year is due to increased income recorded by both our HPP and HHO joint ventures. Our equity in the earnings of HPP were \$3.0 million in fiscal 2014 and \$2.2 million in fiscal 2013. Our share of HHO's earnings increased to \$1.0 million as compared to a loss of \$1.9 million in the prior year. The increase in our share of HHO's earnings was primarily due to a gain recorded in the current year on their previously discontinued infant formula business resulting from a judgment rendered in favor of HHO with a supplier. Additionally, HHO's continuing operations are currently recording positive income.

On July 17, 2014, we acquired the remaining 51.3% of HPP that we did not already own, at which point HPP became our wholly-owned subsidiary. As such, in fiscal 2015, HPP will no longer be accounted for as an equity method investee, but rather its operations will be included in the consolidated financial statements.

#### Income From Continuing Operations

Income from continuing operations for the fiscal years ended June 30, 2014 and 2013 was \$141.5 million and \$119.8 million, or \$2.83 and \$2.52 per diluted share, respectively. The increase was attributable to the factors noted above.

#### Discontinued Operations

Our loss from discontinued operations for the fiscal year ended June 30, 2014 and 2013 was \$1.6 million and \$5.1 million, respectively. The loss from discontinued operations in fiscal 2014 relates to the \$2.8 million loss on the sale of the Company's Grains Noirs business in Europe, which was completed on February 6, 2014, offset partially by a \$1.1 million gain related to the finalization of a working capital adjustment on the sale of the CRM business in fiscal 2012. The results of Grains Noirs' operations were not material to the Company's consolidated financial statements. During fiscal 2013, net sales and operating loss reported within discontinued operations was \$15.3 million and \$1.2 million, respectively.

### **Segment Results**

The following table provides a summary of net sales and operating income by reportable segment for the fiscal years ended June 30, 2014 and 2013:

| <i>(dollars in thousands)</i>       | <u>United States</u> | <u>United Kingdom</u> | <u>Rest of World</u> | <u>Corporate and other (1)</u> | <u>Consolidated</u> |
|-------------------------------------|----------------------|-----------------------|----------------------|--------------------------------|---------------------|
| Fiscal 2014 net sales               | \$1,282,175          | \$637,454             | \$233,982            | \$ -                           | \$2,153,611         |
| Fiscal 2013 net sales               | \$1,095,867          | \$420,408             | \$218,408            | \$ -                           | \$1,734,683         |
| % change—Fiscal 2014 vs. 2013       | 17.0%                | 51.6%                 | 7.1%                 |                                | 24.2%               |
| Fiscal 2014 operating income        | \$ 205,864           | \$ 52,661             | \$ 16,931            | \$(47,719)                     | \$ 227,737          |
| Fiscal 2013 operating income        | \$ 177,352           | \$ 31,069             | \$ 18,671            | \$(52,780)                     | \$ 174,312          |
| % change—Fiscal 2014 vs. 2013       | 16.1%                | 69.5%                 | [9.3]%               |                                | 30.6%               |
| Fiscal 2014 operating income margin | 16.1%                | 8.3%                  | 7.2%                 |                                | 10.6%               |
| Fiscal 2013 operating income margin | 16.2%                | 7.4%                  | 8.5%                 |                                | 10.0%               |

*(1) Includes \$10,076 and \$16,634 of acquisition related expenses, restructuring and integration charges for the fiscal years ended June 30, 2014 and 2013, respectively. Of those amounts, \$945 and \$4,491 are recorded in cost of sales for the fiscal years ended June 30, 2014 and 2013, respectively. Corporate and other also includes a net reduction of expense of \$3,616 for the fiscal year ended June 30, 2014 and expense of \$2,336 for the fiscal year ended June 30, 2013, related to adjustments of the carrying value of contingent consideration. Additionally, \$6,000 of expense is included in the United States segment for the fiscal year ended June 30, 2014 related to a voluntary recall of certain nut butters.*

Our operations are managed in four operating segments: United States, United Kingdom, Canada and Europe. The United States and the United Kingdom are currently reportable segments, while Canada and Europe do not currently meet the quantitative thresholds for reporting and are therefore combined and reported as "Rest of World."

The Corporate category consists of expenses related to the Company's centralized administrative function which do not specifically relate to an operating segment. Such Corporate expenses are comprised mainly of the compensation and related expenses of certain of the Company's senior executive officers and other employees who perform duties related to our entire enterprise, as well as expenses for certain professional fees, facilities, and other items which benefit the Company as a whole. Additionally, acquisition related expenses, restructuring and integration charges are included in Corporate and other. Refer to Note 18, Segment Information, for additional details.

Our net sales in the United States in fiscal 2014 were \$1.28 billion, an increase of \$186.3 million, or 17.0%, from net sales of \$1.10 billion in fiscal 2013. The sales increase was principally due to the impact of our prior year acquisitions of BluePrint and Ella's Kitchen, and to a lesser extent our current year acquisition of Rudi's. These brands accounted for approximately \$153.3 million and \$38.0 million of the total United States segment sales for fiscals 2014 and 2013, respectively, which included increased volume from the prior year under our ownership. Additionally, our sales increased due to increases in the volume of our products sold as a result of increased consumption and expanded distribution. We experienced volume growth in many of our brands, including Sensible Portions, The Greek Gods, Spectrum, Garden of Eatin', Earth's Best, Celestial Seasonings, Alba Botanica and JASON. We also experienced a shift in promotional spending from activities classified as selling expenses to activities classified as reductions of sales. Selling prices charged to customers increased from the prior year for certain products where input costs increased, however such price increases did not have a material impact on our total net sales increase in the United States. Operating income in the United States in fiscal 2014 was \$205.9 million, an increase of \$28.5 million, or 16.1%, from operating income of \$177.4 million in fiscal 2013. Operating income as a percentage of net sales in the United States was 16.1% and 16.2% during these periods, respectively. The change primarily resulted from the continued leverage of the Company's expense base and productivity improvements, offset by higher input costs and amortization expense on acquired intangible assets as well as \$6.0 million of expense recorded associated with the voluntary nut butter recall.

Our net sales in the United Kingdom in fiscal 2014 were \$637.5 million, an increase of \$217.0 million, or 51.6%, from net sales of \$420.4 million in fiscal 2013. The sales increase was primarily a result of the acquisition of Tilda on January 13, 2014, which accounts for \$103.9 million of the increase. Additionally, the increase was attributable to the full year impact of the prior year acquisition of the UK Ambient Grocery Brands. These two acquisitions accounted for approximately \$359.0 million and \$161.6 million of the total United Kingdom sales for fiscals 2014 and 2013, respectively, which included increased volume from the prior year under our ownership. Foreign currency exchange rates resulted in increased net sales of \$21.1 million over the prior year. The results for fiscal 2014 do not include a full year of sales for a soup agreement with a major retailer, which became effective in October 2013. Operating income in the United Kingdom in fiscal 2014 was \$52.7 million, an increase of \$21.6 million, from \$31.1 million in fiscal 2013. The increase in operating income and operating income margin was primarily due to the acquisition of Tilda, which operates at slightly higher margins than the other business lines in the United Kingdom. This increase was offset partially by start-up costs associated with new lines at the Company's soup and desserts manufacturing facilities and additional costs at Tilda related to service fees from the India sourcing business prior to June 18, 2014, the date we acquired those sourcing assets and business. These items resulted in additional costs in the current fiscal year totaling \$3.1 million.

Our net sales in the Rest of World were \$234.0 million in fiscal 2014, an increase of \$15.6 million, or 7.1%, from fiscal 2013. The increase was primarily the result of increased sales in Europe and Canada as demand for our

products remains strong. In local currency, net sales in the Rest of World increased 8.4%. This increase was impacted by net unfavorable foreign currency exchange rates, which resulted in decreased sales of \$2.8 million as compared to the prior fiscal year, the disposal of the Grains Noirs business and certain private label plant-based beverage business in Europe that we discontinued. Operating income as a percentage of net sales decreased to 7.2% from 8.5%, primarily due to production start-up costs in our plant-based beverage factory in Europe as well as unfavorable Canadian Dollar exchange rates, which impact costs of goods sold due to intercompany purchases of inventory from the United States.

## Liquidity and Capital Resources

We finance our operations and growth primarily with the cash flows we generate from our operations and from both long-term fixed-rate borrowings and borrowings available to us under our credit agreement.

Our cash balance increased \$43.2 million at June 30, 2015 to \$166.9 million. Our working capital was \$570.6 million at June 30, 2015, an increase of \$191.1 million from \$379.4 million at the end of fiscal 2014. The increase was due principally to the aforementioned cash increase, a \$32.3 million increase in accounts receivable, a \$62.0 million increase in inventories and a \$68.8 million decrease in short-term borrowings. The increases in accounts receivable and inventory were primarily the result of our fiscal 2015 acquisitions and to a lesser extent additional investments we have made in inventory to support the demand for our products. Short-term borrowings have decreased from the end of fiscal 2014 due to the timing of rice purchases at Tilda and the repayment of the Vendor Loan Note in the current period associated with the prior year acquisition of Tilda.

Liquidity is affected by many factors, some of which are based on normal ongoing operations of the company's business and some of which arise from fluctuations related to global economics and markets. The Company's cash balances are held in the United States, the United Kingdom, Canada and Europe. It is the Company's current intent to indefinitely reinvest its foreign earnings outside the United States. As of June 30, 2015, approximately 57% (\$94.7 million) of the total cash balance is held outside of the United States. Although a portion of the consolidated cash balances are maintained outside of the United States, the Company's current plans do not demonstrate a need to repatriate these balances to fund its United States operations. If these funds were to be needed for the Company's operations in the United States, it may be required to record and pay significant United States income taxes to repatriate these funds.

We maintain our cash and cash equivalents primarily in money market funds or their equivalent. As of June 30, 2015, all of our investments mature in less than three months. Accordingly, we do not believe that our investments have significant exposure to interest rate risk. Cash provided by (used in) operating, investing and financing activities is summarized below.

|                                   | <b>Fiscal Year ended June 30</b> |                  |                  |
|-----------------------------------|----------------------------------|------------------|------------------|
|                                   | <b>2015</b>                      | <b>2014</b>      | <b>2013</b>      |
| <i>(amounts in thousands)</i>     |                                  |                  |                  |
| Cash flows provided by (used in): |                                  |                  |                  |
| Operating activities              | \$ 185,482                       | \$ 184,768       | \$ 120,962       |
| Investing activities              | (151,300)                        | (206,236)        | (406,136)        |
| Financing activities              | 17,167                           | 100,821          | 296,137          |
| Exchange rate changes             | (8,178)                          | 3,135            | 405              |
| Net (decrease) increase in cash   | <u>\$ 43,171</u>                 | <u>\$ 82,488</u> | <u>\$ 11,368</u> |

Net cash provided by operating activities was \$185.5 million for the fiscal year ended June 30, 2015, compared to \$184.8 million provided in fiscal 2014 and \$121.0 million in fiscal 2013. Cash provided by operations in fiscal 2015 was positively impacted by a \$25.0 million increase in net income and other non-cash items as compared to fiscal 2014. This was offset by \$24.2 million of changes in our working capital accounts primarily due to higher receivables due to increased sales and timing of collections as well as charges due to the voluntary nut butter recall.

In the fiscal year ended June 30, 2015, we used \$151.3 million of cash in investing activities. We used \$104.6 million, net, of cash in connection with our acquisitions, which was principally associated with the acquisitions of

HPPC, Empire and Belvedere, as well as the repayment of a portion of the Vendor Loan Note associated with the acquisition of Tilda, and \$51.2 million for capital expenditures as discussed further below. We used cash in investing activities of \$206.2 million during the fiscal year ended June 30, 2014, which was principally for the acquisitions of Tilda and Rudi's and capital expenditures, offset partially by repayments of borrowings from HPPC when it was an equity-method investment. In the fiscal year ended June 30, 2013, we used cash in investing activities of \$406.1 million, which primarily included \$350.4 million in connection with our acquisitions of the UK Ambient Grocery Brands, Blue Print, Ella's Kitchen, and \$72.9 million for capital expenditures.

Net cash of \$17.2 million was provided by financing activities for the fiscal year ended June 30, 2015. We had proceeds from exercises of stocks of \$18.6 million and related excess tax benefits of \$25.7 million in the fiscal year. We also had net borrowings of \$49.0 million under our Credit Agreement, which was primarily used to fund the acquisition of Empire as well as subsequently repay HPPC's acquired borrowings. We had net short-term borrowing repayments of \$54.9 million, which were principally related to the aforementioned repayment of HPPC's acquired borrowings as well as net repayments related to the timing of rice purchases. In addition, we paid \$18.1 million during the period for stock repurchases to satisfy employee payroll tax withholdings. During fiscal 2014, net cash of \$100.8 million was provided by financing activities which was primarily related to borrowings under our Credit Agreement used to fund the acquisitions of Tilda and Rudi's. During fiscal 2013, net cash of \$296.1 million was provided by financing activities. We had proceeds from exercised of stock options of \$12.8 million and from net borrowing under our Credit Agreement of \$263.5 million, which was used to fund acquisitions.

In our internal evaluations, we use the non-GAAP financial measure "operating free cash flow." The difference between operating free cash flow and net cash provided by operating activities, which is the most comparable U.S. GAAP financial measure, is that operating free cash flow reflects the impact of capital expenditures. Since capital spending is essential to maintaining our operational capabilities, we believe that it is a recurring and necessary use of cash. As such, we believe investors should also consider capital spending when evaluating our cash from operating activities. We view operating free cash flow as an important measure because it is one factor in evaluating the amount of cash available for discretionary investments.

| <i>(amounts in thousands)</i>              | <b>Fiscal Year Ended June 30,</b> |             |             |
|--|-----------------------------------|-------------|-------------|
|  | <b>2015</b>                       | <b>2014</b> | <b>2013</b> |
| Cash flow provided by operating activities | \$185,482                         | \$184,768   | \$120,962   |
| Purchase of property, plant and equipment  | (51,217)                          | (41,611)    | (72,877)    |
| Operating free cash flow                   | \$134,265                         | \$143,157   | \$ 48,085   |

Our operating free cash flow was \$134.3 million for the fiscal year ended June 30, 2015, a decrease of \$8.9 million from the fiscal year ended June 30, 2014. The decrease in operating free cash flow primarily resulted from \$34.3 million in pre-tax charges due to the voluntary nut butter recall, working capital requirements on a higher sales base, as well as higher capital expenditures. Our recent capital expenditures principally relate to the expansion of our production facilities in the United Kingdom to accommodate new products and increased volume, such as chilled desserts, spreads and ready-to-heat rice products, and capital improvements in our Hain Pure Protein segment and other facilities in the United States to accommodate demand and increase productivity, including the relocation of one of our BluePrint cold-pressed juice facilities from New York to Pennsylvania. We expect that our capital spending for the next fiscal year will be approximately \$50 million, which will include continued improvement and expansion of certain of our current manufacturing facilities.

We have \$150 million in aggregate principal amount of 10 year senior notes due May 2, 2016 issued in a private placement. The notes bear interest at 5.98%, payable semi-annually on November 2 and May 2. As of June 30, 2015, \$150.0 million of the senior notes was outstanding. We currently intend to refinance these borrowings on or before the maturity date and therefore are reviewing our financing alternatives.

On December 12, 2014, we entered into the Credit Agreement which provides us with a \$1 billion revolving credit facility which may be increased by an additional uncommitted \$350 million provided certain conditions are met. The Credit Agreement expires in December 2019. Loans under the Credit Agreement bear interest at a Base Rate or a Eurocurrency Rate (both of which are defined in the Credit Agreement) plus an applicable margin, which is determined in accordance with a leverage-based pricing grid, as set forth in the Credit Agreement. Borrowings



may be used to provide working capital, finance capital expenditures and permitted acquisitions, refinance certain existing indebtedness and for other lawful corporate purposes. As of June 30, 2015 and June 30, 2014, there were \$660.2 million and \$614.5 million of borrowings outstanding, respectively, under the Credit Agreement.

The Credit Agreement and the notes are guaranteed by substantially all of our current and future direct and indirect domestic subsidiaries. We are required by the terms of the Credit Agreement and the senior notes to comply with financial and other customary affirmative and negative covenants for facilities and notes of this nature.

Tilda maintains short-term borrowing arrangements primarily used to fund the purchase of rice from India and other countries. The maximum borrowings permitted under all such arrangements are £50 million. Outstanding borrowings are secured by the current assets of Tilda, typically have six month terms and bear interest at variable rates typically based on LIBOR plus a margin. As of June 30, 2015, there was \$29.6 million of borrowings outstanding under these arrangements.

Obligations for all debt instruments, capital and operating leases and other contractual obligations as of June 30, 2015 are as follows:

| <i>(amounts in thousands)</i>            | <b>Payments Due by Period</b> |                         |                  |                  |                   |
|--|-------------------------------|-------------------------|------------------|------------------|-------------------|
|  | <b>Total</b>                  | <b>Less than 1 year</b> | <b>1-3 years</b> | <b>3-5 years</b> | <b>Thereafter</b> |
| Long-term debt obligations <i>(1)</i>    | \$ 916,596                    | \$ 51,951               | \$ 32,447        | \$832,198        | \$ -              |
| Operating lease obligations              | 98,851                        | 15,695                  | 22,551           | 17,168           | 43,437            |
| Purchase obligations                     | 293,321                       | 248,516                 | 41,180           | 3,625            | -                 |
| Other contractual obligations <i>(2)</i> | 11,189                        | 1,850                   | 7,489            | 1,850            | -                 |
| <b>Total contractual obligations</b>     | <b>\$1,319,957</b>            | <b>\$318,012</b>        | <b>\$103,667</b> | <b>\$854,841</b> | <b>\$43,437</b>   |

*(1) Including interest.*

*(2) Amounts include contingent consideration arrangements and employment contracts. Additionally, as of June 30, 2015, we had non-current unrecognized tax benefits of \$2.3 million for which we are not able to reasonably estimate the timing of future cash flows. As a result, this amount has not been included in the table above.*

On October 24, 2012, we filed a “well-known seasoned issuer” shelf registration statement with the SEC which registers an indeterminate amount of securities for future sale. The shelf registration statement expires on October 24, 2015. We expect to file a similar updated shelf registration statement on or before the expiration date.

We believe that our cash on hand of \$166.9 million at June 30, 2015, as well as projected cash flows from operations and availability under our Credit Agreement are sufficient to fund our working capital needs in the ordinary course of business, anticipated fiscal 2016 capital expenditures of approximately \$50 million, and the other expected cash requirements for at least the next twelve months.

### **Critical Accounting Estimates**

The discussion and analysis of our financial condition and results of operations is based on our consolidated financial statements, which are prepared in accordance with accounting principles generally accepted in the United States. Our significant accounting policies are described in Note 2, Summary of Significant Accounting Policies. The policies below have been identified as the critical accounting policies we use which require us to make estimates and assumptions and exercise judgment that affect the reported amounts of assets and liabilities at the date of the financial statements and amounts of income and expenses during the reporting periods presented. We believe in the quality and reasonableness of our critical accounting estimates; however, materially different amounts might be reported under different conditions or using assumptions, estimates or making judgments different from those that we have applied. Our critical accounting policies are as follows, including our methodology for estimates made and assumptions used:

### Revenue Recognition

Sales are recognized when the earnings process is complete, which occurs when products are shipped in accordance with terms of agreements, title and risk of loss transfer to customers, collection is probable and pricing is fixed or determinable. Sales are reported net of sales and promotion incentives, which include trade discounts and promotions and certain coupon costs. Shipping and handling costs billed to customers are included in reported sales. Allowances for cash discounts are recorded in the period in which the related sale is recognized.

### Sales and Promotion Incentives

Sales incentives and promotions include price discounts, slotting fees and coupons and are used to support sales of the Company's products. These incentives are deducted from our gross sales to determine reported net sales. The recognition of expense for these programs involves the use of judgment related to performance and redemption estimates. Differences between estimated expense and actual redemptions are normally insignificant and recognized as a change in estimate in the period such change occurs.

*Trade Promotions.* Accruals for trade promotions are recorded primarily at the time a product is sold to the customer based on expected levels of performance. Settlement of these liabilities typically occurs in subsequent periods primarily through an authorization process for deductions taken by a customer from amounts otherwise due to the Company.

*Coupon Redemption.* Coupon redemption costs are accrued in the period in which the coupons are offered, based on estimates of redemption rates that are developed by management. Management estimates are based on recommendations from independent coupon redemption clearing-houses as well as on historical information. Should actual redemption rates vary from amounts estimated, adjustments to accruals may be required.

### Valuation of Accounts and Chargebacks Receivable

We perform routine credit evaluations on existing and new customers. We apply reserves for delinquent or uncollectible trade receivables based on a specific identification methodology and also apply a general reserve based on the experience we have with our trade receivables aging categories. Credit losses have been within our expectations in recent years. While Wal-Mart Stores, Inc. and its affiliates Sam's Club and ASDA, together represented approximately 9%, and United Natural Foods, Inc. represented approximately 8% of our trade receivable balance at June 30, 2015, we believe there is no significant or unusual credit exposure at this time.

Based on cash collection history and other statistical analysis, we estimate the amount of unauthorized deductions that our customers have taken that we expect will be collectible and repaid in the near future in the form of a chargeback receivable. While our estimate of this receivable balance could be different had we used different assumptions and made different judgments, historically our cash collections of this type of receivable have been within our expectations and no significant write-offs have occurred during the most recent three fiscal years.

There can be no assurance that we would have the same experience with our receivables during different economic conditions, or with changes in business conditions, such as consolidation within the food industry and/or a change in the way we market and sell our products.

### Inventory

Our inventory is valued at the lower of cost or market, utilizing the first-in, first-out method. We provide write-downs for finished goods expected to become non-saleable due to age and specifically identify and provide for slow moving or obsolete raw ingredients and packaging.

### Property, Plant and Equipment

Our property, plant and equipment is carried at cost and depreciated or amortized on a straight-line basis over the lesser of the estimated useful lives or lease life, whichever is shorter. We believe the asset lives assigned to our

property, plant and equipment are within the ranges/guidelines generally used in food manufacturing and distribution businesses. Our manufacturing plants and distribution centers, and their related assets, are reviewed to determine if any impairment exists whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. Impairment testing requires estimates and judgments to be made by management with respect to items such as underlying cash flow projections, future sales volumes and growth rates. At this time, we believe there are no impairments of the carrying values of such assets.

#### Accounting for Acquisitions

Our growth strategy has included the acquisition of numerous brands and businesses. The purchase price of these acquisitions has been determined after due diligence of the acquired business, market research, strategic planning, and the forecasting of expected future results and synergies. Estimated future results and expected synergies are subject to judgment as we integrate each acquisition and attempt to leverage resources.

The accounting for the acquisitions we have made requires that the assets and liabilities acquired, as well as any contingent consideration that may be part of the agreement, be recorded at their respective fair values at the date of acquisition. This requires management to make significant estimates in determining the fair values, especially with respect to intangible assets, including estimates of expected cash flows, expected cost savings and the appropriate weighted average cost of capital. As a result of these significant judgments to be made we occasionally obtain the assistance of independent valuation firms. We complete these assessments as soon as practical after the closing dates. Any excess of the purchase price over the estimated fair values of the identifiable net assets acquired is recorded as goodwill. Because the fair value and the estimated useful life of an intangible asset is a subjective estimate, it is reasonably likely that circumstances may cause the estimate to change. See Note 4 of the Notes to Consolidated Financial Statements.

In connection with some of our acquisitions, we have undertaken certain restructurings of the acquired businesses to realize efficiencies and potential cost savings. Our restructuring activities include the elimination of duplicate facilities, reductions in staffing levels, and other costs associated with exiting certain activities of the businesses we acquire.

It is typical for us to rationalize the product lines of businesses acquired within the first year or two after an acquisition. These rationalizations often include elimination of portions of the product lines acquired, the reformulation of recipes and formulas used to produce the products, and the elimination of customers that do not meet our credit standards. In certain instances, it is necessary to change co-packers used to produce the products. Each of these activities soon after an acquisition may have the effect of reducing sales to a level lower than that of the business acquired and operated prior to our acquisition. As a result, pro forma information regarding sales cannot and should not be construed as representative of our growth rates.

#### Stock Based Compensation

We provide compensation benefits in the form of stock options and restricted stock to employees and non-employee directors. The cost of stock based compensation is recorded at fair value at the date of grant and expensed in the consolidated statement of income over the requisite service period. The fair value of stock option awards is estimated on the date of grant using the Black-Scholes option pricing model and is recognized in expense over the vesting period of the options using the straight-line method. The Black-Scholes option pricing model requires various assumptions, including the expected volatility of our stock, the expected term of the option, the risk-free interest rate and the expected dividend yield. Expected volatility is based on historical volatility of our common stock. The risk-free rate for the expected term of the option is based on the U.S. Treasury yield curve in effect at the time of grant. The fair value of restricted stock awards is equal to the market value of the Company's common stock on the date of grant and is recognized in expense over the vesting period using the straight-line method. For awards that contain a market condition, expense is recognized over the derived service period using an accelerated recognition method. We recognize compensation expense for only that portion of stock based awards that are expected to vest. We utilize historical employee termination behavior to determine our estimated forfeiture rates. If the actual forfeitures differ from those estimated by management, adjustments to compensation expense will be made in future periods.

### Goodwill and Intangible Assets

The carrying value of goodwill, which is allocated to the Company's reporting units, and other intangible assets with indefinite useful lives are tested annually for impairment as of the first day of the fourth quarter of each fiscal year, and on an interim basis if events or circumstances warrant it. Events or circumstances that might indicate an interim valuation is warranted include unexpected changes in business conditions, economic factors or a sustained decline in the Company's market capitalization below the Company's carrying value. During the annual impairment test, we first assess qualitative factors to determine whether it is more likely than not that the fair value of a reporting unit is less than its carrying amount as a basis for determining whether it is necessary to perform the two-step goodwill impairment test included in U.S. GAAP. For our fiscal 2015 goodwill impairment test, we determined that it was not necessary for six of our nine reporting units to apply the traditional two-step quantitative impairment test in ASC 350 based on qualitative information that it is more likely than not that the fair value of those reporting units exceeded their carrying values.

The traditional two-step impairment test requires us to estimate the fair values of our reporting units. The estimate of the fair values of our reporting units are based on the best information available as of the date of the assessment. We generally use a blended analysis of the present value of discounted cash flows and the market valuation approach. The discounted cash flow model uses the present values of estimated future cash flows. Considerable management judgment is necessary to evaluate the impact of operating and external economic factors in estimating our future cash flows. The assumptions we use in our evaluations include projections of growth rates and profitability, our estimated working capital needs, as well as our weighted average cost of capital. The market valuation approach indicates the fair value of a reporting unit based on a comparison to comparable publicly traded firms in similar businesses. Estimates used in the market value approach include the identification of similar companies with comparable business factors. Changes in economic and operating conditions impacting the assumptions we made could result in additional goodwill impairment in future periods. If the carrying value of a reporting unit exceeds its fair value, the goodwill of that reporting unit is potentially impaired. At this point we proceed to the second step of the analysis, wherein we measure the excess, if any, of the carrying value of a reporting unit's goodwill over its implied fair value, and record the impairment loss indicated.

Indefinite-lived intangible assets consist primarily of acquired trade names and trademarks. We first assess qualitative factors to determine whether it is more likely than not that an indefinite-lived intangible asset is impaired. We measure the fair value of these assets using the relief from royalty method. This method assumes that the trade names and trademarks have value to the extent their owner is relieved from paying royalties for the benefits received. We estimate the future revenues for the associated brands, the appropriate royalty rate and the weighted average cost of capital.

During the third quarter of fiscal 2015, certain impairment indicators were present for an indefinite-lived intangible asset in the United Kingdom segment (the Company's New Covent Garden Soup Co.<sup>®</sup> trademark). The Company completed an interim impairment test, and as a result, recorded a non-cash partial impairment charge of \$5.5 million in that quarter.

We completed our annual impairment testing of goodwill and our trade names as of April 1, 2015. The analysis and assessment of these assets indicated that no impairment was required at that time as either the fair values equaled or exceeded the recorded carrying values (for our indefinite-lived intangible assets and certain reporting units), or as described above, the qualitative assessment resulted in a determination that it was more likely than not that the fair value of the reporting unit exceeded its carrying amount (for certain of our reporting units). Although we believe our assumptions are reasonable, different assumptions or changes in the future may result in different conclusions and expose us to impairment charges in the future. The fair value of our Hain Daniels reporting unit, and certain of its intangible assets, exceeded its carrying value by approximately 10%. As of April 1, 2015, this reporting unit represented approximately 22% of our goodwill balance, and its indefinite-lived intangible assets represented approximately 25% of our consolidated indefinite-lived intangible asset balance. Holding all other assumptions constant at the testing date, a one percentage point increase in the discount rate used in the testing of this unit would reduce the estimated fair values of the respective assets to approximately its carrying value. We believe this operation can support the value of goodwill and intangible assets recorded based on our current estimates of future results of operations and cash flows, however this reporting unit is the most sensitive to changes in the underlying assumptions.

Other than described above, there were no impairment charges recorded during fiscal 2013, 2014 or 2015.

### Valuation Allowances for Deferred Tax Assets

Deferred tax assets arise when we recognize expenses in our financial statements that will be allowed as income tax deductions in future periods. Deferred tax assets also include unused tax net operating losses and tax credits that we are allowed to carry forward to future years. Accounting rules permit us to carry deferred tax assets on the balance sheet at full value as long as it is “more likely than not” the deductions, losses, or credits will be used in the future. A valuation allowance must be recorded against a deferred tax asset if this test cannot be met. Our determination of our valuation allowances are based upon a number of assumptions, judgments, and estimates, including forecasted earnings, future taxable income, and the relative proportions of revenue and income before taxes in the various jurisdictions in which we operate. Concluding that a valuation allowance is not required is difficult when there is significant negative evidence that is objective and verifiable, such as cumulative losses in recent years.

We have deferred tax benefits related to foreign net operating losses, primarily in the United Kingdom and Germany, and to a lesser extent in Belgium, against which we have recorded valuation allowances. The losses in the United Kingdom were recorded prior to the acquisition of Daniels and in Germany were the result of certain factory start-up costs incurred in prior years for the Company’s plant-based beverage facility. Under current tax law in these jurisdictions, our carryforward losses have no expiration. If the Company is able to realize any of these carryforward losses in the future, the provision for income taxes will be reduced by a release of the corresponding valuation allowance.

### **Recent Accounting Pronouncements**

See Note 2, Summary of Significant Accounting Policies, for information regarding recent accounting pronouncements.

### **Cautionary Note Regarding Forward Looking Information**

Certain statements contained in this Annual Report on Form 10-K constitute “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are predictions based on expectations and projections about future events, and are not statements of historical fact. You can identify forward-looking statements by the use of forward-looking terminology such as “plan”, “continue”, “expect”, “anticipate”, “intend”, “predict”, “project”, “estimate”, “likely”, “believe”, “might”, “seek”, “may”, “potential”, “can”, “should”, “could”, “future” and similar expressions, or the negative of those expressions. These forward-looking statements include, among other things, our beliefs or expectations relating to our business strategy, our growth strategy, the seasonality of our business, and our results of operations and financial condition.

Such forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual results, levels of activity, performance or achievements of the Company, or industry results, to be materially different from any future results, levels of activity, performance or achievements expressed or implied by such forward-looking statements. Such factors include, among others, the following:

- general economic and financial market conditions;
- competition;
- our ability to respond to changes and trends in customer and consumer demand, preferences and consumption;
- our reliance on third party distributors, manufacturers and suppliers;
- the consolidation or loss of a significant customer;
- our ability to introduce new products and improve existing products;
- availability and retention of key personnel;
- our ability to effectively integrate our acquisitions;
- our ability to successfully consummate any proposed divestitures;
- liabilities arising from potential product recalls, market withdrawals or product liability claims;
- outbreaks of diseases or food-borne illnesses;
- potential litigation;
- the availability of organic and natural ingredients;
- our ability to manage our supply chain effectively;

- changes in fuel, raw material and commodity costs;
- effects of climate change on our business and operations;
- our ability to offset input cost increases;
- the interruption, disruption or loss of operations at one or more of our manufacturing facilities;
- the loss of one or more of our independent co-packers;
- the disruption of our transportation systems;
- risks associated with expansion into countries in which we have no prior operating experience;
- risks associated with our international sales and operations, including foreign currency risks;
- impairment in the carrying value of our goodwill or other intangible assets;
- our ability to use our trademarks;
- reputational damage;
- changes in, or the failure to comply with, government laws and regulations;
- liabilities or claims with respect to environmental matters;
- our reliance on independent certification for our products;
- a breach of security measures;
- our reliance on our information technology systems;
- effects of general global capital and credit market issues on our liquidity and cost of borrowing;
- potential liabilities not covered by insurance;
- the ability of joint venture investments to successfully execute business plans;
- dilution in the value of our common shares; and
- the other risk factors described in Item 1A. Risk Factors above.

As a result of the foregoing and other factors, no assurance can be given as to the future results, levels of activity and achievements of the Company, and neither the Company nor any person assumes responsibility for the accuracy and completeness of these statements.

#### Supplementary Quarterly Financial Data:

Unaudited quarterly financial data (in thousands, except per share amounts) for fiscal 2015 and 2014 is summarized as follows. The sum of the net income per share from continuing and discontinued operations for each of the four quarters may not equal the net income per share for the full year, as presented, due to rounding.

|   | <b>Three Months Ended</b> |                           |                              |                               |
|---|---------------------------|---------------------------|------------------------------|-------------------------------|
|   | <b>June 30,<br/>2015</b>  | <b>March 31,<br/>2015</b> | <b>December 31,<br/>2014</b> | <b>September 30,<br/>2014</b> |
| Net sales   | \$698,136                 | \$662,739                 | \$696,383                    | \$631,257                     |
| Gross profit  | 167,697                   | 157,749                   | 167,327                      | 125,844                       |
| Operating income (a)  | 74,712                    | 60,194                    | 74,012                       | 28,827                        |
| Income before income taxes and equity in earnings<br>of equity-method investees | 73,637                    | 51,554                    | 65,198                       | 24,901                        |
| Income from continuing operations   | 71,072                    | 33,394                    | 44,575                       | 18,855                        |
| Income/(loss) from discontinued operations, net of<br>tax                       | -                         | -                         | -                            | -                             |
| Net income (a) (b)  | 71,072                    | 33,394                    | 44,575                       | 18,855                        |
| Basic net income per common share:  |                           |                           |                              |                               |
| From continuing operations  | \$ 0.69                   | \$ 0.33                   | \$ 0.44                      | \$ 0.19                       |
| From discontinued operations  | -                         | -                         | -                            | -                             |
| Net income per common share—basic   | <u>\$ 0.69</u>            | <u>\$ 0.33</u>            | <u>\$ 0.44</u>               | <u>\$ 0.19</u>                |
| Diluted net income per common share:  |                           |                           |                              |                               |
| From continuing operations  | \$ 0.68                   | \$ 0.32                   | \$ 0.43                      | \$ 0.18                       |
| From discontinued operations  | -                         | -                         | -                            | -                             |
| Net income per common share—diluted   | <u>\$ 0.68</u>            | <u>\$ 0.32</u>            | <u>\$ 0.43</u>               | <u>\$ 0.18</u>                |

|   | <b>Three Months Ended</b> |                           |                              |                               |
|---|---------------------------|---------------------------|------------------------------|-------------------------------|
|   | <b>June 30,<br/>2014</b>  | <b>March 31,<br/>2014</b> | <b>December 31,<br/>2013</b> | <b>September 30,<br/>2013</b> |
| Net sales   | \$583,828                 | \$557,420                 | \$534,879                    | \$477,484                     |
| Gross profit  | 152,200                   | 152,793                   | 143,077                      | 119,123                       |
| Operating income (c)  | 60,023                    | 63,629                    | 64,313                       | 39,772                        |
| Income before income taxes and equity in earnings<br>of equity-method investees | 55,719                    | 57,683                    | 58,358                       | 35,834                        |
| Income from continuing operations   | 35,724                    | 38,018                    | 40,083                       | 27,655                        |
| Income/(loss) from discontinued operations, net of<br>tax                       | -                         | (2,777)                   | 1,148                        | -                             |
| Net income (c) (d)  | 35,724                    | 35,241                    | 41,231                       | 27,655                        |
| Basic net income/(loss) per common share:                                       |                           |                           |                              |                               |
| From continuing operations  | \$ 0.36                   | \$ 0.38                   | \$ 0.42                      | \$ 0.29                       |
| From discontinued operations  | -                         | (0.03)                    | 0.01                         | -                             |
| Net income per common share—basic   | <u>\$ 0.36</u>            | <u>\$ 0.35</u>            | <u>\$ 0.43</u>               | <u>\$ 0.29</u>                |
| Diluted net income/(loss) per common share:                                     |                           |                           |                              |                               |
| From continuing operations  | \$ 0.35                   | \$ 0.37                   | \$ 0.41                      | \$ 0.28                       |
| From discontinued operations  | -                         | (0.03)                    | 0.01                         | -                             |
| Net income per common share—diluted   | <u>\$ 0.35</u>            | <u>\$ 0.34</u>            | <u>\$ 0.42</u>               | <u>\$ 0.28</u>                |

- (a) Operating income was impacted by approximately \$4.4 million (\$3.3 million net of tax) for the three months ended September 30, 2014, \$3.7 million (\$2.9 million net of tax) for the three months ended December 31, 2014, \$5.8 million (\$3.8 million net of tax) for the three months ended March 31, 2015, and \$4.9 million (\$3.7 million net of tax) for the three months ended June 30, 2015 as a result of acquisition related expenses, restructuring and integration charges, as well as factory start-up costs. Additionally, operating income was impacted by approximately \$6.5 million (\$5.0 million net of tax) for the three months ended March 31, 2015, related to a non-cash partial impairment charge related to a United Kingdom indefinite-lived intangible asset and a write-off of leasehold improvements due to the relocation of our New York based BluePrint manufacturing facility. Operating income was further impacted by approximately \$22.8 million (\$14.2 million net of tax) for the three months ended September 30, 2014, \$9.3 million (\$5.7 million net of tax) for the three months ended December 31, 2014, \$0.7 million (\$0.5 million net of tax) for the three months ended March 31, 2015, and \$1.8 million (\$1.1 million net of tax) for the three months ended June 30, 2015, as a result of charges recorded related to the voluntary nut butter recall. Finally, operating income was impacted by \$5.7 million (\$3.6 million net of tax) for the three months ended June 30, 2015 for charges related to a legal settlement.
- (b) Net income was unfavorably impacted by \$2.1 million for the three months ended September 30, 2014, \$1.8 million for the three months ended December 31, 2014 and \$5.6 million for the three months ended March 31, 2015, related to unrealized foreign currency losses primarily associated with the remeasurement of foreign currency denominated intercompany balances. Net income was favorably impacted by \$5.3 million for the three months ended September 30, 2014, related to a gain on the Company's pre-existing ownership interest in HPPC. Additionally, for the three months ended March 31, 2015, net income was favorably impacted by a \$2.9 million non-cash gain on the Company's pre-existing ownership interest in Empire as well as a realized foreign currency gain of \$3.4 million associated with the repayment of the Tilda Vendor Loan Note. Finally, net income for the three months ended June 30, 2015 was favorably impacted by \$3.7 million related to unrealized foreign currency gains primarily associated with the remeasurement of foreign currency denominated intercompany balances and \$20.7 million related to a tax restructuring whereby we changed the United States tax status for one of our international subsidiaries.
- (c) Operating income was impacted by approximately \$1.7 million (\$1.1 million net of tax) for the three months ended September 30, 2013, \$3.0 million (\$2.1 million net of tax) for the three months ended December 31, 2013, \$6.8 million (\$4.4 million net of tax) for the three months ended March 31, 2014, and \$5.7 million (\$4.2 million net of tax) for the three months ended June 30, 2014 as a result of acquisition related expenses, restructuring and integration charges, as well as factory start-up costs. Additionally, operating income was impacted by approximately \$1.8 million (\$.7 million net of tax) for the three months ended December 31, 2013, \$0.2 million (\$0.2 million net of tax) for the three months ended March 31, 2014, and \$1.7 million (\$1.0 million

net of tax) for the three months ended June 30, 2014 as a result of contingent consideration adjustments related to acquisitions. Finally, operating income was impacted by approximately \$6.0 million (\$3.8 million net of tax) for the three months ended June 30, 2014, as a result of a charge recorded related to the voluntary nut butter recall.

- (d) Net income was favorably impacted by \$0.1 million for the three months ended December 31, 2013, \$0.3 million for the three months ended March 31, 2014, and \$0.5 million for the three months ended June 30, 2014, as a result of gains on the sale of an available for sale investment. Net income was also favorably impacted by \$0.9 million for the three months ended June 30, 2014 as a result of a benefit recorded for a discontinued operation at one of our equity method investees (HHO).

### **Seasonality**

Certain of our product lines have seasonal fluctuations. Hot tea, baking products, hot cereal, hot-eating desserts and soup sales are stronger in colder months while sales of snack foods and certain of our prepared food products are stronger in the warmer months. Additionally, with our recent acquisitions of HPPC, Empire and Tilda, our net sales and earnings may further fluctuate based on the timing of holidays throughout the year. As such, our results of operations and our cash flows for any particular quarter are not indicative of the results we expect for the full year and our historical seasonality may not be indicative of future quarterly results of operations. For fiscal 2016, we anticipate that our net sales will be the highest in the second fiscal quarter and lowest in the first fiscal quarter, with the third and fourth fiscal quarters being generally similar to one another. However, this may be impacted by the timing of any future acquisitions we complete.

### **Off Balance Sheet Arrangements**

At June 30, 2015, we did not have any off-balance sheet arrangements as defined in Item 303(a)(4) of Regulation S-K that have had or are likely to have a material current or future effect on our consolidated financial statements.

### **Impact of Inflation**

Inflation has caused increased ingredient, fuel, labor and benefits costs and in some cases has materially increased our operating expenses. For more information regarding ingredient costs, see "Item 7A., Quantitative and Qualitative Disclosures About Market Risk—Ingredient Inputs Price Risk." To the extent competitive and other conditions permit, we seek to recover increased costs through a combination of price increases, new product innovation and by implementing process efficiencies and cost reductions.

## **Item 7A. Quantitative and Qualitative Disclosures About Market Risk**

### **Market Risk**

The principal market risks (i.e., the risk of loss arising from adverse changes in market rates and prices) to which the Company is exposed are:

- interest rates on debt and cash equivalents;
- foreign exchange rates, generating translation and transaction gains and losses; and
- ingredient inputs.

### **Interest Rates**

We centrally manage our debt and cash equivalents, considering investment opportunities and risks, tax consequences and overall financing strategies. Our cash equivalents consist primarily of money market securities. As of June 30, 2015, we had \$660.2 million of variable rate debt outstanding under our Credit Agreement. Assuming current cash equivalents and variable rate borrowings, a hypothetical change in average interest rates of one percentage point would impact net interest expense by approximately \$4.9 million over the next fiscal year.

### **Foreign Currency Exchange Rates**

Operating in international markets involves exposure to movements in currency exchange rates, which are volatile at times, and the impact of such movements, if material, could cause adjustments to our financing and operating strategies.



During fiscal 2015, approximately 41% of our consolidated net sales were generated from sales outside the United States, while such sales outside the United States were 40% of net sales in 2014 and 37% of net sales in 2013. These revenues, along with related expenses and capital purchases are conducted in British Pounds Sterling, Euros and Canadian Dollars. Sales and operating income would decrease by approximately \$50 million and \$3.8 million, respectively, if average foreign exchange rates had been lower by 5% against the U.S. dollar in fiscal 2015. These amounts were determined by considering the impact of a hypothetical foreign exchange rate on the sales and operating income of the Company's international operations. We enter into forward contracts for the purpose of reducing the effect of exchange rate changes which we have designated as cash flow hedges. We had approximately \$47.2 million in notional amounts of forward contracts at June 30, 2015. See Note 15, Financial Instruments Measured at Fair Value, in the Notes to Consolidated Financial Statements.

Fluctuations in currency exchange rates may also impact the Stockholders' Equity of the Company. Amounts invested in our non-U.S. subsidiaries are translated into U.S. dollars at the exchange rates of the last day of each reporting period. Any resulting cumulative translation adjustments are recorded in Stockholders' Equity as Accumulated Other Comprehensive Income. The cumulative translation adjustments component of Accumulated Other Comprehensive Income decreased \$104.3 million during the fiscal year ended June 30, 2015.

### **Ingredient Inputs Price Risk**

The Company purchases ingredient inputs such as almonds, corn, dairy, fruit and vegetables, oils, rice, soybeans and wheat, as well as packaging materials, to be used in its operations. These inputs are subject to price fluctuations that may create price risk. We do not attempt to hedge against fluctuations in the prices of the ingredients by using future, forward, option or other derivative instruments. As a result, the majority of our future purchases of these items are subject to changes in price. We may enter into fixed purchase commitments in an attempt to secure an adequate supply of specific ingredients. These agreements are tied to specific market prices. Market risk is estimated as a hypothetical 10% increase or decrease in the weighted-average cost of our primary inputs as of June 30, 2015. Based on our cost of goods sold during the twelve months ended June 30, 2015, such a change would have resulted in an increase or decrease to cost of sales of approximately \$130 million. We attempt to offset the impact of input cost increases with a combination of cost savings initiatives and efficiencies and price increases to our customers.

### **Item 8. Financial Statements and Supplementary Data**

The following consolidated financial statements of The Hain Celestial Group, Inc. and subsidiaries are included in Item 8:

- Report of Independent Registered Public Accounting Firm
- Consolidated Balance Sheets—June 30, 2015 and 2014
- Consolidated Statements of Income—Fiscal Years ended June 30, 2015, 2014 and 2013
- Consolidated Statements of Comprehensive Income—Fiscal Years ended June 30, 2015, 2014 and 2013
- Consolidated Statements of Stockholders' Equity—Fiscal Years ended June 30, 2015, 2014 and 2013
- Consolidated Statements of Cash Flows—Fiscal Years ended June 30, 2015, 2014 and 2013
- Notes to Consolidated Financial Statements

The following consolidated financial statement schedule of The Hain Celestial Group, Inc. and subsidiaries is included in Item 15 (a):

- Schedule II—Valuation and qualifying accounts

All other schedules for which provision is made in the applicable accounting regulation of the SEC are not required under the related instructions or are inapplicable and therefore have been omitted.

## Report of Independent Registered Public Accounting Firm

The Stockholders and Board of Directors of  
The Hain Celestial Group, Inc. and Subsidiaries

We have audited the accompanying consolidated balance sheets of The Hain Celestial Group, Inc. and Subsidiaries (the "Company") as of June 30, 2015 and 2014, and the related consolidated statements of income, comprehensive income, stockholders' equity and cash flows for each of the three years in the period ended June 30, 2015. Our audits also included the financial statement schedule listed in the Index at Item 15(a). These financial statements and schedule are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements and schedule based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of The Hain Celestial Group, Inc. and Subsidiaries at June 30, 2015 and 2014, and the consolidated results of their operations and their cash flows for each of the three years in the period ended June 30, 2015, in conformity with U.S. generally accepted accounting principles. Also, in our opinion, the related financial statement schedule, when considered in relation to the basic financial statements taken as a whole, presents fairly in all material respects the information set forth therein.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), The Hain Celestial Group, Inc. and Subsidiaries' internal control over financial reporting as of June 30, 2015, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework) and our report dated August 21, 2015 expressed an unqualified opinion thereon.

/s/ ERNST & YOUNG LLP

Jericho, New York  
August 21, 2015

**THE HAIN CELESTIAL GROUP, INC. AND SUBSIDIARIES**  
**CONSOLIDATED BALANCE SHEETS**  
**JUNE 30, 2015 AND JUNE 30, 2014**  
(In thousands, except share amounts)

|   | <b>June 30,<br/>2015</b> | <b>June 30,<br/>2014</b><br><b>(Note)</b> |
|---|--------------------------|---|
| <b>ASSETS</b>   |                          |   |
| Current assets:   |                          |   |
| Cash and cash equivalents   | \$ 166,922               | \$ 123,751                                |
| Accounts receivable, less allowance for doubtful accounts of \$896 and \$1,586                                      | 320,197                  | 287,915                                   |
| Inventories   | 382,211                  | 320,251                                   |
| Deferred income taxes   | 20,758                   | 23,780                                    |
| Prepaid expenses and other current assets   | 42,931                   | 47,906                                    |
| Total current assets  | 933,019                  | 803,603                                   |
| Property, plant and equipment, net  | 344,262                  | 310,661                                   |
| Goodwill  | 1,136,079                | 1,134,368                                 |
| Trademarks and other intangible assets, net   | 647,754                  | 651,482                                   |
| Investments and joint ventures  | 2,305                    | 36,511                                    |
| Other assets  | 33,851                   | 28,692                                    |
| Total assets  | <u>\$3,097,270</u>       | <u>\$2,965,317</u>                        |
| <b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>   |                          |   |
| Current liabilities:  |                          |   |
| Accounts payable  | \$ 251,999               | \$ 239,162                                |
| Accrued expenses and other current liabilities  | 79,167                   | 84,906                                    |
| Current portion of long-term debt   | 31,275                   | 100,096                                   |
| Total current liabilities   | 362,441                  | 424,164                                   |
| Long-term debt, less current portion  | 812,608                  | 767,827                                   |
| Deferred income taxes   | 145,297                  | 148,439                                   |
| Other noncurrent liabilities  | 5,237                    | 5,020                                     |
| Total liabilities   | 1,325,583                | 1,345,450                                 |
| Stockholders' equity:   |                          |   |
| Preferred stock—\$.01 par value, authorized 5,000,000 shares, no shares issued                                      | -                        | -   |
| Common stock—\$.01 par value, authorized 150,000,000 shares, issued 105,840,586 and 103,143,018 shares (see Note 2) | 1,058                    | 1,031                                     |
| Additional paid-in capital (see Note 2)   | 1,073,671                | 969,182                                   |
| Retained earnings   | 797,514                  | 629,618                                   |
| Accumulated other comprehensive income (loss)   | (42,406)                 | 60,128                                    |
|   | 1,829,837                | 1,659,959                                 |
| Less: 3,229,342 and 2,906,160 shares of treasury stock, at cost (See Note 2)  | (58,150)                 | (40,092)                                  |
| Total stockholders' equity  | 1,771,687                | 1,619,867                                 |
| Total liabilities and stockholders' equity  | <u>\$3,097,270</u>       | <u>\$2,965,317</u>                        |

*Note: The balance sheet at June 30, 2014 has been derived from the audited financial statements at that date adjusted to retroactively reflect a two-for-one stock split of the Company's common stock in the form of a 100% stock dividend. See notes to consolidated financial statements.*

**THE HAIN CELESTIAL GROUP, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF INCOME**  
**FISCAL YEARS ENDED JUNE 30, 2015, 2014 AND 2013**  
(In thousands, except per share amounts)

|  | <b>Fiscal Year ended June 30,</b> |                   |                   |
|--|-----------------------------------|-------------------|-------------------|
|  | <b>2015</b>                       | <b>2014</b>       | <b>2013</b>       |
| Net sales  | \$2,688,515                       | \$2,153,611       | \$1,734,683       |
| Cost of sales  | 2,069,898                         | 1,586,418         | 1,259,823         |
| Gross profit   | 618,617                           | 567,193           | 474,860           |
| Selling, general and administrative expenses                                 | 348,517                           | 311,288           | 274,750           |
| Amortization/impairment of acquired intangibles                              | 23,495                            | 15,600            | 12,192            |
| Acquisition related expenses, restructuring and integration charges, net     | 8,860                             | 12,568            | 13,606            |
| Operating income   | 237,745                           | 227,737           | 174,312           |
| Interest and other expenses, net   | 22,455                            | 20,143            | 20,490            |
| Income before income taxes and equity in earnings of equity-method investees | 215,290                           | 207,594           | 153,822           |
| Provision for income taxes   | 47,883                            | 70,099            | 34,324            |
| Equity in net (income) of equity-method investees                            | (489)                             | (3,985)           | (295)             |
| Income from continuing operations  | 167,896                           | 141,480           | 119,793           |
| Discontinued operations  | -                                 | (1,629)           | (5,137)           |
| Net income   | <u>\$ 167,896</u>                 | <u>\$ 139,851</u> | <u>\$ 114,656</u> |
| Basic net income per common share:   |                                   |                   |                   |
| From continuing operations   | \$ 1.65                           | \$ 1.45           | \$ 1.30           |
| From discontinued operations   | -                                 | (0.02)            | (0.06)            |
| Net income per common share—basic  | <u>\$ 1.65</u>                    | <u>\$ 1.43</u>    | <u>\$ 1.24</u>    |
| Diluted net income per common share:   |                                   |                   |                   |
| From continuing operations   | \$ 1.62                           | \$ 1.42           | \$ 1.26           |
| From discontinued operations   | -                                 | (0.02)            | (0.05)            |
| Net income per common share—diluted  | <u>\$ 1.62</u>                    | <u>\$ 1.40</u>    | <u>\$ 1.21</u>    |
| Shares used in the calculation of net income per common share:               |                                   |                   |                   |
| Basic  | <u>101,703</u>                    | <u>97,750</u>     | <u>92,352</u>     |
| Diluted  | <u>103,421</u>                    | <u>100,006</u>    | <u>95,144</u>     |

*Note: Share and per share amounts for the fiscal years ended June 30, 2014 and 2013 have been retroactively adjusted to reflect a two-for-one stock split of the Company's common stock in the form of a 100% stock dividend. See notes to consolidated financial statements.*

**THE HAIN CELESTIAL GROUP, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**  
**FISCAL YEARS ENDED JUNE 30, 2015, 2014 AND 2013**

(In thousands)

|  | Fiscal Year Ended June 30, 2015 |                       | Fiscal Year Ended June 30, 2014 |                | Fiscal Year Ended June 30, 2013 |                  |
|--|---------------------------------|-----------------------|---------------------------------|----------------|---------------------------------|------------------|
|  | Pre-tax amount                  | Tax (expense) benefit | After-tax amount                | Pre-tax amount | Tax (expense) benefit           | After-tax amount |
| Net income   |                                 |                       | \$ 167,896                      |                |                                 | \$114,656        |
| Other comprehensive income (loss):                                 |                                 |                       |                                 |                |                                 |                  |
| Foreign currency translation adjustments                           | \$ (107,887)                    | \$ 4,678              | (103,209)                       | \$ 90,277      | \$ 348                          | 90,625           |
| Change in deferred gains (losses) on cash flow hedging instruments | 2,093                           | (512)                 | 1,581                           | (1,734)        | 330                             | (1,404)          |
| Change in unrealized gain on available for sale investment         | (1,575)                         | 669                   | (906)                           | (3,058)        | 1,216                           | (1,842)          |
| Total other comprehensive income (loss)                            | \$ (107,369)                    | \$ 4,835              | \$ (102,534)                    | \$ 85,485      | \$ 1,894                        | \$ 87,379        |
| Total comprehensive (loss) income                                  |                                 |                       | \$ 65,362                       |                |                                 | \$ (20,869)      |
|  |                                 |                       |                                 |                |                                 | \$ 92,788        |

See notes to consolidated financial statements.

**THE HAIN CELESTIAL GROUP, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENT OF STOCKHOLDERS' EQUITY**  
**FISCAL YEARS ENDED JUNE 30 2015, 2014 AND 2013**

(In thousands, except per share and share amounts)

|   | Common Stock |                    | Additional<br>Paid-in<br>Capital | Retained<br>Earnings | Treasury Stock |            | Accumulated<br>Other<br>Comprehensive<br>Income (Loss) | Total       |
|---|--------------|--------------------|----------------------------------|----------------------|----------------|------------|--|-------------|
|   | Shares       | Amount<br>at \$.01 |                                  |                      | Shares         | Amount     |  |             |
| Balance at June 30, 2012  | 92,303,356   | \$ 923             | \$615,736                        | \$375,111            | 2,405,686      | \$(21,785) | \$ (5,383)   | \$ 964,602  |
| Net income  |              |                    |                                  | 114,656              |                |            |  | 114,656     |
| Other comprehensive income  |              |                    |                                  |                      |                |            | (21,868)   | (21,868)    |
| Issuance of common stock pursuant to compensation plans   | 2,343,758    | 23                 | 19,920                           |                      |                |            |  | 19,943      |
| Issuance of common stock in connection with acquisitions  | 3,396,944    | 34                 | 102,602                          |                      |                |            |  | 102,636     |
| Stock based compensation income tax effects   |              |                    | 17,016                           |                      |                |            |  | 17,016      |
| Shares withheld for payment of employee payroll taxes due on shares issued under stock based compensation plans |              |                    |                                  |                      | 266,464        | (8,440)    |  | (8,440)     |
| Stock based compensation charge   |              |                    | 13,010                           |                      |                |            |  | 13,010      |
| Balance at June 30, 2013  | 98,044,058   | \$ 980             | \$768,284                        | \$489,767            | 2,672,150      | \$(30,225) | \$(27,251)   | \$1,201,555 |
| Net income  |              |                    |                                  | \$139,851            |                |            |  | 139,851     |
| Other comprehensive income  |              |                    |                                  |                      |                |            | \$ 87,379  | 87,379      |
| Issuance of common stock pursuant to compensation plans   | 1,539,126    | 15                 | \$ 14,919                        |                      | (12,664)       | 156        |  | 15,090      |
| Issuance of common stock in connection with acquisitions  | 3,559,834    | 36                 | \$159,485                        |                      |                |            |  | 159,521     |
| Stock based compensation income tax effects   |              |                    | \$ 14,046                        |                      |                |            |  | 14,046      |
| Shares withheld for payment of employee payroll taxes due on shares issued under stock based compensation plans |              |                    |                                  |                      | 246,674        | (10,023)   |  | (10,023)    |
| Stock based compensation charge   |              |                    | \$ 12,448                        |                      |                |            |  | 12,448      |
| Balance at June 30, 2014  | 103,143,018  | \$1,031            | \$969,182                        | \$629,618            | 2,906,160      | \$(40,092) | \$ 60,128  | \$1,619,867 |

**THE HAIN CELESTIAL GROUP, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENT OF STOCKHOLDERS' EQUITY**  
**FISCAL YEARS ENDED JUNE 30 2015, 2014 AND 2013**

(In thousands, except per share and share amounts)

|   | Common Stock |                    | Additional<br>Paid-in<br>Capital | Retained<br>Earnings | Treasury Stock |            | Accumulated<br>Other<br>Comprehensive<br>Income (Loss) | Total        |
|---|--------------|--------------------|----------------------------------|----------------------|----------------|------------|--|--------------|
|   | Shares       | Amount<br>at \$.01 |                                  |                      | Shares         | Amount     |  |              |
| Balance at June 30, 2014  | 103,143,018  | \$ 1,031           | \$ 969,182                       | \$629,618            | 2,906,160      | \$(40,092) | \$ 60,128  | \$1,619,867  |
| Net income  |              |                    |                                  | 167,896              |                |            |  | 167,896      |
| Other comprehensive income  |              |                    |                                  |                      |                |            | (102,534)  | (102,534)    |
| Issuance of common stock pursuant to compensation plans   | 1,967,728    | 20                 | 26,065                           |                      |                |            |  | 26,085       |
| Issuance of common stock in connection with acquisitions  | 729,840      | 7                  | 34,129                           |                      |                |            |  | 34,136       |
| Stock based compensation income tax effects   |              |                    | 32,098                           |                      |                |            |  | 32,098       |
| Shares withheld for payment of employee payroll taxes due on shares issued under stock based compensation plans |              |                    |                                  |                      | 323,182        | (18,058)   |  | (18,058)     |
| Stock based compensation charge   |              |                    | 12,197                           |                      |                |            |  | 12,197       |
| Balance at June 30, 2015  | 105,840,586  | \$ 1,058           | \$ 1,073,671                     | \$ 797,514           | 3,229,342      | \$(58,150) | \$ (42,406)  | \$ 1,771,687 |

Note: The common stock and additional paid-in capital amounts and the treasury shares have been retroactively adjusted to reflect a two-for-one stock split of the Company's common stock in the form of a 100% stock dividend. See notes to consolidated financial statements.

**THE HAIN CELESTIAL GROUP, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**FISCAL YEARS ENDED JUNE 30, 2015, 2014 AND 2013**  
(In thousands)

|   | <b>Fiscal Year ended June 30,</b> |                   |                  |
|---|-----------------------------------|-------------------|------------------|
|   | <b>2015</b>                       | <b>2014</b>       | <b>2013</b>      |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>   |                                   |                   |                  |
| Net income  | \$ 167,896                        | \$ 139,851        | \$ 114,656       |
| Adjustments to reconcile net income to net cash provided by (used in) operating activities:   |                                   |                   |                  |
| Depreciation and amortization   | 56,587                            | 48,040            | 40,095           |
| Deferred income taxes   | (11,603)                          | (1,350)           | (7,403)          |
| Equity in net income of equity-method investees   | (489)                             | (3,985)           | (295)            |
| Stock based compensation  | 12,197                            | 12,448            | 13,010           |
| Tax benefit from stock based compensation   | 390                               | 1,339             | 1,037            |
| Contingent consideration expense  | 280                               | (3,026)           | 2,720            |
| Loss on sale of business  | -                                 | 1,629             | 4,200            |
| Gains on pre-existing ownership interests in HPPC and Empire  | (8,256)                           | -                 | -                |
| Non-cash intangible asset impairment charge   | 5,510                             | -                 | -                |
| Other non-cash items, net   | (1,428)                           | 1,175             | 53               |
| Increase (decrease) in cash attributable to changes in operating assets and liabilities, net of amounts applicable to acquisitions: |                                   |                   |                  |
| Accounts receivable   | (31,846)                          | 967               | (47,751)         |
| Inventories   | (21,097)                          | (22,775)          | (28,342)         |
| Other current assets  | 7,699                             | (7,948)           | (8,145)          |
| Other assets and liabilities  | (3,964)                           | (5,540)           | (10,082)         |
| Accounts payable and accrued expenses   | 13,606                            | 23,943            | 47,209           |
| Net cash provided by operating activities   | <u>185,482</u>                    | <u>184,768</u>    | <u>120,962</u>   |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>   |                                   |                   |                  |
| Acquisitions of businesses, net of cash acquired and working capital settlements  | (104,633)                         | (177,290)         | (350,426)        |
| Proceeds from sale of business, net   | -                                 | -                 | 13,012           |
| Purchases of property and equipment   | (51,217)                          | (41,611)          | (72,877)         |
| Repayments from equity-method investees, net  | -                                 | 8,288             | 3,110            |
| Proceeds from sale of investment  | 2,851                             | 4,377             | -                |
| Proceeds from disposals of property and equipment   | 1,699                             | -                 | 1,045            |
| Net cash used in investing activities   | <u>(151,300)</u>                  | <u>(206,236)</u>  | <u>(406,136)</u> |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>   |                                   |                   |                  |
| Proceeds from exercises of stock options  | 18,643                            | 7,320             | 12,763           |
| Borrowings under bank revolving credit facility, net  | 48,951                            | 108,326           | 263,458          |
| Repayments of other debt, net   | (54,853)                          | (7,228)           | 12,377           |
| Excess tax benefits from stock based compensation   | 25,701                            | 14,226            | 15,979           |
| Acquisition related contingent consideration  | (3,217)                           | (11,800)          | -                |
| Shares withheld for payment of employee payroll taxes   | (18,058)                          | (10,023)          | (8,440)          |
| Net cash provided by financing activities   | <u>17,167</u>                     | <u>100,821</u>    | <u>296,137</u>   |
| Effect of exchange rate changes on cash   | <u>(8,178)</u>                    | <u>3,135</u>      | <u>405</u>       |
| Net increase in cash and cash equivalents   | 43,171                            | 82,488            | 11,368           |
| Cash and cash equivalents at beginning of period  | 123,751                           | 41,263            | 29,895           |
| Cash and cash equivalents at end of period  | <u>\$ 166,922</u>                 | <u>\$ 123,751</u> | <u>\$ 41,263</u> |

See notes to consolidated financial statements.



# THE HAIN CELESTIAL GROUP, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### 1. BUSINESS

The Hain Celestial Group, Inc., a Delaware corporation, and its subsidiaries (collectively, the “Company”) manufacture, market, distribute and sell organic and natural products under brand names which are sold as “better-for-you” products, providing consumers with the opportunity to lead A Healthier Way of Life™. The Company is a leader in many organic and natural products categories, with many recognized brands in the various market categories they serve. The brand names include Almond Dream®, Arrowhead Mills®, Bearitos®, BluePrint®, Celestial Seasonings®, Cully & Sully®, Danival®, DeBoles®, Earth’s Best®, Ella’s Kitchen®, Empire®, Europe’s Best®, Farmhouse Fare®, Frank Cooper’s®, FreeBird®, Gale’s®, Garden of Eatin’®, GG UniqueFiber™, Hain Pure Foods®, Hartley’s®, Health Valley®, Imagine®, Johnson’s Juice Co.®, Joya®, Kosher Valley®, Lima®, Linda McCartney® (under license), MaraNatha®, Natumi®, New Covent Garden Soup Co.®, Plainville Farms®, Rice Dream®, Robertson’s®, Rudi’s Gluten-Free Bakery®, Rudi’s Organic Bakery®, Sensible Portions®, Spectrum®, Spectrum Essentials®, Soy Dream®, Sun-Pat®, SunSpire®, Terra®, The Greek Gods®, Tilda®, Walnut Acres®, WestSoy® and Yves Veggie Cuisine®. Our personal care products are marketed under the Alba Botanica®, Avalon Organics®, Earth’s Best®, JASON®, Live Clean® and Queen Helene® brands.

The Company had a minority investment in Hain Pure Protein Corporation (“HPPC”) through June 30, 2014. HPPC processes, markets and distributes antibiotic-free, organic and other poultry products. On July 17, 2014, the Company acquired the remaining 51.3% of HPPC that it did not already own at which point HPPC became a wholly-owned subsidiary. Included in the acquisition was HPPC’s 19% interest in EK Holdings, Inc. (“Empire”), which grows, processes and sells kosher poultry and other products. On March 4, 2015, HPPC purchased the remaining 81% in Empire that it did not already own (see Note 4).

The Company also has an investment in a joint venture in Hong Kong with Hutchison China MediTech Ltd. (“Chi-Med”), a majority owned subsidiary of CK Hutchison Holdings Limited, a company listed on the Hong Kong Stock Exchange, to market and distribute certain of the Company’s brands in China and other markets (see Note 14).

The Company’s operations are managed in five operating segments: United States, United Kingdom, Hain Pure Protein, Canada and Europe. Refer to Note 18 for additional information and selected financial information for the reportable segments.

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

All amounts in the consolidated financial statements, footnotes and tables have been rounded to the nearest thousand, except share and per share amounts, unless otherwise indicated.

#### Basis of Presentation

The Company’s consolidated financial statements include the accounts of the Company and its wholly-owned and majority-owned subsidiaries. Intercompany accounts and transactions have been eliminated in consolidation. Investments in affiliated companies in which the Company exercises significant influence, but which it does not control, are accounted for in the accompanying consolidated financial statements under the equity method of accounting. As such, consolidated net income includes the Company’s equity in the current earnings or losses of such companies.

On December 29, 2014, the Company effected a two-for-one stock split of its common stock in the form of a 100% stock dividend to shareholders of record as of December 12, 2014. All share and earnings per share information have been retroactively adjusted to reflect the stock split and the incremental par value of the newly issued shares was recorded with the offset to additional paid-in capital.

#### Use of Estimates

The financial statements are prepared in accordance with accounting principles generally accepted in the United States (“U.S. GAAP”). The accounting principles we use require us to make estimates and assumptions that affect

the reported amounts of assets and liabilities at the date of the financial statements and amounts of income and expenses during the reporting periods presented. Changes in facts and circumstances may result in revised estimates, which are recorded in the period when they become known. We believe in the quality and reasonableness of our critical accounting estimates; however, materially different amounts might be reported under different conditions or using assumptions different from those that we have consistently applied.

### **Cash and Cash Equivalents**

The Company considers cash and cash equivalents to include cash in banks, commercial paper and deposits with financial institutions that can be liquidated without prior notice or penalty. The Company considers all highly liquid investments with an original maturity of three months or less to be cash equivalents.

### **Valuation of Accounts and Chargebacks Receivable and Concentration of Credit Risk**

The Company routinely performs credit evaluations on existing and new customers. The Company applies reserves for delinquent or uncollectible trade receivables based on a specific identification methodology and also applies an additional reserve based on the experience the Company has with its trade receivables aging categories. Credit losses have been within the Company's expectations in recent years. While one of the Company's customers represented approximately 9% and 10% of trade receivables balances as of June 30, 2015 and 2014, respectively, and a second customer represented approximately 8% and 10% of trade receivable balances as of June 30, 2015 and 2014, respectively, the Company believes there is no significant or unusual credit exposure at this time.

Based on cash collection history and other statistical analysis, the Company estimates the amount of unauthorized deductions customers have taken to be repaid in the near future and record a chargeback receivable. The Company's estimate of this receivable balance (\$6,049 at June 30, 2015 and \$4,883 at June 30, 2014) could be different had the Company used different assumptions and judgments.

During the fiscal years ended June 30, 2015, 2014 and 2013, sales to one customer and its affiliates approximated 12%, 13% and 15% of consolidated net sales, respectively. Sales to a second customer and its affiliates approximated 10%, 11% and 10% during the fiscal years ended June 30, 2015, 2014, and 2013, respectively.

### **Inventory**

Inventory is valued at the lower of cost or market, utilizing the first-in, first-out method. The Company provides write-downs for finished goods expected to become non-saleable due to age and specifically identify and provide for slow moving or obsolete raw ingredients and packaging.

### **Property, Plant and Equipment**

Property, plant and equipment is carried at cost and depreciated or amortized on a straight-line basis over the estimated useful lives or lease life, whichever is shorter. The Company believes the asset lives assigned to our property, plant and equipment are within ranges generally used in consumer products manufacturing and distribution businesses. The Company's manufacturing plants and distribution centers, and their related assets, are reviewed when impairment indicators are present by analyzing underlying cash flow projections. At this time, the Company believes no impairment of the carrying value of such assets exists. Ordinary repairs and maintenance are expensed as incurred. The Company utilizes the following ranges of asset lives:

|                            |             |
|----------------------------|-------------|
| Buildings and improvements | 10-40 years |
| Machinery and equipment    | 3-20 years  |
| Furniture and fixtures     | 3-15 years  |

Leasehold improvements are amortized over the shorter of the respective initial lease term or the estimated useful life of the assets, and generally range from 3 to 15 years.

### **Goodwill and Intangible Assets**

Goodwill and other intangible assets with indefinite useful lives are not amortized, but instead tested for impairment at least annually at the reporting unit level (for goodwill) or separate unit of accounting (for intangible

assets with indefinite useful lives). The Company performs its test for impairment at the beginning of the fourth quarter of its fiscal year, and earlier if an event occurs or circumstances change that indicates impairment might exist. The Company has the option to first assess qualitative factors to determine whether it is more likely than not that the fair value of a reporting unit or indefinite-lived intangible asset is less than its carrying amount. Otherwise, a two-step impairment test is performed. The impairment test for goodwill requires the Company to compare the fair value of a reporting unit to its carrying value, including goodwill. The Company uses a blended analysis of a discounted cash flow model and a market valuation approach to determine the fair values of its reporting units. If the carrying value of a reporting unit exceeds its fair value, the Company would then compare the carrying value of the goodwill to its implied fair value in order to determine the amount of the impairment, if any.

### **Revenue Recognition**

Sales are recognized when the earnings process is complete, which occurs when products are shipped in accordance with terms of agreements, title and risk of loss transfer to customers, collection is probable and pricing is fixed or determinable. Shipping and handling costs billed to customers are included in reported sales. Allowances for cash discounts are recorded in the period in which the related sale is recognized.

### **Sales and Promotion Incentives**

Sales incentives and promotions include price discounts, slotting fees and coupons and are used to support sales of the Company's products. These incentives are deducted from our gross sales to determine reported net sales. The recognition of expense for these programs involves the use of judgment related to performance and redemption estimates. Differences between estimated expense and actual redemptions are normally insignificant and recognized as a change in estimate in the period such change occurs.

*Trade Promotions.* Accruals for trade promotions are recorded primarily at the time a product is sold to the customer based on expected levels of performance. Settlement of these liabilities typically occurs in subsequent periods primarily through an authorization process for deductions taken by a customer from amounts otherwise due to the Company.

*Coupon Redemption.* Coupon redemption costs are accrued in the period in which the coupons are offered, based on estimates of redemption rates that are developed by management. Management estimates are based on recommendations from independent coupon redemption clearing-houses as well as on historical information. Should actual redemption rates vary from amounts estimated, adjustments to accruals may be required.

### **Cost of Sales**

Included in cost of sales are the cost of products sold, including the costs of raw materials and labor and overhead required to produce the products, warehousing, distribution, supply chain costs, as well as costs associated with shipping and handling of our inventory.

### **Foreign Currency**

The financial position and operating results of foreign operations are consolidated using the local currency as the functional currency. Financial statements of foreign subsidiaries are translated into U.S. dollars using current rates for balance sheet accounts and average rates during each reporting period for revenues, costs and expenses. Net translation gains or losses resulting from the translation of foreign financial statements and the effect of exchange rate changes on intercompany transactions of a long-term investment nature are accumulated and credited or charged directly to other comprehensive income, which is a separate component of stockholders' equity.

The Company also recognizes gains and losses on transactions that are denominated in a currency other than the respective entity's functional currency. Foreign currency transaction gains and losses also include amounts realized on the settlement of intercompany loans with foreign subsidiaries that are of a short-term investment nature.

## **Selling, General and Administrative Expenses**

Included in selling, general and administrative expenses are advertising, promotion costs not paid directly to the Company's customers, salary and related benefit costs of the Company's employees in the finance, human resources, information technology, legal, sales and marketing functions, facility related costs of the Company's administrative functions, and costs paid to consultants and third party providers for related services.

## **Research and Development Costs**

Research and development costs are expensed as incurred and are included in selling, general and administrative expenses in the accompanying consolidated financial statements. Research and development costs amounted to \$10,271 in fiscal 2015, \$10,049 in fiscal 2014 and \$7,516 in fiscal 2013. The Company's research and development expenditures do not include the expenditures on such activities undertaken by co-packers and suppliers who develop numerous products based on ideas the Company generates and on their own initiative with the expectation that the Company will accept their new product ideas and market them under the Company's brands. These efforts by co-packers and suppliers have resulted in a substantial number of new product introductions. The Company is unable to estimate the amount of expenditures made by co-packers and suppliers on research and development; however, the Company believes such activities and expenditures are important to its continuing ability to introduce new products.

## **Advertising Costs**

Advertising costs, which are included in selling, general and administrative expenses, amounted to \$20,868 in fiscal 2015, \$15,643 in fiscal 2014 and \$14,030 in fiscal 2013. Such costs are expensed as incurred.

## **Income Taxes**

The Company follows the liability method of accounting for income taxes. Under the liability method, deferred taxes are determined based on the differences between the financial statement and tax bases of assets and liabilities at enacted rates in effect in the years in which the differences are expected to reverse. Valuation allowances are provided for deferred tax assets to the extent it is more likely than not that deferred tax assets will not be recoverable against future taxable income.

The Company recognizes liabilities for uncertain tax positions based on a two-step process prescribed by the authoritative guidance. The first step requires the Company to determine if the weight of available evidence indicates that the tax position has met the threshold for recognition; therefore, the Company must evaluate whether it is more likely than not that the position will be sustained on audit, including resolution of any related appeals or litigation processes. The second step requires the Company to measure the tax benefit of the tax position taken, or expected to be taken, in an income tax return as the largest amount that is more than 50% likely of being realized upon ultimate settlement. The Company reevaluates the uncertain tax positions each period based on factors including, but not limited to, changes in facts or circumstances, changes in tax law, effectively settled issues under audit, and new audit activity. Depending on the jurisdiction, such a change in recognition or measurement may result in the recognition of a tax benefit or an additional charge to the tax provision in the period. The Company records interest and penalties in the provision for income taxes.

## **Fair Value of Financial Instruments**

The fair value of financial instruments is the amount at which the instrument could be exchanged in a current transaction between willing parties. At June 30, 2015 and 2014, the Company had \$45,101 and \$31,902 invested in money market securities, which are classified as cash equivalents. At June 30, 2015 and 2014, the carrying values of financial instruments such as accounts receivable, accounts payable, accrued expenses and other current liabilities, as well as borrowings under our credit facility and other borrowings, approximate fair value based upon either the short maturities or variable interest rates of these instruments.

## **Derivative Instruments**

The Company utilizes derivative instruments, principally foreign exchange forward contracts, to manage certain exposures to changes in foreign exchange rates. The Company's contracts are hedges for transactions with

notional balances and periods consistent with the related exposures and do not constitute investments independent of these exposures. These contracts, which are designated and documented as cash flow hedges, qualify for hedge accounting treatment. Exposure to counterparty credit risk is considered low because these agreements have been entered into with high quality financial institutions.

All derivative instruments are recognized on the balance sheet at fair value. The effective portion of changes in the fair value of derivative instruments that qualify for hedge accounting treatment are recognized in stockholders' equity until the hedged item is recognized in earnings. Changes in the fair value of derivatives that do not qualify for hedge treatment, as well as the ineffective portion of any hedges, are recognized currently in earnings.

### **Stock Based Compensation**

The Company has employee and director stock based compensation plans. The fair value of employee stock options is determined on the date of grant using the Black-Scholes option pricing model. The Company has used historical volatility in its estimate of expected volatility. The expected life represents the period of time (in years) for which the options granted are expected to be outstanding. The risk-free interest rate is based on the U.S. Treasury yield curve. The fair value of restricted stock awards is equal to the market value of the Company's common stock on the date of grant, or is estimated using a Monte Carlo simulation if the award contains a market condition.

The fair value of stock based compensation awards is recognized in expense over the vesting period using the straight-line method. For awards that contain a market condition, expense is recognized over the derived service period using an accelerated recognition method. For restricted stock awards which include performance criteria, compensation expense is recorded when the achievement of the performance criteria is probable and is recognized over the performance and vesting service periods. Compensation expense is recognized for only that portion of stock based awards that are expected to vest. Therefore, estimated forfeiture rates that are derived from historical employee termination activity are applied to reduce the amount of compensation expense recognized. If the actual forfeitures differ from the estimate, additional adjustments to compensation expense may be required in future periods.

The Company receives an income tax deduction in certain tax jurisdictions for restricted stock grants when they vest and for stock options exercised by employees equal to the excess of the market value of our common stock on the date of exercise over the option price. Excess tax benefits (tax benefits resulting from tax deductions in excess of compensation cost recognized) are classified as a cash flow provided by financing activities in the accompanying Consolidated Statements of Cash Flows.

### **Valuation of Long-Lived Assets**

The Company periodically evaluates the carrying value of long-lived assets, other than goodwill and intangible assets with indefinite lives, held and used in the business when events and circumstances occur indicating that the carrying amount of the asset may not be recoverable. An impairment test is performed when the estimated undiscounted cash flows associated with the asset or group of assets is less than their carrying value. Once such impairment test is performed, a loss is recognized based on the amount, if any, by which the carrying value exceeds the fair value for assets to be held and used.

### **Deferred Financing Costs**

Costs associated with obtaining debt financing are capitalized and amortized over the related term of the applicable debt instruments on a straight-line basis, which approximates the effective interest method.

### **Newly Adopted Accounting Pronouncements**

In April 2014, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2014-08, *Presentation of Financial Statements (Topic 205) and Property, Plant, and Equipment (Topic 360): Reporting Discontinued Operations and Disclosures of Disposals of Components of an Entity*. ASU No. 2014-08 amends the requirements for reporting and disclosing discontinued operations. Under ASU No. 2014-08, a disposal of a component of an entity or a group of components of an entity is required to be reported in discontinued operations

if the disposal represents a strategic shift that has (or will have) a major effect on the entity's operations and financial results. ASU No. 2014-08 is effective for interim and annual periods beginning after December 15, 2014, with early adoption permitted and is to be applied prospectively. The Company has elected to early adopt the provisions of ASU No. 2014-08 at the beginning of fiscal 2015. The adoption of the new guidance may impact the reporting and disclosure of any future disposals we complete.

### **Recently Issued Accounting Pronouncements Not Yet Effective**

In July 2015, the FASB issued ASU No. 2015-11, *Inventory (Topic 330): Simplifying the Measurement of Inventory*. ASU 2015-11 requires inventory measured using any method other than last-in, first out or the retail inventory method to be subsequently measured at the lower of cost or net realizable value, rather than at the lower of cost or market. ASU 2015-11 is effective for annual reporting periods beginning after December 15, 2016 and for interim periods within such annual period. Early application is permitted. The Company is currently evaluating the potential effects of adopting the provisions of ASU No. 2015-11.

In April 2015, the FASB issued ASU No. 2015-03, *Interest—Imputation of Interest (Subtopic 835-30): Simplifying the Presentation of Debt Issuance Costs*. The amendments in ASU No. 2015-03 require that debt issuance costs related to a recognized debt liability be presented in the balance sheet as a direct deduction from the carrying amount of that debt liability. The recognition and measurement guidance for debt issuance costs are not affected by the amendments. ASU No. 2015-03 must be applied retrospectively and is effective for interim and annual periods beginning after December 15, 2015, with early adoption permitted. In August 2015, the FASB issued ASU No. 2015-15, *Interest—Imputation of Interest (Subtopic 835-30): Presentation and Subsequent Measurement of Debt Issuance Costs Associated with Line-of-Credit Arrangements*. ASU No. 2015-15 states that for debt issuance costs related to line-of-credit arrangements, the SEC staff would not object to an entity deferring and presenting such costs as an asset and subsequently amortizing the deferred debt issuance costs ratably over the term of the line-of-credit arrangement, regardless of whether there are any outstanding borrowings on the line-of-credit arrangement. The adoption of the new guidance is not expected to materially impact the Company's consolidated financial position or results of operations. The Company intends to early adopt this new guidance on July 1, 2015 (beginning of fiscal 2016).

In June 2014, the FASB issued ASU No. 2014-12, *Compensation—Stock Compensation (Topic 718): Accounting for Share-Based Payments When the Terms of an Award Provide That a Performance Target Could Be Achieved after the Requisite Service Period*. ASU No. 2014-12 requires that a performance target that affects vesting and that could be achieved after the requisite service period be treated as a performance condition. As such, the performance target should not be reflected in estimating the grant date fair value of the award. ASU No. 2014-12 is effective for annual periods beginning after December 15, 2015 and for interim periods within such annual period, with early adoption permitted. The Company is currently evaluating the potential effects of adopting the provisions of ASU No. 2014-12.

In May 2014, the FASB issued ASU No. 2014-09, *Revenue from Contracts with Customers (Topic 606)*. ASU No. 2014-09 supersedes the revenue recognition requirements in *Topic 605, Revenue Recognition*, and most industry-specific guidance throughout the Industry Topics of the Codification. Additionally, ASU No. 2014-09 supersedes some cost guidance included in *Subtopic 605-35, Revenue Recognition—Construction-Type and Production-Type Contracts*. Under ASU No. 2014-09, an entity should recognize revenue when it transfers promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. ASU No. 2014-09 also requires additional disclosure about the nature, amount, timing, and uncertainty of revenue and cash flows arising from customer contracts, including significant judgments and changes in judgments and assets recognized from costs incurred to obtain or fulfill a contract. ASU No. 2014-09 is effective for annual reporting periods beginning after December 15, 2017 and for interim periods within such annual period, with early application permitted for annual reporting periods beginning after December 15, 2016. ASU No. 2014-09 allows for either full retrospective or modified retrospective adoption. The Company is evaluating the transition method that will be elected and the potential effects of adopting the provisions of ASU No. 2014-09.

### 3. EARNINGS PER SHARE

The following table sets forth the computation of basic and diluted earnings per share:

|   | <b>Fiscal Year ended June 30,</b> |                  |                  |
|---|-----------------------------------|------------------|------------------|
|   | <b>2015</b>                       | <b>2014</b>      | <b>2013</b>      |
| Numerator:  |                                   |                  |                  |
| Income from continuing operations   | \$167,896                         | \$141,480        | \$119,793        |
| Discontinued operations   | -                                 | (1,629)          | (5,137)          |
| Net income  | <u>\$167,896</u>                  | <u>\$139,851</u> | <u>\$114,656</u> |
| Denominator (in thousands):   |                                   |                  |                  |
| Denominator for basic earnings per share—weighted average shares outstanding during the period      | 101,703                           | 97,750           | 92,352           |
| Effect of dilutive stock options, unvested restricted stock and unvested restricted share units     | <u>1,718</u>                      | <u>2,256</u>     | <u>2,792</u>     |
| Denominator for diluted earnings per share—adjusted weighted average shares and assumed conversions | <u>103,421</u>                    | <u>100,006</u>   | <u>95,144</u>    |
| Basic net income per common share:  |                                   |                  |                  |
| From continuing operations  | \$ 1.65                           | \$ 1.45          | \$ 1.30          |
| From discontinued operations  | -                                 | (0.02)           | (0.06)           |
| Net income per common share—basic   | <u>\$ 1.65</u>                    | <u>\$ 1.43</u>   | <u>\$ 1.24</u>   |
| Diluted net income per common share:  |                                   |                  |                  |
| From continuing operations  | \$ 1.62                           | \$ 1.42          | \$ 1.26          |
| From discontinued operations  | -                                 | (0.02)           | (0.05)           |
| Net income per common share—diluted   | <u>\$ 1.62</u>                    | <u>\$ 1.40</u>   | <u>\$ 1.21</u>   |

*Note: On December 29, 2014, the Company effected a two-for-one stock split of its common stock in the form of a 100% stock dividend to shareholders of record as of December 12, 2014. All share and per share information has been retroactively adjusted to reflect the stock split.*

Basic earnings per share excludes the dilutive effects of stock options, unvested restricted stock and unvested restricted share units. Diluted earnings per share includes the dilutive effects of common stock equivalents such as stock options and unvested restricted stock awards. The Company used income from continuing operations as the control number in determining whether potential common shares were dilutive or anti-dilutive. The same number of potential common shares used in computing the diluted per share amount from continuing operations was also used in computing the diluted per share amounts from discontinued operations even if those amounts were anti-dilutive.

Restricted stock awards totaling 106,800, 135,905 and 300,000 were excluded from our diluted earnings per share calculations for the fiscal years ended June 30, 2015, 2014 and 2013, respectively, as such awards are contingently issuable based on market or performance conditions and such conditions had not been achieved during the respective periods.

### 4. ACQUISITIONS

The Company accounts for acquisitions using the acquisition method of accounting. The results of operations of the acquisitions typically have been included in the consolidated results from their respective dates of acquisition. The purchase price of each acquisition is allocated to the tangible assets, liabilities, and identifiable intangible assets acquired based on their estimated fair values. Acquisitions may include contingent consideration, the fair value of which is estimated on the acquisition date as the present value of the expected contingent payments, determined using weighted probabilities of possible payments. The fair values assigned to identifiable intangible assets acquired were determined primarily by using an income approach which was based on assumptions and estimates made by management. Significant assumptions utilized in the income approach were based on company specific information and projections which are not observable in the market and are thus considered Level 3 measurements as defined by authoritative guidance. The excess of the purchase price over the fair value of the identified assets and liabilities has been recorded as goodwill.

The costs related to all acquisitions have been expensed as incurred and are included in "Acquisition related expenses, restructuring and integration charges, net" in the Consolidated Statements of Income. Acquisition-related costs of \$5,731, \$7,238, and \$5,461 were expensed in the fiscal years ended June 30, 2015, 2014, and 2013, respectively. The expenses incurred during fiscal 2015 primarily relate to professional fees, severance charges and other transaction related costs associated with the three acquisitions completed in the current fiscal year. The expenses incurred during fiscal 2014 primarily relate to professional fees and stamp duty associated with the acquisition of Tilda and during fiscal 2013 primarily related to professional fees associated with the acquisition of the UK Ambient Grocery Brands and BluePrint (as discussed below).

### **Fiscal 2015**

On July 17, 2014, the Company acquired the remaining 51.3% of HPPC that it did not already own, at which point HPPC became a wholly-owned subsidiary. HPPC processes, markets and distributes antibiotic-free, organic and other poultry products. HPPC held a 19% interest in Empire, which grows, processes and sells kosher poultry and other products. Consideration in the transaction consisted of cash totaling \$20,310 and 462,856 shares of the Company's common stock valued at \$19,690. The cash consideration paid was funded with existing cash balances. Additionally, HPPC's existing bank borrowings were repaid on September 30, 2014 with proceeds from borrowings under the Credit Agreement (see Note 10). The carrying amount of the pre-existing 48.7% investment in HPPC as of June 30, 2014 was \$30,740. Due to the acquisition of the remaining 51.3% of HPPC, the Company adjusted the carrying amount of its pre-existing investment to its fair value. This resulted in a gain of \$5,334 recorded in "Interest and other expenses, net" in the Consolidated Statements of Income.

On February 20, 2015, the Company acquired Belvedere International, Inc., ("Belvedere") a leader in health and beauty care products including the Live Clean® brand with approximately 200 baby, body and hair care products as well as several mass market brands sold primarily in Canada and manufactured in a company facility in Mississauga, Ontario, Canada. Consideration in the transaction consisted of cash totaling C\$17,454 (\$13,988 at the transaction date exchange rate), which included debt that was repaid at closing, and was funded with existing cash balances. Additionally, contingent consideration of up to a maximum of C\$4,000 is payable based on the achievement of specified operating results during the two consecutive one-year periods following the closing date. Belvedere is included in our Canada operating segment. Net sales and income before income taxes from continuing operations attributable to the Belvedere acquisition and included in our consolidated results were not material in the fiscal year ended June 30, 2015.

On March 4, 2015, the Company acquired the remaining 81% of Empire that it did not already own, at which point Empire became a wholly-owned subsidiary. Consideration in the transaction consisted of cash totaling \$57,595 (net of cash acquired) which included debt that was repaid at closing. The acquisition was funded with borrowings under the Credit Agreement. The carrying amount of the pre-existing 19% investment in Empire as of March 4, 2015 was \$6,864. Due to the acquisition of the remaining 81% of Empire, the Company adjusted the carrying amount of its pre-existing investment to its fair value. This resulted in a gain of \$2,922 recorded in "Interest and other expenses, net" in the Consolidated Statements of Income. Net sales and income before income taxes from continuing operations attributable to the Empire acquisition and included in our consolidated results were not material in the fiscal year ended June 30, 2015.



The following table summarizes the components of the preliminary purchase price allocations for the fiscal 2015 acquisitions:

|  | <u>HPPC</u>      | <u>Belvedere</u> | <u>Empire</u>    | <u>Total</u>     |
|--|------------------|------------------|------------------|------------------|
| Carrying value of pre-existing interest, after fair value adjustments: | \$ 36,074        | \$ -             | \$ 9,786         | \$ 45,860        |
| Purchase Price:  |                  |                  |                  |                  |
| Cash paid  | 20,310           | 13,988           | 57,595           | 91,893           |
| Equity issued  | 19,690           | -                | -                | 19,690           |
| Fair value of contingent consideration                                 | -                | 1,603            | -                | 1,603            |
| Total investment:  | <u>\$ 76,074</u> | <u>\$15,591</u>  | <u>\$ 67,381</u> | <u>\$159,046</u> |
| Allocation:  |                  |                  |                  |                  |
| Current assets   | \$ 52,055        | \$10,042         | \$ 19,628        | \$ 81,725        |
| Property, plant and equipment  | 21,864           | 2,598            | 13,094           | 37,556           |
| Other assets   | 7,288            | -                | -                | 7,288            |
| Identifiable intangible assets   | 20,700           | 5,698            | 33,890           | 60,288           |
| Deferred taxes   | 1,388            | (3,890)          | (14,443)         | (16,945)         |
| Assumed liabilities  | (41,705)         | (1,784)          | (15,632)         | (59,121)         |
| Goodwill   | 14,484           | 2,927            | 30,844           | 48,255           |
|  | <u>\$ 76,074</u> | <u>\$15,591</u>  | <u>\$ 67,381</u> | <u>\$159,046</u> |

The purchase price allocations are based upon preliminary valuations, and the Company's estimates and assumptions are subject to change within the measurement period as valuations are finalized. Any change in the estimated fair value of the net assets, prior to the finalization of the more detailed analyses, but not to exceed one year from the dates of acquisition, will change the amount of the purchase price allocations.

The preliminary fair values assigned to identifiable intangible assets acquired were based on assumptions and estimates made by management. Identifiable intangible assets acquired consisted of customer relationships valued at \$14,621 with an estimated useful life of 10.8 years and trade names valued at \$45,667 with indefinite lives. The goodwill represents the future economic benefits expected to arise that could not be individually identified and separately recognized, including use of the Company's existing infrastructure to expand sales of the acquired business' products. The goodwill recorded as a result of these acquisitions is not expected to be deductible for tax purposes.

The following table provides unaudited pro forma results of continuing operations for the fiscal years ended June 30, 2015 and 2014, as if only the acquisitions completed in fiscal 2015 (HPPC, Belvedere and Empire) had been completed at the beginning of fiscal year 2014. The information has been provided for illustrative purposes only, and does not purport to be indicative of the actual results that would have been achieved by the Company for the periods presented or that will be achieved by the combined company in the future. The pro forma information has been adjusted to give effect to items that are directly attributable to the transactions and are expected to have a continuing impact on the combined results, which include amortization expense associated with acquired identifiable intangible assets and the impact of reversing our previously recorded equity in HPPC's net income as prior to the date of acquisition, HPPC was accounted for under the equity-method of accounting.

|  | <u>Fiscal Year ended June 30,</u> |             |
|--|-----------------------------------|-------------|
|  | <u>2015</u>                       | <u>2014</u> |
| Net sales from continuing operations                           | \$2,797,368                       | \$2,558,173 |
| Net income from continuing operations                          | \$ 171,130                        | \$ 148,215  |
| Net income per common share from continuing operations—diluted | \$ 1.65                           | \$ 1.48     |

#### **Fiscal 2014**

On April 28, 2014, the Company acquired Charter Baking Company, Inc. and its subsidiary Rudi's Organic Bakery, Inc. ("Rudi's"), a leading organic and gluten-free company with facilities in Boulder, Colorado. Under the Rudi's

Organic Bakery® and Rudi's Gluten-Free Bakery brands, Rudi's offers a range of approximately 60 products including USDA certified organic breads, buns, bagels, tortillas, wraps and soft pretzels and various gluten-free products including breads, buns, pizza crusts, tortillas, snack bars and stuffing in the United States and Canada. Consideration in the transaction consisted of cash totaling \$50,807 (which is net of cash acquired) and 267,488 shares of the Company's common stock valued at \$11,168. The cash consideration paid was funded with borrowings under the Credit Agreement.

On January 13, 2014, the Company acquired Tilda Limited ("Tilda"), a leading premium 100% branded Basmati and specialty rice products company. Tilda offers a range of over 60 dry rice and ready-to-heat branded products under the Tilda® brand and other names to consumers in over 40 countries, principally in the United Kingdom, the Middle East and North Africa, Continental Europe, North America and India. On June 18, 2014, the Company also completed the acquisition of certain assets of Tilda Riceland Limited in India. Consideration in these transactions consisted of cash totaling \$123,822 (which is net of cash acquired and based on the exchange rates in effect at the respective transaction dates), 3,292,346 shares of the Company's common stock valued at \$148,353 and deferred consideration (the "Vendor Loan Note") for £20,000 (\$32,958 at the transaction date exchange rate) issued by the Company and payable within one year following completion of the acquisition, with a portion being payable in Company shares at the Company's option. On January 13, 2015, the Company paid £10,000 (\$15,114 at the transaction date exchange rate and which was funded with existing cash balances) and issued 266,984 shares of the Company's common stock in full repayment of this obligation. As a result, the Company recorded a realized foreign currency gain of \$3,397 which represents the change in foreign currency rates from the acquisition date through the repayment date. The cash consideration paid for the initial purchase price was funded with borrowings under the Credit Agreement.

The following table summarizes the components of the purchase price allocations for the fiscal 2014 acquisitions:

|                                | <u>Tilda</u>     | <u>Rudi's</u>   | <u>Total</u>      |
|--------------------------------|------------------|-----------------|-------------------|
| Purchase price:                |                  |                 |                   |
| Cash paid                      | \$123,822        | \$50,807        | \$ 174,629        |
| Equity issued                  | 148,353          | 11,168          | 159,521           |
| Vendor Loan Note               | 32,958           | -               | 32,958            |
|                                | <u>\$305,133</u> | <u>\$61,975</u> | <u>\$ 367,108</u> |
| Allocation:                    |                  |                 |                   |
| Current assets                 | \$ 86,828        | \$ 8,058        | \$ 94,886         |
| Property, plant and equipment  | 39,806           | 3,774           | 43,580            |
| Identifiable intangible assets | 124,549          | 27,514          | 152,063           |
| Assumed liabilities            | (93,742)         | (6,319)         | (100,061)         |
| Deferred income taxes          | (26,230)         | 1,932           | (24,298)          |
| Goodwill                       | 173,922          | 27,016          | 200,938           |
|                                | <u>\$305,133</u> | <u>\$61,975</u> | <u>\$ 367,108</u> |

The fair values assigned to identifiable intangible assets acquired were based on assumptions and estimates made by management. Identifiable intangible assets acquired consist principally of customer relationships valued at \$41,976 with a weighted average estimated useful life of 13.2 years and trade names valued at \$110,087 with indefinite lives. The goodwill represents the future economic benefits expected to arise that could not be individually identified and separately recognized, including use of the Company's existing infrastructure to expand sales of the acquired business' products. The goodwill recorded as a result of the acquisitions is not expected to be deductible for tax purposes.

The following table provides unaudited pro forma results of continuing operations for the fiscal years ended June 30, 2014 and 2013, as if only the acquisitions completed in fiscal 2014 (Rudi's and Tilda) had been completed at the beginning of fiscal year 2013. The information has been provided for illustrative purposes only, and does not purport to be indicative of the actual results that would have been achieved by the Company for the periods presented or that will be achieved by the combined company in the future. The pro forma information has been adjusted to give effect to items that are directly attributable to the transactions and are expected to have a

continuing impact on the combined results, which include amortization expense associated with acquired identifiable intangible assets and interest expense associated with bank borrowings to fund the acquisitions.

|  | <b>Fiscal Year Ended June 30,</b> |             |
|--|-----------------------------------|-------------|
|  | <b>2014</b>                       | <b>2013</b> |
| Net sales from continuing operations                           | \$2,310,540                       | \$1,970,371 |
| Net income from continuing operations                          | \$ 151,534                        | \$ 139,085  |
| Net income per common share from continuing operations—diluted | \$ 1.49                           | \$ 1.41     |

### **Fiscal 2013**

On May 2, 2013, the Company acquired Ella’s Kitchen Group Limited (“Ella’s Kitchen”), a manufacturer and distributor of premium organic baby food under the Ella’s Kitchen® brand and the first company to offer baby food in convenient flexible pouches. Ella’s Kitchen offers a range of branded organic baby food products principally in the United Kingdom, the United States and Scandinavia. Ella’s Kitchen’s operations are included as part of the Company’s United States operating segment. Consideration in the transaction consisted of cash totaling £37,571, net of cash acquired (approximately \$58,437 at the transaction date exchange rate) and 1,375,558 shares of the Company’s common stock valued at \$45,050. The acquisition was funded with borrowings under our Credit Agreement. The amounts of net sales and income before income taxes from continuing operations attributable to the Ella’s Kitchen acquisition and included in our consolidated results were not material in the fiscal year ended June 30, 2013.

On December 21, 2012, the Company acquired the assets and business of Zoe Sakoutis LLC, d/b/a BluePrint Cleanse (“BluePrint”), a nationally recognized leader in the cold-pressed juice category based in New York City, for \$16,679 in cash and 348,534 shares of the Company’s common stock valued at \$9,525. Additionally, contingent consideration was payable based upon the achievement of specified operating results during the two annual periods ending December 31, 2013 and 2014. The Company recorded \$13,491 as the fair value of the contingent consideration at the acquisition date. In the fourth quarter of fiscal 2014, the Company paid \$11,800 in settlement of the contingent consideration obligation with the sellers (see note 15). The BluePrint® brand, which is part of our United States operating segment, expanded our product offerings into a new category. The acquisition was funded with existing cash balances and borrowings under our Credit Agreement. The amounts of net sales and income before income taxes from continuing operations attributable to the BluePrint acquisition and included in our consolidated results were not material in the fiscal year ended June 30, 2013.

On November 1, 2012, the Company completed the disposal of our sandwich business, including the Daily Bread™ brand name, in the United Kingdom. The disposal transaction resulted in an exchange of businesses, whereby the Company acquired the fresh prepared fruit products business of Superior Food Limited in the United Kingdom in exchange for the Company’s sandwich business and a cash payment of £1,000 (approximately \$1,600 at the transaction date exchange rate).

On October 27, 2012, the Company completed the acquisition of a portfolio of market-leading packaged grocery brands including Hartley’s®, Sun-Pat®, Gale’s®, Robertson’s® and Frank Cooper’s®, together with the manufacturing facility in Cambridgeshire, United Kingdom (the “UK Ambient Grocery Brands”) from Premier Foods plc. The product offerings acquired include jams, fruit spreads, jellies, nut butters, honey and marmalade products. Consideration in the transaction consisted of £169,708 in cash (approximately \$273,246 at the transaction date exchange rate) funded with borrowings under our Credit Agreement and 1,672,852 shares of the Company’s common stock valued at \$48,061. Since the date of acquisition, net sales of \$161,784 and income before income taxes from continuing operations of \$19,873 were included in the Consolidated Statement of Income for the fiscal year ended June 30, 2013. These results for the UK Ambient Grocery Brands since the date of acquisition on October 27, 2012 through the end of fiscal 2013 did not include all of the selling, general and administrative expenses required to properly support the future operations of the acquired business as these brands were acquired without such functions and the build of the required infrastructure and integration activities was ongoing.

On August 20, 2012, the Company completed the sale of its private-label chilled ready meals business in the United Kingdom (the “CRM business”). Total consideration received was £9,641 (approximately \$15,132 at the transaction date exchange rate). A preliminary loss on disposal was recognized of \$3,616 (\$4,200 after-tax, which includes the write-off of certain deferred tax assets) in the fiscal year ended June 30, 2013, and a subsequent gain of \$1,148 in the fiscal year

ended June 30, 2014 related to the finalization of the working capital adjustment with the purchaser. These amounts are included within "Loss from discontinued operations, net of tax" in the Consolidated Statements of Income.

The following table summarizes the components of the purchase price allocations for the fiscal 2013 acquisitions:

|  | <b>UK Ambient<br/>Grocery Brands</b> | <b>BluePrint</b> | <b>Ella's Kitchen</b> | <b>Total</b>     |
|--|--------------------------------------|------------------|-----------------------|------------------|
| Purchase price:                        |                                      |                  |                       |                  |
| Cash paid                              | \$273,246                            | \$16,679         | \$ 58,437             | \$348,362        |
| Equity issued                          | 48,061                               | 9,525            | 45,050                | 102,636          |
| Fair value of contingent consideration | -                                    | 13,491           | -                     | 13,491           |
|  | <u>\$321,307</u>                     | <u>\$39,695</u>  | <u>\$103,487</u>      | <u>\$464,489</u> |
| Allocation:                            |                                      |                  |                       |                  |
| Current assets                         | \$ 29,825                            | \$ 2,742         | \$ 27,749             | \$ 60,316        |
| Property, plant and equipment          | 39,150                               | 3,173            | 672                   | 42,995           |
| Identifiable intangible assets         | 118,020                              | 18,980           | 49,669                | 186,669          |
| Assumed liabilities                    | (2,693)                              | (2,189)          | (15,064)              | (19,946)         |
| Deferred income taxes                  | 2,882                                | -                | (11,789)              | (8,907)          |
| Goodwill                               | 134,123                              | 16,989           | 52,250                | 203,362          |
|  | <u>\$321,307</u>                     | <u>\$39,695</u>  | <u>\$103,487</u>      | <u>\$464,489</u> |

The fair values assigned to identifiable intangible assets acquired were based on assumptions and estimates made by management. Identifiable intangible assets acquired consisted of customer relationships valued at \$46,232 with a weighted average estimated useful life of 15.6 years, a non-compete arrangement valued at \$1,100 with an estimated life of 3.0 years, and trade names valued at \$139,337 with indefinite lives. The goodwill represents the future economic benefits expected to arise that could not be individually identified and separately recognized, including use of our existing infrastructure to expand sales of the acquired business' products. The goodwill recorded as a result of the acquisitions of the UK Ambient Grocery Brands and Ella's Kitchen is not expected to be deductible for tax purposes.

## 5. DISCONTINUED OPERATIONS

On February 6, 2014, the Company completed the sale of the Grains Noirs business in Europe. As result of the sale, a loss on disposal of \$2,777 was recorded during the fiscal year ended June 30, 2014. The operating results of Grains Noirs were not material to the Company's consolidated financial statements. The Company recorded a gain of \$1,148 during the fiscal year ended June 30, 2014 related to the finalization of a working capital adjustment on the sale of the CRM business in the United Kingdom, which was completed in fiscal 2013.

Summarized results of our discontinued operations are as follows. There were no amounts recorded in discontinued operations for the fiscal year ended June 30, 2015.

|   | <b>Fiscal Year ended June 30,</b> |             |
|---|-----------------------------------|-------------|
|   | <b>2014</b>                       | <b>2013</b> |
| Net sales                                     | \$ -                              | \$15,313    |
| Operating loss                                | \$ -                              | \$ (1,176)  |
| Loss on sale of business, net of tax          | \$(1,629)                         | \$ (4,200)  |
| Loss from discontinued operations, net of tax | \$(1,629)                         | \$ (5,137)  |

## 6. INVENTORIES

Inventories consisted of the following:

|   | <b>June 30,<br/>2015</b> | <b>June 30,<br/>2014</b> |
|---|--------------------------|--------------------------|
| Finished goods                                | \$240,004                | \$190,818                |
| Raw materials, work-in-progress and packaging | 142,207                  | 129,433                  |
|   | <u>\$382,211</u>         | <u>\$320,251</u>         |

## 7. PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment consisted of the following:

|   | June 30,<br>2015 | June 30,<br>2014 |
|---|------------------|------------------|
| Land  | \$ 36,386        | \$ 34,021        |
| Buildings and improvements                      | 88,507           | 75,895           |
| Machinery and equipment                         | 359,183          | 329,680          |
| Furniture and fixtures                          | 10,272           | 10,352           |
| Leasehold improvements                          | 19,257           | 21,836           |
| Construction in progress                        | 11,444           | 4,850            |
|   | 525,049          | 476,634          |
| Less: Accumulated depreciation and amortization | 180,787          | 165,973          |
|   | <u>\$344,262</u> | <u>\$310,661</u> |

## 8. GOODWILL AND OTHER INTANGIBLE ASSETS

The Company performs its annual test for goodwill and indefinite lived intangible asset impairment on the first day of the fourth quarter of its fiscal year. In addition, if and when events or circumstances change that would more likely than not reduce the fair value of any of its reporting units or indefinite-life intangible assets below their carrying value, an interim test is performed. During the fiscal year ended June 30, 2015, the Company recorded a non-cash partial impairment charge of \$5,510 related to a United Kingdom indefinite-lived intangible asset (the Company's New Covent Garden Soup Co.® trademark). There were no other impairment charges recorded during fiscal 2014 or 2015.

Changes in the carrying amount of goodwill by reportable segment for the fiscal years ended June 30, 2015 and 2014 were as follows:

|  | United<br>States | United<br>Kingdom | Hain Pure<br>Protein | Rest of<br>World | Total              |
|--|------------------|-------------------|----------------------|------------------|--------------------|
| Balance as of June 30, 2013 (a)        | \$574,558        | \$232,849         | \$ -                 | \$68,699         | \$ 876,106         |
| Acquisition activity                   | 27,766           | 190,772           | -                    | 520              | 219,058            |
| Translation and other adjustments, net | 5,002            | 34,197            | -                    | 5                | 39,204             |
| Balance as of June 30, 2014 (a)        | 607,326          | 457,818           | -                    | 69,224           | 1,134,368          |
| Acquisition activity                   | 3,792            | [1,395]           | 45,328               | 2,927            | 50,652             |
| Translation and other adjustments, net | [3,275]          | [36,257]          | -                    | [9,409]          | [48,941]           |
| Balance as of June 30, 2015 (a)        | <u>\$607,843</u> | <u>\$420,166</u>  | <u>\$45,328</u>      | <u>\$62,742</u>  | <u>\$1,136,079</u> |

(a) The total carrying value of goodwill for all periods in the table above is reflected net of \$42,029 of accumulated impairment charges recorded during fiscal 2009 which relate to the Company's United Kingdom and Europe operating segments.

Amounts assigned to indefinite-life intangible assets primarily represent the values of trademarks and tradenames. At June 30, 2015, included in trademarks and other intangible assets on the balance sheet are \$207,609 of intangible assets deemed to have a finite life, which are primarily related to customer relationships, and are being amortized over their estimated useful lives of 3 to 25 years. The following table reflects the components of trademarks and other intangible assets:

|                                  | June 30,<br>2015 | June 30,<br>2014 |
|----------------------------------|------------------|------------------|
| Non-amortized intangible assets: |                  |                  |
| Trademarks and tradenames        | \$507,853        | \$498,068        |
| Amortized intangible assets:     |                  |                  |
| Other intangibles                | 207,609          | 206,071          |
| Less: accumulated amortization   | [67,708]         | [52,657]         |
| Net carrying amount              | <u>\$647,754</u> | <u>\$651,482</u> |

Amortization expense included in continuing operations was as follows:

|                                   | <b>Fiscal Year ended June 30,</b> |             |             |
|-----------------------------------|-----------------------------------|-------------|-------------|
|                                   | <b>2015</b>                       | <b>2014</b> | <b>2013</b> |
| Amortization of intangible assets | \$17,985                          | \$15,600    | \$12,398    |

Expected amortization expense over the next five fiscal years is as follows:

|                                | <b>Fiscal Year ended June 30,</b> |             |             |             |             |
|--------------------------------|-----------------------------------|-------------|-------------|-------------|-------------|
|                                | <b>2016</b>                       | <b>2017</b> | <b>2018</b> | <b>2019</b> | <b>2020</b> |
| Estimated amortization expense | \$17,017                          | \$16,613    | \$16,522    | \$13,967    | \$13,592    |

The weighted average remaining amortization period of amortized intangible assets is 10.2 years.

## 9. ACCRUED EXPENSES AND OTHER CURRENT LIABILITIES

Accrued expenses and other current liabilities consisted of the following:

|  | <b>June 30,<br/>2015</b> | <b>June 30,<br/>2014</b> |
|--|--------------------------|--------------------------|
| Payroll, employee benefits and other administrative accruals | \$65,044                 | \$54,171                 |
| Selling and marketing related accruals                       | 10,938                   | 11,310                   |
| Contingent consideration, current portion                    | -                        | 5,611                    |
| Other  | 3,185                    | 13,814                   |
|  | <u>\$79,167</u>          | <u>\$84,906</u>          |

## 10. DEBT AND BORROWINGS

Debt and borrowings consisted of the following:

|   | <b>June 30,<br/>2015</b> | <b>June 30,<br/>2014</b> |
|---|--------------------------|--------------------------|
| Senior Notes  | \$150,000                | \$150,000                |
| Revolving Credit Agreement borrowings payable to banks      | 660,216                  | 614,502                  |
| Tilda short-term borrowing arrangements                     | 29,600                   | 65,975                   |
| Vendor Loan Note <i>(see note 4)</i>                        | -                        | 34,056                   |
| Other borrowings  | 4,067                    | 3,390                    |
|   | <u>843,883</u>           | <u>867,923</u>           |
| Short-term borrowings and current portion of long-term debt | <u>31,275</u>            | <u>100,096</u>           |
|   | <u>\$812,608</u>         | <u>\$767,827</u>         |

The Company has \$150 million in aggregate principal amount of 10 year senior notes due May 2, 2016 issued in a private placement. The notes bear interest at 5.98%, payable semi-annually on November 2 and May 2. As of June 30, 2015, \$150,000 of the senior notes was outstanding. The Company has the ability and currently intends to refinance these borrowings on a long-term basis on or before the maturity date and therefore has classified these borrowings as long-term.

On December 12, 2014, the Company entered into the Second Amended and Restated Credit Agreement (the "Credit Agreement") which provides for a \$1 billion unsecured revolving credit facility which may be increased by an additional uncommitted \$350 million, provided certain conditions are met. The Credit Agreement expires in December 2019. Borrowings under the Credit Agreement may be used to provide working capital, finance capital expenditures and permitted acquisitions, refinance certain existing indebtedness and for other lawful corporate purposes. The Credit Agreement amends and restates the Amended and Restated Credit Agreement, dated as of

August 31, 2012. The Credit Agreement provides for multicurrency borrowings in Euros, Pounds Sterling and Canadian Dollars as well as other currencies which may be designated. In addition, certain wholly-owned foreign subsidiaries of the Company may be designated as co-borrowers. The Credit Agreement contains restrictive covenants usual and customary for facilities of its type, which include, with specified exceptions, limitations on the Company's ability to engage in certain business activities, incur debt, have liens, make capital expenditures, pay dividends or make other distributions, enter into affiliate transactions, consolidate, merge or acquire or dispose of assets, and make certain investments, acquisitions and loans. The Credit Agreement also requires the Company to satisfy certain financial covenants, such as maintaining a consolidated interest coverage ratio (as defined in the Credit Agreement) of no less than 4.0 to 1.0 and a consolidated leverage ratio (as defined in the Credit Agreement) of no more than 3.5 to 1.0. The consolidated leverage ratio is subject to a step-up to 4.0 to 1.0 for the four full fiscal quarters following an acquisition. Obligations under the Credit Agreement are guaranteed by certain existing and future domestic subsidiaries of the Company. As of June 30, 2015, there were \$660,216 of borrowings outstanding under the Credit Agreement.

The Credit Agreement provides that loans will bear interest at rates based on (a) the Eurocurrency Rate, as defined in the Credit Agreement, plus a rate ranging from 0.875% to 1.70% per annum; or (b) the Base Rate, as defined in the Credit Agreement, plus a rate ranging from 0.00% to 0.70% per annum, the relevant rate being the Applicable Rate. The Applicable Rate will be determined in accordance with a leverage-based pricing grid, as set forth in the Credit Agreement. Swing line loans and Global Swing Line loans denominated in U.S. dollars will bear interest at the Base Rate plus the Applicable Rate and Global Swing Line loans denominated in foreign currencies shall bear interest based on the overnight Eurocurrency Rate for loans denominated in such currency plus the Applicable Rate. The weighted average interest rate on outstanding borrowings under the Credit Agreement at June 30, 2015 was 1.69%. Additionally, the Credit Agreement contains a Commitment Fee, as defined in the Credit Agreement, on the amount unused under the Credit Agreement ranging from 0.20% to 0.30% per annum. Such Commitment Fee is determined in accordance with a leverage-based pricing grid, as set forth in the Credit Agreement.

Tilda maintains short-term borrowing arrangements primarily used to fund the purchase of rice from India and other countries. The maximum borrowings permitted under all such arrangements are £50,393. Outstanding borrowings are collateralized by the current assets of Tilda, typically have six month terms and bear interest at variable rates typically based on LIBOR plus a margin (weighted average interest rate of approximately 2.8% at June 30, 2015).

Maturities of all debt instruments at June 30, 2015, are as follows:

| <u>Due in Fiscal Year</u> | <u>Amount</u>    |
|---------------------------|------------------|
| 2016                      | \$ 31,275        |
| 2017                      | 2,130            |
| 2018                      | 197              |
| 2019                      | 60               |
| 2020                      | 810,221          |
|                           | <u>\$843,883</u> |

Interest paid during the fiscal years ended June 30, 2015, 2014 and 2013 amounted to \$22,865, \$20,560 and \$19,154, respectively.

## 11. INCOME TAXES

The components of income before income taxes and equity in earnings of equity-method investees were as follows:

|          | <u>Fiscal Year ended June 30,</u> |                  |                  |
|----------|-----------------------------------|------------------|------------------|
|          | <u>2015</u>                       | <u>2014</u>      | <u>2013</u>      |
| Domestic | \$176,898                         | \$157,492        | \$130,908        |
| Foreign  | 38,392                            | 50,102           | 22,914           |
| Total    | <u>\$215,290</u>                  | <u>\$207,594</u> | <u>\$153,822</u> |

The provision for income taxes is presented below.

|                 | <b>Fiscal Year ended June 30,</b> |                 |                 |
|-----------------|-----------------------------------|-----------------|-----------------|
|                 | <b>2015</b>                       | <b>2014</b>     | <b>2013</b>     |
| Current:        |                                   |                 |                 |
| Federal         | \$ 41,268                         | \$46,722        | \$31,370        |
| State and local | 8,237                             | 7,891           | 3,792           |
| Foreign         | 9,981                             | 16,836          | 6,565           |
|                 | <u>59,486</u>                     | <u>71,449</u>   | <u>41,727</u>   |
| Deferred:       |                                   |                 |                 |
| Federal         | (10,191)                          | 2,287           | (4,064)         |
| State and local | (932)                             | 372             | (405)           |
| Foreign         | (480)                             | (4,009)         | (2,934)         |
|                 | <u>(11,603)</u>                   | <u>(1,350)</u>  | <u>(7,403)</u>  |
| Total           | <u>\$ 47,883</u>                  | <u>\$70,099</u> | <u>\$34,324</u> |

Income taxes paid during the fiscal years ended June 30, 2015, 2014 and 2013 amounted to \$47,317, \$47,339 and \$22,051, respectively.

Reconciliations of expected income taxes at the U.S. federal statutory rate of 35% to the Company's provision for income taxes for the fiscal years ended June 30 were as follows:

|   | <b>2015</b>      | <b>%</b>     | <b>2014</b>     | <b>%</b>     | <b>2013</b>      | <b>%</b>     |
|---|------------------|--------------|-----------------|--------------|------------------|--------------|
| Expected U.S. federal income tax at statutory rate                                      | \$ 75,352        | 35.0%        | \$72,659        | 35.0%        | \$ 53,838        | 35.0%        |
| State income taxes, net of federal benefit  | 4,834            | 2.2%         | 5,371           | 2.6%         | 3,278            | 2.1%         |
| Domestic manufacturing deduction  | (1,210)          | (0.6)%       | (2,482)         | (1.2)%       | (2,563)          | (1.7)%       |
| Foreign income at different rates   | (9,105)          | (4.2)%       | (4,842)         | (2.3)%       | (4,950)          | (3.2)%       |
| Corporate tax reorganization  | (20,670)         | (9.6)%       | -               | -            | -                | -            |
| Non-taxable gains on acquisition of pre-existing ownership interests in HPPC and Empire | (2,890)          | (1.3)%       | -               | -            | -                | -            |
| Worthless stock deduction   | -                | -            | -               | -            | (13,186)         | (8.6)%       |
| Reduction of deferred tax liabilities resulting from change in United Kingdom tax rate  | -                | -            | (3,739)         | (1.8)%       | (2,288)          | (1.4)%       |
| Other   | 1,572            | 0.7%         | 3,132           | 1.5%         | 195              | 0.1%         |
| Provision for income taxes  | <u>\$ 47,883</u> | <u>22.2%</u> | <u>\$70,099</u> | <u>33.8%</u> | <u>\$ 34,324</u> | <u>22.3%</u> |

The effective tax rate for the fiscal year ended June 30, 2015 includes an income tax benefit \$20,670 resulting from an election made during the fiscal year to change the tax status of the Company's Canadian subsidiary.



Deferred income taxes reflect the net tax effects of temporary differences between the carrying amount of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes. Components of our deferred tax assets (liabilities) were as follows:

|   | <b>June 30,<br/>2015</b>  | <b>June 30,<br/>2014</b>  |
|---|---------------------------|---------------------------|
| Current deferred tax assets:                    |                           |                           |
| Basis difference on inventory                   | \$ 8,106                  | \$ 5,995                  |
| Reserves not currently deductible               | 12,334                    | 17,365                    |
| Other   | 318                       | 420                       |
| Current deferred tax assets                     | <u>20,758</u>             | <u>23,780</u>             |
| Noncurrent deferred tax assets/(liabilities):   |                           |                           |
| Basis difference on intangible assets           | (155,049)                 | (143,478)                 |
| Basis difference on property and equipment      | (21,067)                  | (17,782)                  |
| Other comprehensive income                      | (1,217)                   | (7,969)                   |
| Net operating loss and tax credit carryforwards | 31,996                    | 24,067                    |
| Stock based compensation                        | 6,828                     | 6,526                     |
| Other   | 2,267                     | 27                        |
| Valuation allowances                            | (9,055)                   | (9,830)                   |
| Noncurrent deferred tax liabilities, net        | <u>(145,297)</u>          | <u>(148,439)</u>          |
| Total net deferred tax liabilities              | <u><u>\$(124,539)</u></u> | <u><u>\$(124,659)</u></u> |

We have U.S. foreign tax credit carryforwards of \$3,998 at June 30, 2015 with various expiration dates through 2025. We have U.S. tax net operating losses available for carryforward at June 30, 2015 of \$42,880 that were generated by certain subsidiaries prior to their acquisition and have expiration dates through 2033. The use of pre-acquisition operating losses is subject to limitations imposed by the Internal Revenue Code. We do not anticipate that these limitations will affect utilization of the carryforwards recorded prior to their expiration.

We have deferred tax benefits related to foreign net operating losses, primarily in the United Kingdom and Germany, and to a lesser extent in Belgium, totaling \$9,055. The losses in the United Kingdom were recorded prior to the acquisition of Daniels and in Germany were the result of certain factory start-up costs incurred in prior years for the Company's plant-based beverage facility. These losses represented sufficient evidence to determine that a valuation allowance for these carryforward losses was appropriate. Under current tax law in these jurisdictions, our carryforward losses have no expiration. If the Company is able to realize any of these carryforward losses in the future, the provision for income taxes will be reduced by a release of the corresponding valuation allowance.

The changes in valuation allowances against deferred income tax assets were as follows:

|  | <b>Fiscal Year ended June 30,</b> |                        |
|--|-----------------------------------|------------------------|
|  | <b>2015</b>                       | <b>2014</b>            |
| Balance at beginning of year                             | \$9,830                           | \$10,456               |
| Additions charged to income tax expense                  | 214                               | 2,226                  |
| Reductions credited to income tax expense                | -                                 | (760)                  |
| Net change from liquidations, tax rate changes and other | -                                 | (3,036)                |
| Currency translation adjustments                         | (989)                             | 944                    |
| Balance at end of year                                   | <u><u>\$9,055</u></u>             | <u><u>\$ 9,830</u></u> |

As of June 30, 2015, the Company had approximately \$155,152 of undistributed earnings of foreign subsidiaries for which taxes have not been provided as the Company has invested or expects to invest these undistributed earnings indefinitely. If in the future these earnings are repatriated to the U.S., or if the Company determines such earnings will be remitted in the foreseeable future, additional tax provisions would be required. Due to complexities in the tax laws and the assumptions that would have to be made, it is not practicable to estimate the amounts of income taxes that might be payable if some or all of such earnings were to be remitted.

Unrecognized tax benefits, including interest and penalties, activity is summarized below:

|   | <b>Fiscal Year ended June 30,</b> |                |                |
|---|-----------------------------------|----------------|----------------|
|   | <b>2015</b>                       | <b>2014</b>    | <b>2013</b>    |
| Balance at beginning of year                                      | \$2,351                           | \$2,507        | \$1,337        |
| Additions based on tax positions related to the current year      | 722                               | 750            | 574            |
| Additions for acquired companies                                  | -                                 | -              | 941            |
| Reductions due to lapse in statute of limitations and settlements | (753)                             | (906)          | (345)          |
| Balance at end of year  | <u>\$2,320</u>                    | <u>\$2,351</u> | <u>\$2,507</u> |

At June 30, 2015, \$2,320 represents the amount that would impact the effective tax rate in future periods if recognized.

The Company records interest and penalties on tax uncertainties as a component of the provision for income taxes. The Company recognized \$10, \$6 and \$268 of interest and penalties related to the above unrecognized benefits within income tax expense for the fiscal years ended June 30, 2015, 2014 and 2013, respectively. The Company had accrued \$86 and \$76 for interest and penalties at the end of fiscal 2015 and 2014, respectively.

The Company and its subsidiaries file income tax returns in the U.S. federal jurisdiction, various U.S. state jurisdictions and several foreign jurisdictions. With few exceptions, the Company is no longer subject to U.S. federal, state and local, or non-U.S. income tax examinations by tax authorities for years before 2012. The Company is no longer subject to tax examinations in the United Kingdom for years prior to 2012. Given the uncertainty regarding when tax authorities will complete their examinations and the possible outcomes of their examinations, a current estimate of the range of reasonably possible significant increases or decreases of income tax that may occur within the next twelve months cannot be made. There are various tax audits currently ongoing, however the Company does not believe the ultimate outcome of such audits will have a material impact on the Company's consolidated financial statements.

## **12. STOCKHOLDERS' EQUITY**

### **Preferred Stock**

The Company is authorized to issue "blank check" preferred stock of up to 5 million shares with such designations, rights and preferences as may be determined from time to time by the Board of Directors. Accordingly, the Board of Directors is empowered to issue, without stockholder approval, preferred stock with dividends, liquidation, conversion, voting, or other rights which could decrease the amount of earnings and assets available for distribution to holders of the Company's Common Stock. At June 30, 2015 and 2014, no preferred stock was issued or outstanding.

### **Common Stock Issued**

In connection with the acquisition of HPPC during fiscal 2015, 462,856 shares at a total value of \$19,690 were issued to the sellers. In connection with the acquisitions of Rudi's and Tilda during fiscal 2014, 3,559,834 shares at a total value of \$159,521 were issued to the sellers. In connection with the acquisitions of the UK Ambient Grocery Brands, Blueprint and Ella's Kitchen during fiscal 2013, 3,396,944 shares at a total value of \$102,636 were issued to the sellers (see Note 4).

## Accumulated Other Comprehensive Income (Loss)

The following tables present the changes in accumulated other comprehensive income (loss):

|  | Fiscal Year ended June 30, |                 |
|--|----------------------------|-----------------|
|  | 2015                       | 2014            |
| Foreign currency translation adjustments:                      |                            |                 |
| Other comprehensive income (loss) before reclassifications (1) | \$(103,209)                | \$90,625        |
| Amounts reclassified into income                               | -                          | -               |
| Deferred gains/(losses) on cash flow hedging instruments:      |                            |                 |
| Other comprehensive income (loss) before reclassifications     | 5,449                      | (1,214)         |
| Amounts reclassified into income (2)                           | (3,868)                    | (190)           |
| Unrealized gain on available for sale investment:              |                            |                 |
| Other comprehensive income (loss) before reclassifications     | (595)                      | (1,121)         |
| Amounts reclassified into income (3)                           | (311)                      | (721)           |
| Net change in accumulated other comprehensive income (loss)    | <u>\$(102,534)</u>         | <u>\$87,379</u> |

(1) Foreign currency translation adjustments include intra-entity foreign currency transactions that are of a long-term investment nature of \$40,017 and \$21,862 for fiscal years ended June 30, 2015 and 2014, respectively.

(2) Amounts reclassified into income for deferred gains on cash flow hedging instruments are recorded in "Cost of sales" in the Consolidated Statements of Income and, before taxes, were \$5,087 and \$284 for the fiscal years ended June 30, 2015 and 2014, respectively.

(3) Amounts reclassified into income for gains on sale of available for sale investments were based on the average cost of the shares held (See Note 14). Such amounts are recorded in "Interest and other expenses, net" in the Consolidated Statements of Income. There was no tax expense associated with these gains reclassified into income as the Company utilized capital losses to offset these gains.

## 13. STOCK BASED COMPENSATION AND INCENTIVE PERFORMANCE PLANS

On December 29, 2014, we effected a two-for-one stock split of our common stock in the form of a 100% stock dividend to shareholders of record as of December 12, 2014. All share and option exercise and restricted stock price information has been retroactively adjusted to reflect the stock split.

The Company has two shareholder-approved plans, the Amended and Restated 2002 Long-Term Incentive and Stock Award Plan and the 2000 Directors Stock Plan, under which the Company's officers, senior management, other key employees, consultants and directors may be granted options to purchase the Company's common stock or other forms of equity-based awards.

2002 Long-Term Incentive and Stock Award Plan, as amended. In November 2002, our stockholders approved the 2002 Long-Term Incentive and Stock Award Plan. An aggregate of 3,200,000 shares of common stock were originally reserved for issuance under this plan. At various Annual Meetings of Stockholders, including the 2014 Annual Meeting, the plan was amended to increase the number of shares issuable to 31,500,000 shares. The plan provides for the granting of stock options, stock appreciation rights, restricted stock, restricted share units, performance shares, performance share units and other equity awards to employees, directors and consultants. Awards denominated in shares of common stock other than options and stock appreciation rights will be counted against the available share limit as 2.07 shares for every one share covered by such award. All of the options granted to date under the plan have been incentive or non-qualified stock options providing for the exercise price equal to the fair market price at the date of grant. Stock option awards granted under the plan expire 7 years after the date of grant. Options and other stock-based awards vest in accordance with provisions set forth in the applicable award agreements. No awards shall be granted under this plan after November 20, 2024.

There were no options granted under this plan in fiscal years 2015, 2014 or 2013.

There were 439,652, 387,760 and 1,290,254 shares of restricted stock and restricted share units granted under this plan during fiscal years 2015, 2014 and 2013, respectively. Included in these grants during fiscal years 2015, 2014

and 2013 were 365,400, 353,120 and 1,227,200, respectively, of restricted stock and restricted share units granted under the Company's long-term incentive programs, of which 108,638, 74,680 and 898,032, respectively, are subject to the achievement of minimum performance goals established under those programs (see "Long-term Incentive Plan," below) or market conditions.

At June 30, 2015, 1,126,968 options and 1,098,254 unvested restricted stock and restricted share units were outstanding under this plan and there were 9,339,767 shares available for grant under this plan.

*2000 Directors Stock Plan, as amended.* In May 2000, our stockholders approved the 2000 Directors Stock Plan. The plan originally provided for the granting of stock options to non-employee directors to purchase up to an aggregate of 1,500,000 shares of our common stock. In December 2003, the plan was amended to increase the number of shares issuable to 1,900,000 shares. In March 2009, the plan was amended to permit the granting of restricted stock, restricted share units and dividend equivalents and was renamed. All of the options granted to date under this plan have been non-qualified stock options providing for the exercise price equal to the fair market price at the date of grant. Stock option awards granted under the plan expire 7 years after the date of grant. No awards shall be granted under this plan after December 1, 2015.

There were no options granted under this plan in fiscal years 2015, 2014, or 2013.

There were 19,800, 28,000, and 49,500 shares of restricted stock granted under this plan during fiscal years 2015, 2014 and 2013, respectively.

At June 30, 2015, 46,788 unvested restricted shares were outstanding and there will be no further shares or options granted under this plan.

At June 30, 2015 there were also 121,944 options outstanding that were granted under the prior Celestial Seasonings plan. Although no further awards can be granted under those plans, the options outstanding continue in accordance with the terms of the respective plans and grants.

There were 11,723,361 shares of Common Stock reserved for future issuance in connection with stock based awards as of June 30, 2015.

Compensation cost and related income tax benefits recognized in the Consolidated Statements of Income for stock based compensation plans were as follows:

|   | <b>Fiscal Year ended June 30,</b> |             |             |
|---|-----------------------------------|-------------|-------------|
|   | <b>2015</b>                       | <b>2014</b> | <b>2013</b> |
| Compensation cost (included in selling, general and administrative expense) | \$12,197                          | \$12,448    | \$13,010    |
| Related income tax benefit  | \$ 4,695                          | \$ 4,787    | \$ 4,969    |

## Stock Options

A summary of the stock option activity for the three fiscal years ended June 30, 2015 is as follows:

|                                    | <b>2015</b>      |  | <b>2014</b>      |  | <b>2013</b>      |  |
|------------------------------------|------------------|--|------------------|--|------------------|--|
|                                    | Number of Shares | <b>Weighted Average Exercise Price</b> | Number of Shares | <b>Weighted Average Exercise Price</b> | Number of Shares | <b>Weighted Average Exercise Price</b> |
| Outstanding at beginning of year   | 2,674,290        | \$ 9.83                                | 3,557,504        | \$9.44                                 | 5,160,866        | \$9.00                                 |
| Exercised                          | (1,425,378)      | \$13.08                                | (882,614)        | \$8.30                                 | (1,590,562)      | \$8.03                                 |
| Canceled and expired               | -                | \$ -                                   | (600)            | \$8.01                                 | (12,800)         | \$7.44                                 |
| Outstanding at end of year         | <u>1,248,912</u> | <u>\$ 6.12</u>                         | <u>2,674,290</u> | <u>\$9.83</u>                          | <u>3,557,504</u> | <u>\$9.44</u>                          |
| Options exercisable at end of year | <u>1,248,912</u> | <u>\$ 6.12</u>                         | <u>2,674,290</u> | <u>\$9.83</u>                          | <u>3,470,854</u> | <u>\$9.45</u>                          |

|  | <b>Fiscal Year ended June 30,</b> |             |             |
|--|-----------------------------------|-------------|-------------|
|  | <b>2015</b>                       | <b>2014</b> | <b>2013</b> |
| Intrinsic value of options exercised               | \$62,213                          | \$29,778    | \$39,562    |
| Cash received from stock option exercises          | \$18,643                          | \$ 7,320    | \$12,763    |
| Tax benefit recognized from stock option exercises | \$24,213                          | \$11,584    | \$14,468    |

For options outstanding and exercisable at June 30, 2015, the aggregate intrinsic value (the difference between the closing stock price on the last day of trading in the year and the exercise price) was \$74,616 and the weighted average remaining contractual life was 2.3 years. At June 30, 2015 there was no unrecognized compensation expense related to stock option awards.

## Restricted Stock

Awards of restricted stock may be either grants of restricted stock or restricted share units that are issued at no cost to the recipient. For restricted stock grants, at the date of grant the recipient has all rights of a stockholder, subject to certain restrictions on transferability and a risk of forfeiture. For restricted share units, legal ownership of the shares is not transferred to the employee until the unit vests. Restricted stock and restricted share unit grants vest in accordance with provisions set forth in the applicable award agreements, which may include performance criteria for certain grants. The compensation cost of these awards is determined using the fair market value of the Company's common stock on the date of the grant. Compensation expense for restricted stock awards with a service condition is recognized on a straight-line basis over the vesting term. Compensation expense for restricted stock awards with a performance condition is recorded when the achievement of the performance criteria is probable and is recognized over the performance and vesting service periods.

A summary of the restricted stock and restricted share units activity for the three fiscal years ended June 30, 2015 is as follows:

|  | <b>2015</b>      | <b>Weighted<br/>Average<br/>Grant<br/>Date Fair<br/>Value<br/>(per share)</b> | <b>2014</b>      | <b>Weighted<br/>Average<br/>Grant<br/>Date Fair<br/>Value<br/>(per share)</b> | <b>2013</b>      | <b>Weighted<br/>Average<br/>Grant<br/>Date Fair<br/>Value<br/>(per share)</b> |
|--|------------------|---|------------------|---|------------------|---|
| Non-vested restricted stock and<br>restricted share units—beginning of<br>year | 1,258,744        | \$25.44   | 1,547,136        | \$21.22   | 974,818          | \$14.97   |
| Granted  | 311,284          | \$54.11   | 224,792          | \$41.39   | 1,123,064        | \$22.80   |
| Vested   | (401,936)        | \$26.86   | (476,290)        | \$19.09   | (531,638)        | \$13.12   |
| Forfeited  | (23,050)         | \$40.65   | (36,894)         | \$28.72   | (19,108)         | \$19.37   |
| Non-vested restricted stock and<br>restricted share units—end of year          | <u>1,145,042</u> | \$32.30   | <u>1,258,744</u> | \$25.44   | <u>1,547,136</u> | \$21.22   |

|   | <b>Fiscal Year ended June 30,</b> |             |             |
|---|-----------------------------------|-------------|-------------|
|   | <b>2015</b>                       | <b>2014</b> | <b>2013</b> |
| Fair value of restricted stock and restricted share units granted | \$16,462                          | \$ 9,303    | \$25,606    |
| Fair value of shares vested                                       | \$21,481                          | \$19,905    | \$16,547    |
| Tax benefit recognized from restricted shares vesting             | \$ 8,364                          | \$ 7,535    | \$ 6,253    |

On July 3, 2012, the Company entered into a Restricted Stock Agreement (the "Agreement") with Irwin D. Simon, the Company's Chairman, President and Chief Executive Officer. The Agreement provides for a grant of 800,000 shares of restricted stock (the "Shares"), the vesting of which is both market and time-based. The market condition is satisfied in increments of 200,000 Shares upon the Company's common stock achieving four share price targets. On the last day of any forty-five (45) consecutive trading day period during which the average closing price of the Company's common stock on the NASDAQ Global Select Market equals or exceeds the following prices: \$31.25, \$36.25, \$41.25 and \$50.00, respectively, the market condition for each increment of 200,000 Shares will be

satisfied. The market conditions must be satisfied prior to June 30, 2017. Once each market condition has been satisfied, a tranche of 200,000 Shares will vest in equal amounts annually over a five-year period. Except in the case of a change of control, termination without cause, death or disability (each as defined in Mr. Simon's Employment Agreement), the unvested Shares are subject to forfeiture unless Mr. Simon remains employed through the applicable market and time vesting periods. The grant date fair value for each tranche was separately estimated based on a Monte Carlo simulation that calculated the likelihood of goal attainment and the time frame most likely for goal attainment. The total grant date fair value of the Shares was estimated to be \$16,151, which was expected to be recognized over a weighted-average period of approximately 4.0 years. On September 28, 2012, August 27, 2013, December 13, 2013, and October 22, 2014, the four respective market conditions were satisfied. As such, the four tranches of 200,000 Shares are expected to vest in equal amounts over the five-year period commencing on the first anniversary of the date the market condition for the respective tranche was satisfied.

At June 30, 2015, \$19,378 of unrecognized stock-based compensation expense, net of estimated forfeitures, related to non-vested restricted stock awards, inclusive of the Shares, is expected to be recognized over a weighted-average period of approximately 2.2 years.

### **Long-Term Incentive Plan**

The Company maintains a long-term incentive program (the "LTI Plan"). The LTI Plan currently consists of two two-year performance-based long-term incentive plans (the "2014-2015 LTIP" and the "2015-2016 LTIP") that provides for a combination of equity grants and performance awards that can be earned over each two year period. The 2015-2016 LTIP awards contain an additional year of time-based vesting. Participants in the LTI Plan include the Company's executive officers, including the Chief Executive Officer, and certain other key executives.

The Compensation Committee administers the LTI Plan and is responsible for, among other items, establishing the target values of awards to participants and selecting the specific performance factors for such awards. Following the end of each performance period, the Compensation Committee determines, at its sole discretion, the specific payout to each participant. Such awards may be paid in cash and/or unrestricted shares of the Company's common stock at the discretion of the Compensation Committee, provided that any such stock-based awards shall be issued pursuant to and be subject to the terms and conditions of the Amended and Restated 2002 Long-Term Incentive and Stock Award Plan, as in effect and as amended from time to time. Upon the adoption of the 2014-2015 LTIP and the 2015-2016 LTIP, the Compensation Committee granted an initial award to each participant in the form of equity-based instruments (restricted stock or restricted share units), for a portion of the individual target awards (the "Initial Equity Grants"). These Initial Equity Grants are subject to time vesting requirements and a portion are also subject to the achievement of minimum performance goals. The Initial Equity Grants are expensed over the respective vesting periods on a straight-line basis. The payment of the actual awards earned at the end of the applicable performance period, if any, will be reduced by the value of the Initial Equity Grants.

The Compensation Committee determined that the target values previously set under the LTI Plan covering the 2013 and 2014 fiscal years (the "2013-2014 LTIP") were achieved and approved the payment of awards to the participants. After deducting the value of the Initial Equity Grants, the awards related to the 2013-2014 LTIP totaled \$7,439 (which were settled by the issuance of 148,168 unrestricted shares of the Company's common stock in the first quarter of fiscal 2015).

The Company has recorded expense (in addition to the stock based compensation expense associated with the Initial Equity Grants) of \$4,967, \$9,495 and \$7,460 for the fiscal years ended June 30, 2015, 2014 and 2013 respectively, related to LTI plans.

## **14. INVESTMENTS AND JOINT VENTURES**

### ***Equity method investments***

At June 30, 2015, the Company owned 50.0% of a joint venture, Hutchison Hain Organic Holdings Limited ("HHO"), with Chi-Med, a majority owned subsidiary of CK Hutchison Holdings Limited. HHO markets and distributes certain of the Company's brands in Hong Kong, China and other markets. Voting control of the joint venture is shared 50/50 between the Company and Chi-Med, although, in the event of a deadlock, Chi-Med has the ability to cast the deciding vote. The carrying value of the investment and advances to HHO of \$1,109 are included on the Consolidated Balance Sheet in "Investments and joint ventures." The investment is being accounted for under the equity method of accounting.

### Available-For-Sale Securities

The Company has a less than 1% equity ownership interest in Yeo Hiap Seng Limited (“YHS”), a Singapore based natural food and beverage company listed on the Singapore Exchange, which is accounted for as an available-for-sale security. The Company sold 2,037,400 and 2,299,000 of its YHS shares during the fiscal years ended June 30, 2015 and 2014, respectively, which resulted in pre-tax gains of \$311 and \$1,511, respectively, on the sales. The remaining shares held at June 30, 2015 totaled 1,035,338. The fair value of these shares held was \$1,196 (cost basis of \$1,291) at June 30, 2015 and \$5,314 (cost basis of \$3,831) at June 30, 2014 and is included in “Investments and joint ventures,” with the related unrealized gain or loss, net of tax, included in “Accumulated other comprehensive income” in the Consolidated Balance Sheets.

### 15. FINANCIAL INSTRUMENTS MEASURED AT FAIR VALUE

The Company’s financial assets and liabilities measured at fair value are required to be grouped in one of three levels. The levels prioritize the inputs used to measure the fair value of the assets or liabilities. These levels are:

- Level 1—Unadjusted quoted prices in active markets that are accessible at the measurement date for identical, unrestricted assets or liabilities;
- Level 2—Quoted prices in markets that are not active, or inputs which are observable, either directly or indirectly, for substantially the full term of the asset or liability;
- Level 3—Prices or valuation techniques that require inputs that are both significant to the fair value measurement and unobservable (i.e., supported by little or no market activity).

The following table presents by level within the fair value hierarchy assets and liabilities measured at fair value on a recurring basis as of June 30, 2015:

|  | <b>Total</b>    | <b>Quoted prices in active markets (Level 1)</b> | <b>Significant other observable inputs (Level 2)</b> | <b>Significant unobservable inputs (Level 3)</b> |
|--|-----------------|--|--|--|
| <b>Assets:</b>   |                 |  |  |  |
| Cash equivalents   | \$45,101        | \$45,101   | \$ -   | \$ -   |
| Forward foreign currency contracts                       | 1,590           | -  | 1,590  | -  |
| Available for sale securities                            | 1,196           | 1,196  | -  | -  |
|  | <u>\$47,887</u> | <u>\$46,297</u>                                  | <u>\$1,590</u>                                       | <u>\$ -</u>                                      |
| <b>Liabilities:</b>                                      |                 |  |  |  |
| Forward foreign currency contracts                       | \$ 274          | \$ -   | \$ 274   | \$ -   |
| Contingent consideration, of which \$3,789 is noncurrent | 3,789           | -  | -  | 3,789  |
| Total  | <u>\$ 4,063</u> | <u>\$ -</u>                                      | <u>\$ 274</u>  | <u>\$3,789</u>                                   |

The following table presents assets and liabilities measured at fair value on a recurring basis as of June 30, 2014:

|  | <b>Total</b>    | <b>Quoted prices in active markets (Level 1)</b> | <b>Significant other observable inputs (Level 2)</b> | <b>Significant unobservable inputs (Level 3)</b> |
|--|-----------------|--|--|--|
| <b>Assets:</b>   |                 |  |  |  |
| Cash equivalents   | \$31,902        | \$31,902   | \$ -   | \$ -   |
| Forward foreign currency contracts                       | 391             | -  | 391  | -  |
| Available for sale securities                            | 5,314           | 5,314  | -  | -  |
|  | <u>\$37,607</u> | <u>\$37,216</u>                                  | <u>\$ 391</u>  | <u>\$ -</u>                                      |
| <b>Liabilities:</b>                                      |                 |  |  |  |
| Forward foreign currency contracts                       | \$ 1,168        | \$ -   | \$1,168  | \$ -   |
| Contingent consideration, of which \$2,669 is noncurrent | 8,280           | -  | -  | 8,280  |
| Total  | <u>\$ 9,448</u> | <u>\$ -</u>                                      | <u>\$1,168</u>                                       | <u>\$8,280</u>                                   |

Available for sale securities consist of the Company's investment in YHS (see Note 14). Fair value is measured using the market approach based on quoted prices. The Company utilizes the income approach to measure fair value for its foreign currency forward contracts. The income approach uses pricing models that rely on market observable inputs such as yield curves, currency exchange rates, and forward prices.

In connection with the acquisitions of Belvedere in February 2015, Cully & Sully in April 2012 and GG UniqueFiber AS in January 2011, payment of a portion of the respective purchase prices are contingent upon the achievement of certain operating results. The Company estimated the original fair value of the contingent consideration as the present value of the expected contingent payments, determined using the weighted probabilities of the possible payments. The Company is required to reassess the fair value of contingent payments on a periodic basis. During the fiscal year ended June 30, 2015, additional expense of \$280 was recorded related to the Cully & Sully acquisition, and in October 2014, \$5,477 was paid to the sellers in settlement of this obligation. The significant inputs used in the estimate of the remaining obligation for Belvedere and GG UniqueFiber include numerous possible scenarios for the payments based on the contractual terms of the contingent consideration, for which probabilities are assigned to each scenario, which are then discounted based on an individual risk analysis of the liability (weighted average discount rate of 8.0% for the outstanding liability as of June 30, 2015). Although the Company believes its estimates and assumptions are reasonable, different assumptions, including those regarding the operating results of the respective businesses, or changes in the future may result in different estimated amounts.

The following table summarizes the Level 3 activity:

|  | <b>Fiscal Year ended June 30,</b> |                 |
|--|-----------------------------------|-----------------|
|  | <b>2015</b>                       | <b>2014</b>     |
| Balance at beginning of year                   | \$ 8,280                          | \$ 22,814       |
| Fair value of initial contingent consideration | 1,603                             | -               |
| Contingent consideration adjustments           | 280                               | (3,026)         |
| Contingent consideration paid                  | (5,477)                           | (11,800)        |
| Translation adjustment                         | (897)                             | 292             |
| Balance at end of year                         | <u>\$ 3,789</u>                   | <u>\$ 8,280</u> |

There were no transfers of financial instruments between the three levels of fair value hierarchy during the fiscal years ended June 30, 2015 or 2014.



### **Cash Flow Hedges**

The Company primarily has exposure to changes in foreign currency exchange rates relating to certain anticipated cash flows from its international operations. To reduce that risk, the Company may enter into certain derivative financial instruments, when available on a cost-effective basis, to manage such risk. Derivative financial instruments are not used for speculative purposes.

The Company utilizes foreign currency contracts to hedge forecasted transactions, primarily intercompany transactions, on certain foreign currencies and designates these derivative instruments as foreign currency cash flow hedges when appropriate. The notional and fair value amounts of the Company's foreign exchange derivative contracts at June 30, 2015 were \$47,202 and \$1,316 of net assets. There were \$69,431 of notional amount and \$777 of net liabilities of foreign exchange derivative contracts outstanding at June 30, 2014. The fair value of these derivatives is included in prepaid expenses and other current assets and accrued expenses and other current liabilities in the Consolidated Balance Sheets. For these derivatives, which qualify as hedges of probable forecasted cash flows, the effective portion of changes in fair value is temporarily reported in accumulated other comprehensive income and recognized in earnings when the hedged item affects earnings. These foreign exchange contracts have maturities over the next 12 months.

The Company assesses effectiveness at the inception of the hedge and on a quarterly basis. These assessments determine whether derivatives designated as qualifying hedges continue to be highly effective in offsetting changes in the cash flows of hedged items. Any ineffective portion of change in fair value is not deferred in accumulated other comprehensive income and is included in current period results. For the fiscal years ended June 30, 2015 and 2014, the impact of hedge ineffectiveness on earnings was not significant. The Company will discontinue cash flow hedge accounting when the forecasted transaction is no longer probable of occurring on the originally forecasted date or when the hedge is no longer effective. There were no discontinued foreign exchange hedges for the fiscal years ended June 30, 2015 and 2014.

## **16. COMMITMENTS AND CONTINGENCIES**

### ***Lease commitments and rent expense***

The Company leases office, manufacturing and warehouse space. These leases provide for additional payments of real estate taxes and other operating expenses over a base period amount.

The aggregate minimum future lease payments for these operating leases at June 30, 2015, are as follows:

| <b><u>Fiscal Year</u></b> |                 |
|---------------------------|-----------------|
| 2016                      | \$15,695        |
| 2017                      | 11,921          |
| 2018                      | 10,630          |
| 2019                      | 9,728           |
| 2020                      | 7,440           |
| Thereafter                | 43,437          |
|                           | <u>\$98,851</u> |

Rent expense charged to operations for the fiscal years ended June 30, 2015, 2014 and 2013 was \$27,028, \$20,567 and \$16,449, respectively.

### ***Legal Proceedings***

On May 11, 2011, Rosminah Brown, on behalf of herself and all other similarly situated individuals, as well as a non-profit organization, filed a putative class action in the Superior Court of California, Alameda County against the Company. The complaint alleged that the labels of certain Avalon Organics® brand and JASON® brand personal care products used prior to the Company's implementation of ANSI/NSF-305 certification in mid-2011 violated certain California statutes. Defendants removed the case to the United States District Court for the Northern

District of California. The action was consolidated with a subsequently-filed putative class action containing substantially identical allegations concerning only the JASON® brand personal care products. The consolidated actions sought an award for damages, injunctive relief, costs, expenses and attorney's fees. In July 2015, the Company reached an agreement in principle with the plaintiffs to settle the class action for \$7,500 in addition to the distribution of consumer coupons up to a value of \$2,000. In connection with the proposed settlement, the Company recorded a charge of \$5,725 in the fourth quarter of fiscal 2015 (a separate charge of \$1,975 was recorded in prior years). The Company is currently working with the plaintiffs to finalize the matter.

### **Other**

On August 19, 2014, the Company announced a voluntary recall on certain nut butters. In connection with the voluntary recall, the Company recorded pre-tax costs totaling \$34,256 for the fiscal year ended June 30, 2015 and previously recorded charges of \$6,000 in fiscal 2014. For the fiscal year ended June 30, 2015 the charges recorded primarily relate to returns of product from customers (\$15,773) and inventory on-hand and other cost of goods sold charges (\$13,574), and to a lesser extent consumer refunds and other administrative costs (\$4,909). The U.S. Food and Drug Administration now considers this recall concluded and the Company does not anticipate any further material charges to be incurred.

In addition to the contingencies described above, the Company may be a party to a number of legal actions, proceedings, audits, tax audits, claims and disputes, arising in the ordinary course of business, including those with current and former customers over amounts owed. While any action, proceeding, audit or claim contains an element of uncertainty and may materially affect the Company's cash flows and results of operations in a particular quarter or year, based on current facts and circumstances, the Company's management believes that the outcome of such actions, proceedings, audits, claims and disputes will not have a material adverse effect on the Company's business, prospects, results of operations, financial condition, cash flows or liquidity.

## **17. DEFINED CONTRIBUTION PLANS**

We have a 401(k) Employee Retirement Plan (the "Plan") to provide retirement benefits for eligible employees. All full-time employees of the Company and its wholly-owned domestic subsidiaries are eligible to participate upon completion of 30 days of service. On an annual basis, we may, in our sole discretion, make certain matching contributions. For the fiscal years ended June 30, 2015, 2014 and 2013, we made contributions to the Plan of \$866, \$539 and \$542, respectively.

In addition, certain of our international subsidiaries maintain separate defined contribution plans for their employees, however the amounts are not significant to the consolidated financial statements.

## **18. SEGMENT INFORMATION**

The Company's operations are managed in five operating segments: United States, United Kingdom, Hain Pure Protein, Canada and Europe. The United States, the United Kingdom and Hain Pure Protein are currently reportable segments, while Canada and Europe do not currently meet the quantitative thresholds for reporting and are therefore combined and reported as "Rest of World."

Net sales and operating profit are the primary measures used by the Company's Chief Operating Decision Maker ("CODM") to evaluate segment operating performance and to decide how to allocate resources to segments. The CODM is the Company's Chief Executive Officer. Expenses related to certain centralized administration functions that are not specifically related to an operating segment are included in "Corporate and other." Corporate and other expenses are comprised mainly of the compensation and related expenses of certain of the Company's senior executive officers and other selected employees who perform duties related to the entire enterprise, as well as expenses for certain professional fees, facilities, and other items which benefit the Company as a whole. Additionally, acquisition related expenses, restructuring, impairment and integration charges are included in "Corporate and other." Expenses that are managed centrally but can be attributed to a segment, such as employee benefits and certain facility costs, are allocated based on reasonable allocation methods. Certain recall and factory start-up costs incurred in the United States and Europe segments that were included in "Corporate and other" in the prior year have been reclassified to their respective segments to conform to the current year presentation. Assets are reviewed by the CODM on a consolidated basis and are not reported by operating segment.

The following tables set forth financial information about each of the Company's reportable segments. Transactions between reportable segments were insignificant for all periods presented.

|                          | <b>Fiscal Years ended June 30,</b> |                    |                    |
|--------------------------|------------------------------------|--------------------|--------------------|
|                          | <b>2015</b>                        | <b>2014</b>        | <b>2013</b>        |
| <u>Net Sales: (1)</u>    |                                    |                    |                    |
| United States            | \$1,367,388                        | \$1,282,175        | \$1,095,867        |
| United Kingdom           | 735,996                            | 637,454            | 420,408            |
| Hain Pure Protein        | 358,582                            | -                  | -                  |
| Rest of World            | 226,549                            | 233,982            | 218,408            |
|                          | <u>\$2,688,515</u>                 | <u>\$2,153,611</u> | <u>\$1,734,683</u> |
| <u>Operating Income:</u> |                                    |                    |                    |
| United States            | \$ 199,901                         | \$ 205,864         | \$ 177,352         |
| United Kingdom           | 46,222                             | 52,661             | 31,069             |
| Hain Pure Protein        | 26,479                             | -                  | -                  |
| Rest of World            | 16,438                             | 16,931             | 18,671             |
|                          | <u>\$ 289,040</u>                  | <u>\$ 275,456</u>  | <u>\$ 227,092</u>  |
| Corporate and other (2)  | (51,295)                           | (47,719)           | (52,780)           |
|                          | <u>\$ 237,745</u>                  | <u>\$ 227,737</u>  | <u>\$ 174,312</u>  |

(1) One of our customers accounted for approximately 12%, 13%, and 15% of our consolidated net sales for the fiscal years ended June 30, 2015, 2014 and 2013, respectively, which were primarily related to the United States segment. A second customer accounted for approximately 10%, 11% and 10% of our consolidated net sales for the fiscal years ended June 30, 2015, 2014 and 2013, which were primarily related to the United States and United Kingdom segments.

(2) Includes \$8,471, \$10,076 and \$16,634 of acquisition related expenses, restructuring and integration charges for the fiscal years ended June 30, 2015, 2014 and 2013, respectively. Corporate and other also includes expense of \$280 for the fiscal year ended June 30, 2015, a net reduction of expense of \$3,616 for the fiscal year ended June 30, 2014, and expense of \$2,336 for the fiscal year ended June 30, 2013, related to adjustments of the carrying value of contingent consideration. Additionally, a non-cash impairment charge of \$5,510 for the fiscal year ended June 30, 2015 related to a United Kingdom indefinite-lived intangible asset is also included in Corporate and other.

The Company's sales by product category are as follows:

|               | <b>Fiscal Year ended June 30,</b> |                    |                    |
|---------------|-----------------------------------|--------------------|--------------------|
|               | <b>2015</b>                       | <b>2014</b>        | <b>2013</b>        |
| Grocery       | \$1,765,540                       | \$1,669,208        | \$1,286,377        |
| Protein       | 358,582                           | -                  | -                  |
| Snacks        | 302,093                           | 249,033            | 220,452            |
| Tea           | 120,707                           | 115,593            | 110,819            |
| Personal Care | 141,593                           | 119,777            | 117,035            |
| Total         | <u>\$2,688,515</u>                | <u>\$2,153,611</u> | <u>\$1,734,683</u> |

The Company's long-lived assets, which primarily represent net property, plant and equipment, by geographic area are as follows:

|                | <b>June 30,<br/>2015</b> | <b>June 30,<br/>2014</b> |
|----------------|--------------------------|--------------------------|
| United States  | \$151,450                | \$139,919                |
| Canada         | 11,386                   | 9,694                    |
| United Kingdom | 195,131                  | 198,505                  |
| Europe         | 22,451                   | 27,746                   |
|                | <u>\$380,418</u>         | <u>\$375,864</u>         |

## 19. SUBSEQUENT EVENTS

On July 24, 2015, the Company acquired Formatio Beratungs- und Beteiligungs GmbH and its subsidiaries ("Mona"), a leader in plant-based foods and beverages with facilities in Germany and Austria. Mona offers a wide range of organic and natural products under the Joya® and Happy® brands, including soy, oat, rice and nut based drinks as well as plant-based yogurts, desserts, creamers, tofu and private label products, sold to leading retailers in Europe, primarily in Austria and Germany and eastern European countries. Consideration in the transaction consisted of cash totaling €22,400 (approximately \$24,562 at the transaction date exchange rate) and 240,207 shares of the Company's common stock valued at \$16,308. Also included in the acquisition was the assumption of net debt totaling €15,951. The cash portion of the purchase price was funded with borrowings under our Credit Agreement. Mona will be included in our Europe operating segment.

## **Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure**

None.

### **Item 9A. Controls and Procedures**

#### **Evaluation of Disclosure Controls and Procedures**

As required by Rule 13a-15(b) of the Exchange Act, our management has carried out an evaluation, under the supervision of and with the participation of our Chief Executive Officer and Chief Financial Officer, of the effectiveness of our disclosure controls and procedures, as defined in Rule 13a-15(e) of the Exchange Act, as of the end of the period covered by this report. Based on the foregoing, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of the end of the period covered by this report.

#### **Management's Report on Internal Control over Financial Reporting**

Management, including our Chief Executive Officer and our Chief Financial Officer, is responsible for establishing and maintaining adequate internal control over financial reporting. The Company's internal control system was designed to provide reasonable assurance to the Company's management and Board of Directors regarding the preparation and fair presentation of the published financial statements in accordance with generally accepted accounting principles.

The Company acquired Belvedere International, Inc. ("Belvedere") on February 20, 2015 and EK Holdings, Inc. on March 4, 2015 ("Empire"). We have excluded Belvedere and Empire from our assessment of and conclusion on the effectiveness of the Company's internal control over financial reporting as of June 30, 2015. The acquired businesses accounted for 4.1 percent of our total assets and 5.6 percent of our total net assets as of June 30, 2015, and 2.2 percent of both our revenues and net income for the fiscal year then ended.

Management assessed the effectiveness of our internal control over financial reporting as of June 30, 2015. Management's assessment was based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework) (the COSO criteria).

Based on this assessment, the Company's management concluded that as of June 30, 2015, our internal control over financial reporting is effective.

The Company's internal control over financial reporting as of June 30, 2015 has been audited by Ernst & Young LLP, the independent registered public accounting firm who also audited the Company's consolidated financial statements. Ernst & Young's attestation report on management's assessment of the Company's internal control over financial reporting follows.

## Report of Independent Registered Public Accounting Firm

The Stockholders and Board of Directors of  
The Hain Celestial Group, Inc. and Subsidiaries

We have audited The Hain Celestial Group, Inc. and Subsidiaries' internal control over financial reporting as of June 30, 2015, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework) (the COSO criteria). The Hain Celestial Group, Inc. and Subsidiaries' management is responsible for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting included in the accompanying Management's Report on Internal Control over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

As indicated in the accompanying Management's Report on Internal Control over Financial Reporting, management's assessment of and conclusion on the effectiveness of internal control over financial reporting did not include the internal controls of Belvedere International Inc. ("Belvedere"), acquired on February 20, 2015, and EK Holdings, Inc. ("Empire") acquired on March 4, 2015, which are included in the fiscal 2015 consolidated financial statements of The Hain Celestial Group, Inc. and Subsidiaries and constituted 4.1 percent of total assets, 5.6 percent of net assets, and 2.2 percent of revenues and net income, respectively, for the year then ended. Our audit of internal control over financial reporting of The Hain Celestial Group, Inc. also did not include an evaluation of the internal control over financial reporting of Belvedere and Empire.

In our opinion, The Hain Celestial Group, Inc. and Subsidiaries maintained, in all material respects, effective internal control over financial reporting as of June 30, 2015, based on the COSO criteria.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of The Hain Celestial Group, Inc. and Subsidiaries as of June 30, 2015 and 2014, and the related consolidated statements of income, comprehensive income, stockholders' equity and cash flows for each of the three years in the period ended June 30, 2015 of The Hain Celestial Group, Inc. and Subsidiaries and our report dated August 21, 2015 expressed an unqualified opinion thereon.

/s/ ERNST & YOUNG LLP

Jericho, New York  
August 21, 2015

### **Changes in Internal Control over Financial Reporting.**

There was no change in our internal control over financial reporting that occurred during the fourth fiscal quarter of the period covered by this report that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

### **Item 9B. Other Information**

Not applicable.

## **PART III**

### **Item 10. Directors, Executive Officers and Corporate Governance**

The information required by this item is incorporated by reference to our Proxy Statement for the 2015 Annual Meeting of Stockholders of the Company to be filed with the SEC within 120 days of the fiscal year ended June 30, 2015.

### **Item 11. Executive Compensation**

The information required by this item is incorporated by reference to our Proxy Statement for the 2015 Annual Meeting of Stockholders of the Company to be filed with the SEC within 120 days of the fiscal year ended June 30, 2015.

### **Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters**

The information required by this item is incorporated by reference to our Proxy Statement for the 2015 Annual Meeting of Stockholders of the Company to be filed with the SEC within 120 days of the fiscal year ended June 30, 2015.

### **Item 13. Certain Relationships and Related Transactions, and Director Independence**

The information required by this item is incorporated by reference to our Proxy Statement for the 2015 Annual Meeting of Stockholders of the Company to be filed with the SEC within 120 days of the fiscal year ended June 30, 2015.

### **Item 14. Principal Accountant Fees and Services**

The information required by this item is incorporated by reference to our Proxy Statement for the 2015 Annual Meeting of Stockholders of the Company to be filed with the SEC within 120 days of the fiscal year ended June 30, 2015.

## PART IV

### Item 15. Exhibits and Financial Statement Schedules

(a)(1) *Financial Statements.* The following consolidated financial statements of The Hain Celestial Group, Inc. are filed as part of this report under Part II, Item 8—Financial Statements and Supplementary Data:

Report of Independent Registered Public Accounting Firm  
Consolidated Balance Sheets—June 30, 2015 and 2014  
Consolidated Statements of Income—Fiscal Years ended June 30, 2015, 2014 and 2013  
Consolidated Statements of Comprehensive Income—Fiscal Years ended June 30, 2015, 2014 and 2013  
Consolidated Statements of Stockholders' Equity—Fiscal Years ended June 30, 2015, 2014 and 2013  
Consolidated Statements of Cash Flows—Fiscal Years ended June 30, 2015, 2014 and 2013  
Notes to Consolidated Financial Statements

(a)(2) *Financial Statement Schedules.* The following financial statement schedule should be read in conjunction with the consolidated financial statements included in Part II, Item 8, of this Annual Report on Form 10-K. All other financial schedules are not required under the related instructions, or are not applicable and therefore have been omitted.



The Hain Celestial Group, Inc. and Subsidiaries

Schedule II—Valuation and Qualifying Accounts

| Column A                                    | Column B                       | Column C                      |  | Column D                   | Column E                 |
|---|--------------------------------|-------------------------------|--|----------------------------|--------------------------|
|   |                                | Additions                     |  |                            |                          |
|   | Balance at beginning of period | Charged to costs and expenses | Charged to other accounts - describe (i) | Deductions - describe (ii) | Balance at end of period |
| Fiscal Year Ended June 30, 2015:            |                                |                               |  |                            |                          |
| Allowance for doubtful accounts             | \$ 1,586                       | \$ 791                        | \$ 20                                    | \$(1,501)                  | \$ 896                   |
| Valuation allowance for deferred tax assets | \$ 9,830                       | \$ 214                        | \$ -                                     | \$ (989)                   | \$ 9,055                 |
| Fiscal Year Ended June 30, 2014:            |                                |                               |  |                            |                          |
| Allowance for doubtful accounts             | \$ 2,564                       | \$ 51                         | \$330                                    | \$(1,359)                  | \$ 1,586                 |
| Valuation allowance for deferred tax assets | \$10,456                       | \$ 1,466                      | \$ -                                     | \$(2,092)                  | \$ 9,830                 |
| Fiscal Year Ended June 30, 2013:            |                                |                               |  |                            |                          |
| Allowance for doubtful accounts             | \$ 2,661                       | \$ 67                         | \$ -                                     | \$ (164)                   | \$ 2,564                 |
| Valuation allowance for deferred tax assets | \$11,183                       | \$(1,160)                     | \$ -                                     | \$ 433                     | \$10,456                 |

(i) Represents the allowance for doubtful accounts of the business acquired during the fiscal year

(ii) Amounts written off and changes in exchange rates

(a)(3) Exhibits. The exhibits filed as part of this Annual Report on Form 10-K are listed on the Exhibit Index immediately following the signature page hereto, which is incorporated herein by reference.



## EXHIBIT INDEX

| <b>Exhibit Number</b> | <b>Description</b>   |
|-----------------------|--|
| 3.1                   | Certificate of Amendment to Amended and Restated Certificate of Incorporation of The Hain Celestial Group, Inc. (incorporated by reference to Exhibit 3.2(b) of the Company's Current Report on Form 8-K filed with the Commission on November 26, 2014).  |
| 3.2                   | The Hain Celestial Group, Inc. Amended and Restated Bylaws (incorporated by reference to Exhibit 3.2(a) of the Company's Current Report on Form 8-K filed with the Commission on November 26, 2014).   |
| 4.1                   | Specimen of common stock certificate (incorporated by reference to Exhibit 4.1 of Amendment No. 1 to the Company's Registration Statement on Form S-4 (Commission File No. 333-33830) filed with the Commission on April 24, 2000).  |
| 4.2                   | Note Purchase Agreement, dated as of May 2, 2006, by and among the Company and the several purchasers named therein (incorporated by reference to Exhibit 10.2 of the Company's Current Report on Form 8-K filed with the Commission on May 4, 2006).  |
| 4.3                   | Form of Senior Note under Note Purchase Agreement dated as of May 2, 2006 (incorporated by reference to Exhibit 4.7 of the Company's Annual Report on Form 10-K for the fiscal year ended June 30, 2006, filed with the Commission on September 13, 2006).   |
| 10.1                  | Second Amended and Restated Credit Agreement, dated as of December 12, 2014, by and among The Hain Celestial Group, Inc., Bank of America, N.A., as Administrative Agent, Swing Line Lender and L/C Issuer, Bank of America Merrill Lynch International Limited, as Global Swingline Lender, Wells Fargo Bank, N.A., as Syndication Agent, JPMorgan Chase Bank, N.A., Citizens Bank, N.A. and Farm Credit East, ACA, as Documentation Agents, and the other lenders party thereto (incorporated by reference to Exhibit 10.1 of the Company's Current Report on Form 8-K filed with the SEC on December 18, 2014). |
| 10.2                  | 2000 Directors Stock Plan (incorporated by reference to Annex A to the Company's Notice of Annual Meeting of Stockholders and Proxy Statement dated February 18, 2009).  |
| 10.3                  | The Hain Celestial Group, Inc. Amended and Restated 2002 Long Term Incentive and Stock Award Plan (incorporated by reference to Exhibit 10.2 of the Company's Current Report on Form 8-K filed with the SEC on November 26, 2014).   |
| 10.4                  | The Hain Celestial Group, Inc. 2015-2019 Executive Incentive Plan (incorporated by reference to Exhibit 10.1 of the Company's Current Report on Form 8-K filed with the SEC on November 26, 2014).   |
| 10.5                  | Employment Agreement between the Company and Irwin D. Simon, dated July 1, 2003 (incorporated by reference to Exhibit 10.1 of the Company's Quarterly Report on Form 10-Q for the fiscal quarter ended September 30, 2003, filed with the Commission on November 14, 2003), as amended as described in the Company's Current Report on Form 8-K filed with the Commission on November 3, 2006.   |
| 10.5.1                | Amendment to Employment Agreement between the Company and Irwin D. Simon, dated as of December 31, 2008 (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed with the Commission on January 7, 2009).  |
| 10.5.2                | Amendment to Employment Agreement between the Company and Irwin D. Simon, dated as of July 1, 2009 (incorporated by reference to Exhibit 10.1 of the Company's Current Report on Form 8-K, filed with the Commission on July 2, 2009).   |
| 10.5.3                | Amendment to Employment Agreement between the Company and Irwin D. Simon, dated as of June 30, 2012 (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K, filed with the Commission on July 6, 2012).  |
| 10.5.4                | Amendment to Employment Agreement between the Company and Irwin D. Simon, dated November 2, 2012 (incorporated by reference to Exhibit 10.1 of the Company's Current Report on Form 8-K filed with the Commission on November 2, 2012).  |

| <b>Exhibit Number</b> | <b>Description</b>   |
|-----------------------|--|
| 10.5.5                | Amendment to Employment Agreement between the Company and Irwin D. Simon dated September 23, 2014 (incorporated by reference to Exhibit 10.1 of the Company's Current Report on Form 8-K filed with the Securities and Exchange Commission on September 29, 2014).   |
| 10.6                  | Form of Indemnification Agreement (incorporated by reference to Exhibit 10.1 of the Company's Quarterly Report on Form 10-Q for the fiscal quarter ended December 31, 2004, filed with the Commission on February 9, 2005).  |
| 10.7                  | Form of Change in Control Agreement (incorporated by reference to Exhibit 10.2 of the Company's Quarterly Report on Form 10-Q for the fiscal quarter ended December 31, 2004, filed with the Commission on February 9, 2005).  |
| 10.8                  | Form of Option Agreement under the Company's Amended and Restated 2002 Long Term Incentive and Stock Award Plan (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K/A filed with the Commission on April 7, 2008).  |
| 10.9                  | Form of Option Agreement with the Company's Chief Executive Officer under the Company's Amended and Restated 2002 Long Term Incentive and Stock Award Plan (incorporated by reference to Exhibit 10.2 to the Company's Current Report on Form 8-K/A filed with the Commission on April 7, 2008).   |
| 10.10                 | Form of Restricted Stock Agreement under the Company's Amended and Restated 2002 Long Term Incentive and Stock Award Plan (incorporated by reference to Exhibit 10.3 to the Company's Current Report on Form 8-K/A filed with the Commission on April 7, 2008).  |
| 10.11                 | Form of Restricted Stock Agreement with the Company's Chief Executive Officer under the Company's Amended and Restated 2002 Long Term Incentive and Stock Award Plan (incorporated by reference to Exhibit 10.4 to the Company's Current Report on Form 8-K/A filed with the Commission on April 7, 2008).   |
| 10.12                 | Form of Notice of Grant of Restricted Stock Award under the Company's Amended and Restated 2002 Long Term Incentive and Stock Award Plan (incorporated by reference to Exhibit 10.6 to the Company's Current Report on Form 8-K/A filed with the Commission on April 7, 2008).   |
| 10.13                 | Form of the Change in Control Agreement between the Company and John Carroll (incorporated by reference to Exhibit 10.2 to the Company's Current Report on Form 8-K filed with the Commission on January 7, 2009).   |
| 10.14                 | Form of the Offer Letter Amendments between the Company and John Carroll (incorporated by reference to Exhibit 10.3 to the Company's Current Report on Form 8-K filed with the Commission on January 7, 2009).   |
| 10.15                 | Form of Restricted Stock Agreement under the Company's 2000 Directors Stock Plan (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed with the Commission on March 17, 2009).  |
| 10.16                 | Form of Notice of Grant of Restricted Stock Award under the Company's 2000 Directors Stock Plan (incorporated by reference to Exhibit 10.2 to the Company's Current Report on Form 8-K filed with the Commission on March 17, 2009).   |
| 10.17                 | Form of Change in Control Agreement between the Company and each of Denise M. Faltischek and Steven J. Smith (incorporated by reference to Exhibit 10.3 to the Company's Quarterly Report on Form 10-Q filed with the Commission on February 9, 2010).   |
| 10.18                 | Form of Option Agreement under the Company's Amended and Restated 2002 Long Term Incentive and Stock Award Plan (incorporated by reference to Exhibit 10.4 to the Company's Quarterly Report on Form 10-Q filed with the Commission on February 9, 2010).  |
| 10.19                 | Form of Restricted Stock Agreement with the Company's Chief Executive Officer under the Company's Amended and Restated 2002 Long Term Incentive and Stock Award Plan (2011-2012 Long Term Incentive Plan) (incorporated by reference to Exhibit 10.2(a) to the Company's Quarterly Report on Form 10-Q filed with the Commission on February 9, 2011). |

| <b>Exhibit Number</b> | <b>Description</b>   |
|-----------------------|--|
| 10.20                 | Form of Restricted Stock Agreement with the Company's non-CEO executive officers under the Company's Amended and Restated 2002 Long Term Incentive and Stock Award Plan (2011-2012 Long Term Incentive Plan) (incorporated by reference to Exhibit 10.3(a) to the Company's Quarterly Report on Form 10-Q filed with the Commission on February 9, 2011).  |
| 10.21                 | Restricted Stock Agreement between the Company and Irwin D. Simon, dated as of July 3, 2012 (incorporated by reference to Exhibit 10.2(a) to the Company's Current Report on Form 8-K filed with the Commission on July 6, 2012).  |
| 21.1                  | Subsidiaries of Company.   |
| 23.1                  | Consent of Independent Registered Public Accounting Firm—Ernst & Young LLP.  |
| 31.1                  | Certification of Chief Executive Officer pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act, as amended.   |
| 31.2                  | Certification of Chief Financial Officer pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act, as amended.   |
| 32.1                  | Certification by CEO pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.   |
| 32.2                  | Certification by CFO pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.   |
| 101                   | The following materials from the Company's Annual Report on Form 10-K for the fiscal year ended June 30, 2015, formatted in eXtensible Business Reporting Language (XBRL): (i) the Consolidated Balance Sheets, (ii) the Consolidated Statements of Income, (iii) the Consolidated Statements of Comprehensive Income, (iv) the Consolidated Statements of Stockholders' Equity, (v) the Consolidated Statements of Cash Flows, (vi) Notes to Consolidated Financial Statements, and (vii) Financial Statement Schedule. |

**CERTIFICATION**

I, Irwin D. Simon, certify that:

1. I have reviewed this annual report on Form 10-K of The Hain Celestial Group, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 21, 2015

/s/ Irwin D. Simon

Irwin D. Simon  
President and Chief Executive Officer

**CERTIFICATION**

I, Stephen J. Smith, certify that:

1. I have reviewed this annual report on Form 10-K of The Hain Celestial Group, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 21, 2015

/s/ Stephen J. Smith  
\_\_\_\_\_  
Stephen J. Smith  
Executive Vice President and Chief Financial Officer

**EXHIBIT 32.1**

**CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO SECTION 906  
OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Annual Report on Form 10-K for the fiscal year ended June 30, 2015 (the "Report") filed by The Hain Celestial Group, Inc. (the "Company") with the Securities and Exchange Commission, I, Irwin D. Simon, Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: August 21, 2015

/s/ Irwin D. Simon

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Irwin D. Simon  
President and Chief Executive Officer

A signed original of this written statement required by Section 906 has been provided to The Hain Celestial Group, Inc. and will be retained by The Hain Celestial Group, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

**EXHIBIT 32.2**

**CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO SECTION 906  
OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Annual Report on Form 10-K for the fiscal year ended June 30, 2015 (the "Report") filed by The Hain Celestial Group, Inc. (the "Company") with the Securities and Exchange Commission, I, Stephen J. Smith, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: August 21, 2015

/s/ Stephen J. Smith

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Stephen J. Smith  
Executive Vice President and Chief Financial Officer

A signed original of this written statement required by Section 906 has been provided to The Hain Celestial Group, Inc. and will be retained by The Hain Celestial Group, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.



## Corporate Information

### The Hain Celestial Group, Inc.

The Hain Celestial Group (Nasdaq: HAIN), headquartered in Lake Success, NY, is a leading organic and natural products company with operations in North America, Europe and India. Hain Celestial participates in many natural categories with well-known brands that include Celestial Seasonings®, Earth's Best®, Ella's Kitchen®, Terra®, Garden of Eatin'®, Sensible Portions®, Health Valley®, Arrowhead Mills®, MaraNatha®, SunSpire®, DeBoles®, Casbah®, Rudi's Organic Bakery®, Gluten Free Café™, Hain Pure Foods®, Spectrum®, Spectrum Essentials®, Walnut Acres Organic®, Imagine®, Almond Dream®, Rice Dream®, Soy Dream®, WestSoy®, The Greek Gods®, BluePrint®, FreeBird®, Plainville Farms®, Empire®, Kosher Valley®, Yves Veggie Cuisine®, Europe's Best®, Cully & Sully®, New Covent Garden Soup Co.®, Johnson's Juice Co.®, Farmhouse Fare®, Hartley's®, Sun-Pat®, Gale's®, Robertson's®, Frank Cooper's®, Linda McCartney®, Lima®, Danival®, Happy®, Joya®, Natumi®, GG UniqueFiber®, Tilda®, JASON®, Avalon Organics®, Alba Botanica®, Live Clean® and Queen Helene®. Hain Celestial has been providing A Healthier Way of Life™ since 1993. For more information, visit [www.hain.com](http://www.hain.com), our individual brand or international websites.:

Canada: [www.hain-celestial.ca](http://www.hain-celestial.ca)

United Kingdom: [www.hain-celestial.co.uk](http://www.hain-celestial.co.uk)

European Union: [www.hain-celestial.eu](http://www.hain-celestial.eu)

### Investor Relations

Securities analysts and investors seeking more information about the Company should direct their inquiries to Mary Celeste Anthes, Senior Vice President—Corporate Relations. Investors may obtain, at no charge, a copy of Hain Celestial's 2015 annual report on Form 10-K filed with the Securities and Exchange Commission at [www.hain.com](http://www.hain.com) or by contacting Investor Relations.

Telephone: +1 516 587 5000

Email: [investorrelations@hain.com](mailto:investorrelations@hain.com)

### Media Relations

Members of the media seeking more information about the Company should direct their inquiries to the Media Relations Department.

Telephone: +1 516 587 5000

Email: [mediarelations@hain.com](mailto:mediarelations@hain.com)

### Human Resources

The Hain Celestial Group provides employment for over 6,500 full and part-time employees. For more information about career opportunities, please visit [www.hain.com/careers](http://www.hain.com/careers).

### Equal Employment Opportunity

The Hain Celestial Group hires, trains, promotes, and compensates employees and makes all other employment decisions, without regard to race, color, sex, sexual orientation, gender identity or expression, age, religion, national origin, physical or mental disability, veteran status or other protected conditions or characteristics. We have affirmative action programs in place at all domestic locations to ensure equal opportunity for every employee. For more information about Equal Employment Opportunity, please visit [www.hain.com/careers](http://www.hain.com/careers).

### Transfer Agent & Registrar

Continental Stock Transfer & Trust Co.

17 Battery Place, New York, NY 10004-1207

+1 212 509 4000

### Independent Registered Public Accounting Firm

Ernst & Young LLP

One Jericho Plaza, Jericho, NY 11753-1635

### Common Stock

Nasdaq® Global Select Market

Ticker symbol: HAIN

# Board of Directors, Executive Officers and Senior Management

## Board of Directors

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**Irwin D. Simon**  
Founder, President,  
Chief Executive Officer  
and Chairman of the Board

**Richard C. Berke<sup>2,3</sup>**  
Retired Vice President,  
Human Resources  
Broadridge Financial Solutions, Inc.

**Andrew R. Heyer<sup>1</sup>**  
Chief Executive Officer and  
Managing Director  
Mistral Equity Partners

**Raymond W. Kelly<sup>3</sup>**  
President of Risk Management  
Services  
Cushman and Wakefield, Inc.

**Roger Meltzer**  
Partner  
DLA Piper LLP (US)

**Scott M. O'Neil<sup>2</sup>**  
Chief Executive Officer  
Philadelphia 76ers,  
New Jersey Devils and the  
Prudential Center

**Adrienne Shapira<sup>1,2</sup>**  
Chief Financial Officer  
David Yurman Enterprises LLC

**Lawrence S. Zilavy<sup>1,3</sup>**  
Manager  
Private Family Office

<sup>1</sup> Member of the Audit Committee  
<sup>2</sup> Member of the Compensation  
Committee  
<sup>3</sup> Member of the Corporate Governance  
and Nominating Committee

## Executive Officers and Senior Management

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### Executive Officers

**Irwin D. Simon**  
Founder, President,  
Chief Executive Officer  
and Chairman of the Board

**John Carroll**  
Executive Vice President and  
Chief Executive Officer  
Hain Celestial North America

**Pasquale Conte**  
Executive Vice President and  
Chief Financial Officer  
effective September 8, 2015

**Denise M. Faltischek**  
Executive Vice President and  
General Counsel, Chief Compliance  
Officer and Corporate Secretary

**Stephen J. Smith**  
Executive Vice President and  
Chief Financial Officer through  
September 7, 2015

### Senior Management

#### HAIN CELESTIAL CORPORATE

**Mary Celeste Anthes**  
Senior Vice President—  
Corporate Relations

**Benjamin Brecher**  
Senior Vice President—  
Special Projects and Hain Pure  
Protein Corporation

**Mia G. DiBella**  
Senior Vice President—  
Human Resources

**Raul Fajardo**  
Senior Vice President—  
Technical Services

**Ross Weiner**  
Vice President—Finance and  
Chief Accounting Officer

#### HAIN CELESTIAL UNITED STATES

**Thomas Arcuri**  
Vice President—Sales and Marketing  
Celestial Seasonings

**Mark Cuddigan**  
Managing Director  
Ella's Kitchen

**Catherine Empringham**  
Chief Operating Officer  
Ella's Kitchen

**Russell Forester**  
Vice President—Customer  
and Consumer Analytics

**Emma Froelich-Shea**  
Chief Digital Officer

**Alexandra Galindez**  
General Manager—  
BluePrint

**Marla Hyndman**  
Senior Vice President and Controller

**John Heuer**  
Chief Customer Officer

**Anthony Leis**  
Vice President—Production and  
Logistics

**Julie Marchant-Houle**  
General Manager—Personal Care

**Stephanos Margaritis**  
National Sales Manager—Hain  
Celestial Refrigerated Foods

**James R. Meiers**  
President—Celestial Seasonings and  
Hain Celestial Personal Care  
and Chief Supply Chain Officer

**Basel Nassar**  
Chief Operating Officer—  
Hain Celestial Refrigerated Foods

**Maureen M. Putman**  
President—Grocery and Snacks

**Randall Sias**  
Senior Vice President—Supply Chain  
and Global Procurement

**David Ziegert**  
General Manager—  
Celestial Seasonings

#### HAIN PURE PROTEIN CORPORATION

**Jeffrey N. Brown**  
Chief Executive Officer  
Empire Kosher Poultry, Inc.

**Jay Lieberman**  
Chief Executive Officer

**Edward J. Maguire, III**  
Chief Sales Officer

#### HAIN CELESTIAL UNITED KINGDOM

**David Atkinson**  
Managing Director  
Hain Daniels Group

**Robert Bailie**  
Finance Director  
Tilda Limited

**Jeremy Hudson**  
Chief Executive Officer  
Hain Daniels Group

**Rajnish Ohri**  
Managing Director  
Tilda Hain India Private Limited

**Umesh Parmar**  
Director  
Tilda Limited

**Rohit Samani**  
Managing Director  
Tilda Limited

#### HAIN CELESTIAL CANADA

**Sandro D'Ascanio**  
Vice President—Marketing  
and Research and Development

**Glenn Fowlie**  
Vice President—Sales

**Beena G. Goldenberg**  
President

**Jeff Scott**  
Vice President—Finance and  
Information Technology

#### HAIN CELESTIAL EUROPE

**Jurgen DeWolf**  
Chief Financial Officer

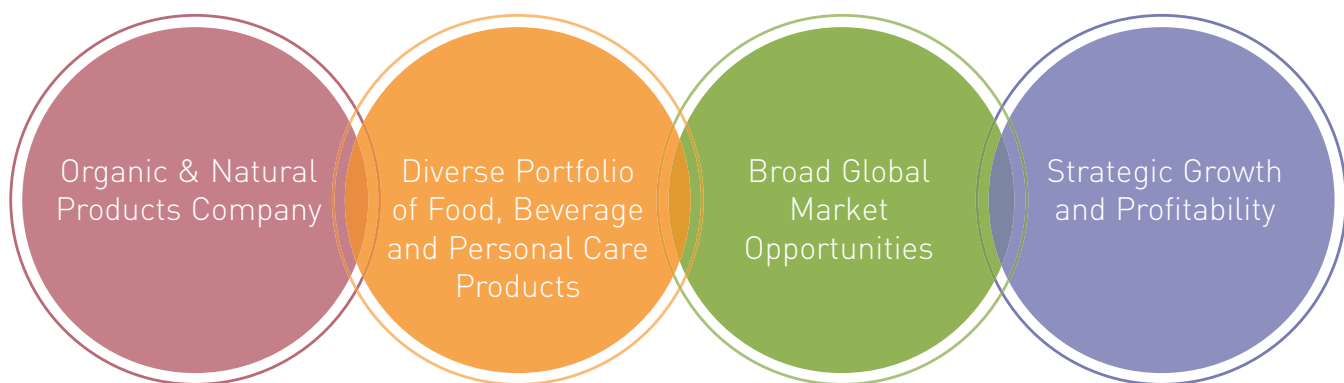
**Bart Dobbelaere**  
Chief Executive Officer

**Wolfgang Goldenitsch**  
Chief Executive Officer  
Mona Group



A Healthier Way of Life™

## A Promising Future Built on a Strategy for Sustainable Success





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