

## Fourth Quarter Fiscal 2018 Business Review \& Outlook

August 28, 2018

## Safe Harbor Stałement

## Safe Harbor Statement

Certain statements contained in this presentation constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are predictions based on expectations and projections about future events and are not statements of historical fact. You can identify forward-looking statements by the use of forward-looking terminology such as "plan", "continue", "expect", "anticipate", "intend", "predict", "project", "estimate", "likely", "believe", "might", "seek", "may", "will", "remain", "potential", "can", "should", "could", "future" and similar expressions, or the negative of those expressions, or similar words or phrases that are predictions of or indicate future events or trends and that do not relate solely to historical facts. You can also identify forwardlooking statements by discussions of the Project Terra strategic initiatives, the Company's potential divestiture of its Hain Pure Protein business, and future performance and results of operations. Such forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual results, levels of activity, performance or achievements of the Company, or industry results, to be materially different from any future results, levels of activity, performance or achievements expressed or implied by such forward-looking statements, and you should not rely on them as predictions of future events. Forward-looking statements depend on assumptions, data or methods that may be incorrect or imprecise and may not be able to be realized. We do not guarantee that the transactions and events described will happen as described (or that they will happen at all). Such factors, include, among others, the Company's beliefs or expectations relating to (i) the Company's guidance for Fiscal Year 2019; (ii) the impact of the Company's price increase; (iii) the potential divestiture of the Hain Pure Protein business during the first half of fiscal year 2019; (iv) the Company's ability to execute long term strategic priorities and Project Terra initiatives to enhance value; (v) the Company's consumption and e-commerce growth trends; (vi) the Company's ability to simplify its brand portfolio and execute SKU rationalization plans to impact sales; and the other risks detailed from time-to-time in the Company's reports filed with the United States Securities and Exchange Commission, including the Annual Report on Form $10-\mathrm{K}$ for the fiscal year ended June 30, 2018, and our quarterly reports. As a result of the foregoing and other factors, the Company cannot provide any assurance regarding future results, levels of activity and achievements of the Company, and neither the Company nor any person assumes responsibility for the accuracy and completeness of these statements. All forward-looking statements contained herein apply as of the date hereof or as of the date they were made and, except as required by applicable law, the Company disclaims any obligation to publicly update or revise any forward-looking statement to reflects changes in underlying assumptions or factors of new methods, future events or other changes.

## Non-GAAP Financial Measures

This presentation and the accompanying tables include non-GAAP financial measures, including net sales adjusted for the impact of foreign currency, acquisitions and divestitures and certain other items, including SKU rationalization, as applicable in each case, adjusted operating income, adjusted gross margin, adjusted earnings per diluted share, EBITDA, adjusted EBITDA and operating free cash flow. The reconciliations of these non-GAAP financial measures to the comparable GAAP financial measures are presented in the tables "Reconciliation of GAAP Results to Non-GAAP Measures" for the three months and twelve months ended June 30,2018 and 2017 in the Appendix. Management believes that the non-GAAP financial measures presented provide useful additional information to investors about current trends in the Company's operations and are useful for period-over-period comparisons of operations. These non-GAAP financial measures should not be considered in isolation or as a substitute for the comparable GAAP measures. In addition, these non-GAAP measures may not be the same as similar measures provided by other companies due to potential differences in methods of calculation and items being excluded. They should be read only in connection with the Company's Consolidated Statements of Income presented in accordance with GAAP.

The Company defines EBITDA as net income from continuing operations (a GAAP measure) before income taxes, net interest expense, depreciation and amortization, equity in net income of equity method investees, stock based compensation expense and unrealized currency gains. Adjusted EBITDA is defined as EBITDA before acquisition-related expenses, including integration and restructuring charges, and other non-recurring items. The Company's management believes that these presentations provide useful information to management, analysts and investors regarding certain additional financial and business trends relating to its results of operations and financial condition. In addition, management uses these measures for reviewing the financial results of the Company as well as a component of performance-based executive compensation.

Numbers in this presentation may not sum due to rounding.

## Today's Agenda

(1) Opening Remarks
(2) U.S. Review
(3) Q4 2018 Financial Results and FY 2019 Guidance
(4) $Q \& A$

Irwin D. Simon

Gary W. Tickle

James M. Langrock

## Opening Remarks

## Irwin D. Simon

Founder, President, CEO and Chairman of the Board

## Remain Committed to Four-Point Strategic Plan

(1) Invest in Top Brands and Capabilities to Grow Globally
(2) Deliver on Project Terra Cost Savings
(3) Enhanced Leadership Team to Deliver Strategic Plan
4. Capital Allocation - Return to Shareholders

## We Have Leading Nałural and Organic, Better-For-You Brands

Brands that are positioned as the \#1 or \#2 in their respective categories.


## 4QFY18 Overview

$>$ Net sales were $\$ 620$ million, a $3 \%$ increase compared to $\$ 603$ million in the prior year period
$>$ Net sales decreased $1 \%$ on a constant currency basis; when adjusted for foreign exchange and acquisitions, divestitures, and certain other items, including the 2017 and 2018 Project Terra SKU rationalization, net sales would have increased $3 \%$

- EBITDA of $\$ 45.8$ million; Adjusted EBITDA of $\$ 61.4$ million
> Reported EPS Ioss of \$0.04; Adjusted EPS of \$0.27

We continue to evaluate all opportunities to build upon our platforms and strengths, eliminate complexity and enhance our margin structure, including non-core divestitures.

## 4QFY18 Top Brands Results



## Focus on Strategic Value Enhancing Initiatives

> Strategic divestiture of Hain Pure Protein Business remains ongoing
> Expected to close in first half of FY19
> Net sales were $\$ 113 \mathrm{M}$ in the fourth quarter, a decrease of $7 \%$ compared to the prior year period primarily due to the shift in timing of the Passover holiday
> Attractive business with very good growth potential, but non-core to our go-forward strategy
> Opportunity to enhance shareholder value as we position Hain Celestial for future growth
> Return capital to shareholders in the form of a share buyback or debt repayment and reinvestment into business

## U.S. Review

## Gary Tickle

CEO, Hain Celestial North America

## U.S. Segment - Neł Sales Trend



## U.S. Segment: Top 11 Brands



Spectrum.

albas BOTANICA

## DREAM

## ELESTIAL <br> SEASONINGS

> Overall, Top 11 brands were -7.1\%; adjusted for SKU rationalization net sales were -3.1\%
> Terra ${ }^{\circledR}$ brand saw improved trends and was $+11 \%$ L12 \& plus $21 \%$ L4
> Sensible Portions ${ }^{\circledR}$ brand is steadily improving with growth outside of Walmart at +16\% L4
> Earth's Best ${ }^{\circledR}$ brand continues to grow on strength in Formula, Pouches \& Frozen with the total brand +8\% L12 and +10\% L4
> Outside the Top 11 brands, we are seeing strong growth in Avalon Organics ${ }^{\circledR}$ brand, up 40\%

## Q4 2018 U.S. Consumption Trends


> Latest 4 week read as of $8 / 12$ shows the US operating segment further improving to $-3 \%$, or $-1 \%$ excluding the impact of our SKU rationalization
> Top 500 SKU's were flat in dollars and up $2.5 \%$ in distribution
> Top 11 brands are improving with a 12 week trend of $-4 \%$ and the latest 4 week trend is flat YoY
> We expect our MULO+C growth trends for the end of Q1 to be flat when adjusted for SKU Rat

## Complexity Reduction

$\checkmark 2017$ and 2018 Project Terra SKU rationalizations identified a total of $\sim 1,100$ SKUs, or more than $35 \%$ of our U.S. SKU's.
$\checkmark$ SKU rationalization represented $\$ 14$ million impact to Q4 U.S. segment net sales versus prior year which impacted growth by $5 \%$.
$\checkmark$ SKU rationalization is key to efforts to reduce costs, simplify supply chain, and drive sustainable long-term margin expansion.

## U.S. Segment: Outlook for FY 2019

> Continued execution against our strategic plan with expected growth weighted to the second half of FY 2019
$>$ For Q1 2019: Incremental 12\% of investment in top 11 brands and $\sim \$ 10$ million SKU rationalization net sales impact contributing to lower net sales and adjusted EBITDA year-over-year
> On-going momentum of top 500 SKUs across total sales channels, especially non-measured channels
$>$ ~49,000 net new points of distribution for seven of our brands across a broad range of retailers and channels, including ~10,000 new points of distribution in C-store for Terra ${ }^{\circledR}$ and Sensible Portion ${ }^{\circledR}$ brands
> For FY 2019: ~\$40 million reduction in net sales expected from completion of SKU rationalization
$>$ Realization of price increase expected to accelerate in the second half of FY 2019
> Net sales growth and profitability expected to accelerate in Q2 as a result of strong net distribution gains and efficiency improvements

# Q4 2018 Financial Results and FY 2019 Guidance 

## James Langrock

Executive Vice President and Chief Financial Officer

## Q4 2018 Consolidated Financial Results

|  | 2018 Q4 |  | 2017 Q4 |  | YoY Change\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | \$ | 619.6 | \$ | 602.9 | 2.8\% |
| Adjusted Growth |  |  |  |  | 2.9\% |
| Gross Profit | \$ | 125.1 | \$ | 143.9 | -13.0\% |
| Gross Margin\% |  | 20.2\% |  | 23.9\% | (367)bp |
| Adjusted Gross Profit | \$ | 130.4 | \$ | 144.8 | -9.9\% |
| Adjusted Gross Margin\% |  | 21.1\% |  | 24.0\% | (297)bp |
| Adjusted EBITDA | \$ | 61.4 | \$ | 81.6 | -24.8\% |
| Adjusted EPS | \$ | 0.27 | \$ | 0.41 | -34.1\% |

> Net sales of $\$ 619.6$ million, a $2.8 \%$ increase compared to $\$ 602.9$ million last year; when adjusted for foreign exchange and acquisitions, divestitures, and certain other items, including the 2017 and 2018 Project Terra SKU rationalization, net sales would have increased $2.9 \%$
$>$ Gross profit of $\$ 125.1$ million or $20.2 \%$ as a percentage of net sales; Adjusted gross profit of $\$ 130.4$ million or $21.1 \%$ as a percentage of net sales, driven by the trade and shopper marketing investments and higher freight and logistics costs in the U.S., partially offset by Project Terra cost savings
$>$ EBITDA of $\$ 45.8 \mathrm{M}$; Adjusted EBITDA of $\$ 61.4 \mathrm{M}$
$>$ Reported EPS loss of \$0.04; Adjusted EPS of $\$ 0.27$

## Q4 2018 Neł Sales Growth Reconciliation

|  | As Reported | FX Effect | Acquisitions | Divestures | Castle <br> Contract Termination | $\begin{gathered} 2017 \\ \text { Project Terra } \\ \text { SKU Rat } \end{gathered}$ | 2018 <br> Project Terra SKU Rat | Adjusted Growth |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| US | -5.5\% | -- | -- | 0.5\% | -- | 1.1\% | 4.0\% | 0.2\% |
| UK | 9.5\% | -6.4\% | -1.5\% | -- | 3.2\% | -- | -- | 4.8\% |
| Rest of World | 11.6\% | -6.0\% | -0.4\% | -- | -- | -- | 1.0\% | 6.2\% |
| Hain ex HPP | 2.8\% | -3.3\% | -0.6\% | 0.3\% | 1.1\% | 0.5\% | 2.1\% | 2.9\% |
|  |  |  |  |  |  |  |  |  |

$>$ U.S. - Declines of Spectrum Organics ${ }^{\circledR}$, Sensible Portions ${ }^{\circledR}$, Imagine ${ }^{\circledR}$, Garden of Eatin'® and SKUs outside of Top 500 including SKU rationalization, were partially offset by growth in Avalon Organics ${ }^{\circledR}$, Terra ${ }^{\circledR}$, and Jason ${ }^{\circledR}$ brands
> U.K. - Growth driven by Tilda ${ }^{\circledR}$, Linda McCartney's ${ }^{\circledR}$, Ella's Kitchen ${ }^{\circledR}$, Clarks ${ }^{\top \mathrm{M}}$ and Yorkshire Provender ${ }^{\circledR}$ brands
> Rest of World - Growth driven in Europe by Tilda ${ }^{\circledR}$, Danival ${ }^{\circledR}$, Joya ${ }^{\circledR}$ and private label plant-based products, and in Canada by Alba Botanica ${ }^{\circledR}$, Sensible Portions ${ }^{\circledR}$, Yves Veggie Cuisine ${ }^{\circledR}$, and Live Clean ${ }^{\circledR}$ brands

## Q4 2018 U.S. Segment Results



## Q4 2018 U.K. Segment Results

Net Sales


## Q4 2018 ROW Segment Results



## Cash Flow


> Operating cash flow was $\$ 53.9$ million for Q4 2018
> Capital expenditures were $\$ 22.5$ million for Q4 2018
> For FY 2019, we anticipate cash flow from operations of $\$ 100$ million to $\$ 150$ million
> $\$ 35$ million of CEO Succession and $\$ 40$ million in costs to implement Project Terra
> We expect the capital expenditures to be approximately $\$ 80$ million to $\$ 100$ million in FY 2019
> Capital expenditures $\sim \$ 30$ million higher due to investments in high growth businesses, e.g. Personal Care and soup manufacturing consolidation in the UK

## Balance Sheeł



## Key Elements of Project Terra FY 2019 Program

 AlixPartners Is Providing Implementation Support
## AlixPartners

## Supported Initiatives

| Area | Workstream | FY 2019 Earnings Impact |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Q1 | Q2 | Q3 | Q4 |
| Commercial | Product portfolio optimization (SKU Rationalization) |  |  |  |  |
|  | Trade spend optimization (account hierarchy, event ROI) |  |  |  |  |
| COGS | Ingredient sourcing and co-manufacturer negotiations |  |  |  |  |
|  | Plant efficiency improvement program |  |  |  |  |
|  | Freight price equalization for delivered shipments |  |  |  |  |
|  | Sales operations planning (S\&OP) / D\&W network optimization |  |  |  |  |
| Indirect | Marketing spend optimization |  |  |  |  |
|  | Procurement of third-party services (benefits, temp. labor, etc.) |  |  |  |  |
|  | Indirect cost optimization |  |  |  |  |
|  |  | $1^{\text {st }}$ Half |  | $\underline{2}$ nd Half |  |
|  | Total Impact EBITDA, \$M | \$30-40M |  | \$60-75M |  |

[^0]Expected Project Terra FY 2019 EBITDA Impact: \$90-115 million

## Project Terra - Results \& Targets by Segment



## FY 2019 Guidance

## 2019 Guidance*

## Comments

Low High

~2\% to 4\% increase vs. prior year
$\sim 3 \%$ to $5 \%$ increase vs. prior year at constant currency

Assumed tax rate of $27 \%$ to $28 \%$
Estimated interest and other expenses of $\sim \$ 30$ million Estimated depreciation, amortization and stockbased compensation expense of $\sim \$ 75$ million

## FY 2019 Consolidated Adjusted EBITDA Bridge curmit



Appendix \& Reconciliation

## Neł Sales and Operating Income by Segment

(unaudited and dollars in thousands)

## NET SALES

Net sales - Three months ended 6/30/18
Net sales - Three months ended 6/30/17
\% change - FY' 18 net sales vs. FY'17 net sales

## OPERATING INCOME

Three months ended 6/30/18
Operating income
Non-GAAP adjustments ${ }^{(1)}$
A djusted operating income
Operating income margin
A djusted operating income margin
Three months ended 6/30/17
Operating income
Non-GAAP adjustments ${ }^{(1)}$
A djusted operating income
Operating income margin
A djusted operating income margin

|  | United <br> United States | Corporate/ <br> Kingdom |  |  |
| :--- | :---: | :---: | :---: | :---: |


| $\$$ | 269,857 | $\$$ | 239,061 | $\$$ | 110,680 | $\$$ |  | - |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $\$$ | 285,432 | $\$$ | 218,315 | $\$$ | 99,144 | $\$$ |  | 619,598 |
|  | $(5.5) \%$ | $9.5 \%$ |  | $11.6 \%$ |  |  | 602,891 |  |


| $\$$ | 18,623 | $\$$ | 18,984 | $\$$ | 8,069 | $\$$ | $(29,096)$ | $\$$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 4,571 |  | 1,257 |  | 1,862 |  | 16,580 |  |  |
|  | 20,211 |  | 27,901 |  |  |  |  |  |
| $\$$ | 23,194 | $\$$ | 20,241 | $\$$ | 9,931 | $\$$ | $(8,885)$ | $\$$ |
|  | $6.9 \%$ | $7.9 \%$ | 7.481 |  |  |  | $2.7 \%$ |  |
|  | $8.6 \%$ | $8.5 \%$ |  | $9.0 \%$ |  |  |  | $7.2 \%$ |


| $\$$ | 42,262 | $\$$ | 20,748 | $\$$ | 10,117 | $\$$ | $(65,953)$ | $\$$ | 7,174 |
| :--- | ---: | ---: | ---: | ---: | :---: | :---: | :---: | :---: | ---: |
|  | - |  | 942 | - |  | 57,661 | 58,603 |  |  |
| $\$$ | 42,262 | $\$$ | 21,690 | $\$$ | 10,117 | $\$$ | $(8,292)$ | $\$$ | 65,777 |
|  | $14.8 \%$ | $9.5 \%$ | $10.2 \%$ |  |  |  | $1.2 \%$ |  |  |
|  | $14.8 \%$ | $9.9 \%$ | $10.2 \%$ |  |  | $10.9 \%$ |  |  |  |

## Net Sales and Operating Income by Segment (cont.)

## NET SALES

Net sales - Twelve months ended 6/30/18 Net sales - Twelve months ended 6/30/17 \% change - FY'18 net sales vs. FY'17 net sales

|  | United <br> United States <br> Kingdom | Rest of World | Corporate/ <br> Other | Total |
| :--- | :---: | :---: | :---: | :---: |

## OPERATING INCOME

Twelve months ended 6/30/18
Operating income
Non-GAAP adjustments ${ }^{(1)}$
A djusted operating income
Operating income margin
A djusted operating income margin

| $\$ 1,084,871$ | $\$$ | 938,029 | $\$$ | 434,869 | $\$$ |  | - |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $\$ 1,107,806$ | $\$$ | 851,757 | $\$$ | 383,942 | $\$$ |  | \$ 457,769 |
| $(2.1) \%$ | $10.1 \%$ | $13.3 \%$ |  |  | $4.343,505$ |  |  |

Twelve months ended 6/30/17
Operating income
Non-GAAP adjustments ${ }^{(1)}$
A djusted operating income
Operating income margin
A djusted operating income margin

| $\$$ | 86,319 | $\$$ | 56,046 | $\$$ | 38,660 | $\$$ | $(74,985)$ | $\$$ | 106,040 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 26,841 |  | 14,227 |  | 3,985 |  | 34,980 | 80,033 |  |
| $\$$ | 113,160 | $\$$ | 70,273 | $\$$ | 42,645 | $\$$ | $(40,005)$ | $\$$ | 186,073 |
|  | $8.0 \%$ | $6.0 \%$ | $8.9 \%$ |  |  | $4.3 \%$ |  |  |  |
|  | $10.4 \%$ | $7.5 \%$ | $9.8 \%$ |  |  |  | $7.6 \%$ |  |  |


| \$ | 145,307 | \$ | 51,948 | \$ | 32,010 | \$ | $(119,842)$ | \$ | 109,423 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 6,193 |  | 4,696 |  | (110) |  | 80,402 |  | 91,181 |  |
| \$ | 151,500 | \$ | 56,644 | \$ | 31,900 | \$ | $(39,440)$ | \$ | 200,604 |
|  | 13.1\% |  | 6.1\% |  | 8.3\% |  |  |  | 4.7\% |
|  | 13.7\% |  | 6.7\% |  | 8.3\% |  |  |  | 8.6\% |

Net (loss) income
Net (loss) income from discontinued operations Net (loss) income from continuing operations

Provision (benefit) for income taxes
Interest expense, net
Depreciation and amortization
Equity in net income of equity-method investees
Stock-based compensation expense
Stock-based compensation expense in connection with CEO succession agreement Goodwill impairment
Long-lived asset and intangibles impairment Unrealized currency losses/(gains)

## EBITDA

Acquisition related expenses, restructuring,
integration and other charges
Accounting review and remediation costs, net of insurance proceeds
Warehouse/Manufacturing Facility start-up costs
Plant closure related costs
Recall and other related costs
Litigation expense
Machine break-down costs
Co-packer disruption
Losses on terminated chilled desserts contract
Regulated packaging change
2018 Project Terra SKU rationalization
Toys "R" Us bad debt
2017 Project Terra SKU rationalization

| Three Months Ended |  |  |  | Twelve Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 6/30/18 |  | $6 / 30 / 17$(unaudited and dollars in thousands) |  |  |  | 6/30/17 |  |
|  |  |  |  |  |  |  |  |
| \$ | $(69,941)$ | \$ | 313 | \$ | 9,694 | \$ | 67,430 |
|  | $(65,385)$ |  | 1,817 |  | $(72,734)$ |  | 1,889 |
| \$ | $(4,556)$ | \$ | $(1,504)$ | \$ | 82,428 | \$ | 65,541 |
|  | 10,629 |  | 2,954 |  | (887) |  | 22,466 |
|  | 6,804 |  | 4,914 |  | 24,339 |  | 18,391 |
|  | 15,670 |  | 14,832 |  | 60,809 |  | 59,567 |
|  | (235) |  | (84) |  | (339) |  | (129) |
|  | 3,122 |  | 2,139 |  | 13,380 |  | 9,658 |
|  | $(2,203)$ |  | - |  | $(2,203)$ |  | - |
|  | 7,700 |  | - |  | 7,700 |  | - |
|  | 5,743 |  | 40,452 |  | 14,033 |  | 40,452 |
|  | 3,143 |  | 14,056 |  | $(2,027)$ |  | 12,570 |
| \$ | 45,817 | \$ | 77,759 | \$ | 197,233 | \$ | 228,516 |
|  | 6,999 |  | 6,095 |  | 20,749 |  | 9,694 |
|  | 2,887 |  | 9,473 |  | 9,293 |  | 29,562 |
|  | 3,024 |  | - |  | 4,179 |  | - |
|  | 1,567 |  | - |  | 5,513 |  | 1,804 |
|  | 307 |  | - |  | 580 |  | 809 |
|  | 780 |  | - |  | 1,015 |  | - |
|  | - |  | - |  | 317 |  | - |
|  | - |  | - |  | 3,692 |  | - |
|  | - |  | 2,583 |  | 6,553 |  | 2,583 |
|  | - |  | - |  | 1,007 |  | - |
|  | - |  | - |  | 4,913 |  | - |
|  | - |  | - |  | 897 |  | - |
|  | - |  | - |  | - |  | 5,360 |
|  | - |  | - |  | - |  | 918 |
|  | - |  | (14,290) |  | - |  | (14,290) |
| \$ | 61,381 | \$ | 81,620 | \$ | 255,941 | \$ | 264,956 |

U.K. deferred synergies due to CMA Board decision

Realized currency gain on repayment of GBP
denominated debt
Adjusted EBITDA

## Operating Cash Flow



## GAAP to Non-GAAP Reconciliation

## THE HAIN CELESTIAL GROUP, INC.

## Reconciliation of GAAP Results to Non-GAAP Measures

(unaudited and in thousands, except per share amounts)

|  | Three Months Ended June 30, |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 GAAP | Adjustments | 2018 Adjusted |  | 2017 GAAP |  | Adjustments |  | 2017 Adjusted |  |
| Net sales | \$ 619,598 | - | \$ | 619,598 | \$ | 602,891 | \$ | - | \$ | 602,891 |
| Cost of sales | 494,501 | $(5,346)$ |  | 489,155 |  | 459,029 |  | (942) |  | 458,087 |
| Gross profit | 125,097 | 5,346 |  | 130,443 |  | 143,862 |  | 942 |  | 144,804 |
| Operating expenses (a) | 90,931 | $(4,969)$ |  | 85,962 |  | 119,479 |  | $(40,452)$ |  | 79,027 |
| Acquisition related expenses, restructuring, integration and other charges | 6,999 | $(6,999)$ |  | - |  | 7,736 |  | $(7,736)$ |  | - |
| Accounting review and remediation costs, net of insurance proceeds | 2,887 | $(2,887)$ |  | - |  | 9,473 |  | $(9,473)$ |  | - |
| Goodwill impairment | 7,700 | $(7,700)$ |  | - |  | - |  | - |  | - |
| Operating income | 16,580 | 27,901 |  | 44,481 |  | 7,174 |  | 58,603 |  | 65,777 |
| Interest and other expense (income), net (b) | 10,742 | $(3,143)$ |  | 7,599 |  | 5,808 |  | 234 |  | 6,042 |
| Provision (benefit) for income taxes | 10,629 | $(1,255)$ |  | 9,374 |  | 2,954 |  | 14,332 |  | 17,286 |
| Net (loss) income from continuing operations | $(4,556)$ | 32,299 |  | 27,743 |  | $(1,504)$ |  | 44,037 |  | 42,533 |
| Net (loss) income from discontinued operations, net of tax | $(65,385)$ | 65,385 |  | - |  | 1,817 |  | $(1,817)$ |  | - |
| Net (loss) income | $(69,941)$ | 97,684 |  | 27,743 |  | 313 |  | 42,220 |  | 42,533 |
| Diluted net (loss) income per common share from continuing operations | (0.04) | 0.31 |  | 0.27 |  | (0.01) |  | 0.42 |  | 0.41 |
| Diluted net (loss) income per common share from discontinued operations | (0.63) | 0.63 |  | - |  | 0.02 |  | (0.02) |  | - |
| Diluted net (loss) income per common share | (0.67) | 0.94 |  | 0.27 |  | - |  | 0.40 |  | 0.41 |

## GAAP to Non-GAAP Reconciliation (cont.)

## Details of Adjustments:

Warehouse/Manufacturing Facility start-up costs
Plant closure related costs
Recall and other related costs

| Three Months Ended <br> June 30, 2018 |  |
| ---: | ---: |
| $\$$ | 3,024 |
| 2,015 |  |
|  | 307 |

Three Months Ended June 30, 2017
\$
HAIN
CELESTIAL

Losses on terminated chilled desserts contract
Cost of sale
Gross profit

Intangibles impairment
Long-lived asset impairment charge associated with plant closure
Accelerated Depreciation on software disposal
Litigation expense
Warehouse/Manufacturing Facility start-up costs

| 5,346 |
| ---: |
| 5,346 |
| 5,632 |

942
942

| $\square$ |
| :--- |

14,079
26,373

Stock-based compensation expense in connection with CEO succession agreement

Operating expenses (a)
Acquisition related expenses, restructuring, integration and other charges

Acquisition related expenses, restructuring integration and other charges

Accounting review and remediation costs, net of insurance proceeds

Accounting review and remediation costs, net of insurance proceeds

Goodwill impairment
Goodwill impairment

Operating income
Unrealized currency losses
Realized currency gain on repayment of GBP
denominated debt
Interest and other expense (income), net (b)
Income tax related adjustments
Provision (benefit) for income taxes

Net income from continuing operations

| 2,887 |
| ---: |
| 2,887 |
| 7,700 |
| 7,700 |

9,473

| 9,473 |
| ---: |
| 9,473 |

$\qquad$


14,056

| - | (14,290) |
| :---: | :---: |
| 3,143 | (234) |
| 1,255 | $(14,332)$ |
| 1,255 | $(14,332)$ |
| \$ 32,299 | \$ 44,037 |

${ }^{(a)}$ Operating expenses include amortization of acquired intangibles, selling, general, and administrative expenses and long-lived asset and intangibles impairment.
${ }^{\text {(b) }}$ Interest and other expense (income), net include interest and other financing expense, net and other (income)/expense, net.

## GAAP to Non-GAAP Reconciliation (cont.)

## THE HAIN CELESTIAL GROUP, INC.

## Reconciliation of GAAP Results to Non-GAAP Measures

(unaudited and in thousands, except per share amounts)

| Twelve Months Ended June 30, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2018 GAAP | Adjustments | 2018 Adjusted | 2017 GAAP | Adjustments | 2017 Adjusted |

## Net sales

Cost of sales
Gross profit
Operating expenses (a)
Acquisition related expenses, restructuring,
integration and other charges
Accounting review and remediation costs, net of insurance proceeds
Goodwill impairment
Operating income
Interest and other expense, net (b)
Provision (benefit) for income taxes
Net income from continuing operations
Net (loss) income from discontinued operations, net of tax Net income
\$2,457,769 \$
1,942,321
$(27,200)$
515,448 27,200
$371,666 \quad(15,091)$
20,749
9,293
7,700
106,040
$24,838 \quad 80,033$
(887) 39,133

82,428 38,873
$(72,734) \quad 72,734$
9,694

Diluted net income per common share from continuing operations
Diluted net (loss) income per common share from
discontinued operations
Diluted net income per common share
$0.79 \quad 0.37$
\$ 2,457,769
$\$ 2,343,505$
$1,824,109$

| - | $\$$ |
| :---: | ---: |
| $(7,205)$ | $2,343,505$ |
| 7,205 | $1,816,904$ |
| $(44,026)$ | 526,601 |
|  | 325,997 |
| $(10,388)$ | - |
|  |  |
| $(29,562)$ | - |
| - | - |
| 91,181 | 200,604 |
| 1,720 | 23,265 |
| 29,883 | 52,349 |
| 59,578 | 125,119 |
| $(1,889)$ | - |
| 57,689 | 125,119 |

## GAAP to Non-GAAP Reconciliation (cont.)

## Details of Adjustments:

Losses on terminated chilled desserts contract
2018 Project Terra SKU rationalization
Plant closure related costs
Co-packer disruption
Warehouse/Manufacturing Facility start-up costs
Regulated packaging change
Machine break-down costs
Recall and other related costs
2017 Project Terra SKU rationalization
U.K. deferred synergies due to CMA Board decision
Cost of sales
Gross profit

Long-lived asset impairment charge associated with plant closure
loys "R" Us bad debt
Stock-based compen
as acceleration associated
with Board of Dire
Accelerated Depreciation on software disposal
Accelerated Depreciation on software disposal
Warehouse/Manufacturing Facility start-up costs
Stock-based compensation expense in connection with CEO succession agreement
Wiant closure related costs
U.K. deferred synergies due to CMA Board decision

Recall and other related costs
tilda fire insurance recover
start-up/integration Costs
Operating expenses (a)
Acquisition related expenses, restructuring,
integration and other charges
Acquisition related expenses, restructuring,
integration and ofher charges

Accounting review and remediation costs, net o insurance proceeds

Accounting review and remediation costs, net of insurance proceeds

Goo
Goodwill impairmen
Operating incom

Ended June 30, 2018

| $\$$ | 6,553 |
| ---: | ---: |
| 4,913 |  |
| 5,958 |  |
| 3,692 |  |
| 4,179 |  |
|  | 1,007 |
|  | 317 |
|  | 580 |
|  | - |
|  | $-\quad$ |
|  | 27,200 |
|  | 27,200 |

8,401
5,632

700
1015
1,015
461
461
188
$2,203)$
$\begin{array}{r}-\quad- \\ \hline 15,091 \\ \hline\end{array}$

| 20,749 |
| :--- |

$\begin{array}{r}20,749 \\ \hline\end{array}$

| 9,293 | 29,562 |
| :---: | :---: |
| 9,293 | 29,562 |
| 7,700 | - |
| 7,700 | - |
| 80,033 | 91,181 |
| $(2,027)$ | 12,570 |
| - | $(14,290)$ |
| $(2,027)$ | $(1,720)$ |
| $(39,133)$ | $(29,883)$ |
| $(39,133)$ | $(29,883)$ |

\$
Twelve Months
Ended June 30, 2017
\$ 942
464

| 464 |
| ---: |
| - |
| - |
| - |
| 73 |
| 5,360 |
| 366 |
| 7,205 |
| 7,205 |

26,373
14079

1,340
551
736
$\begin{array}{r}947 \\ \hline 44,026 \\ \hline\end{array}$
$\qquad$
10,388
$\qquad$

Unrealized currency (gains)/losses
Realized currency gain on repayment of GBP
Realized currency gain
denominated debt
Interest and other expense, net (b)
ncome tax related adjustments
Provision (benefit) for income taxes
Net income from continuing operations

[^1]
## Neł Sales and Adjusted Neł Sales Growth

## THE HAIN CELESTIAL GROUP, INC.

## Net Sales Growth at Constant Currenc <br> (unaudited and in thousands)

Net sales - Three months ended 6/30/18 impact of foreign currency exchange Net sales on a constant currency basis -
Three months ended 6/30/18
Net sales - Three months ended 6/30/17 Net sales growth on a constant currency basis

Net sales - Twelve months ended 6/30/18 Impact of foreign currency exchange Net sales on a constant currency basis -
Twelve months ended 6/30/18
Net sales - Twelve months ended 6/30/17 Net sales growth on a constant currency basis

## Net Sales Growth at Constant Currency and Adjusted for Acquisitions, Divestitures and Othe

|  | Hain Consolidated |  | United States |  | United Kingdom |  | Rest of World |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales on a constant currency basis Three months ended 6/30/18 | \$ | 599,664 | \$ | 269,857 | \$ | 225,112 | \$ | 104,695 |  |
| Net sales - Three months ended 6/30/17 | \$ | 602,891 | \$ | 285,432 | \$ | 218,315 | \$ | 99,144 |  |
| Acquisitions |  | 3,538 |  | - |  | 3,165 |  | 373 |  |
| Divestitures |  | $(1,632)$ |  | $(1,632)$ |  | - |  | - |  |
| Castle contract termination |  | $(6,773)$ |  | - |  | $(6,773)$ |  | - |  |
| 2017 Project Terra SKU rationalization |  | $(3,185)$ |  | $(3,185)$ |  | - |  | - |  |
| 2018 Project Terra SKU rationalization |  | $(12,093)$ |  | $(11,165)$ |  | - |  | (928) |  |
| Inventory realignment |  | - |  | - |  | - |  | - |  |
| Net sales on a constant currency basis adjusted for acquisitions, divestitures and other - Three months ended 6/30/17 | \$ | 582,746 | \$ | 269,450 | \$ | 214,707 | \$ | 98,589 |  |
| Net sales growth on a constant currency basis adjusted for acquisitions, divestitures and other |  | 2.9\% |  | 0.2\% |  | 4.8\% |  | 6.2\% |  |
|  | Tilda |  | Hain Daniels |  | Ella's Kitchen |  | Hain Celestial Europe |  | Hain Celestial Canada |
| Net sales growth - Three months ended 6/30/18 |  | 14.5\% |  | 8.5\% |  | 7.5\% |  | 17.7\% | 9.3\% |
| Impact of foreign currency exchange |  | (5.6)\% |  | (6.6)\% |  | (6.5)\% |  | (9.4)\% | (4.4)\% |
| Impact of acquisitions |  | 0.0\% |  | (2.0)\% |  | 0.0\% |  | 0.0\% | 0.0\% |
| Impact of castle contract termination |  | 0.0\% |  | 4.5\% |  | 0.0\% |  | 0.0\% | 0.0\% |
| Net sales on a constant currency basis adjusted for acquisitions, divestitures and other - Three months ended 6/30/18 |  | 9.0\% |  | 4.3\% |  | 1.0\% |  | 8.3\% | 4.9\% |

Net sales on a constant currency basis Twelve months ended 6/30/18

Net sales - Twelve months ended 6/30/17
Acquisitions
Divestitures
Castle contract termination
2017 Project Terra SKU rationalization
2018 Project Terra SKU rationalization
Inventory realignment
Net sales on a constant currency basis adjusted for acquisitions, divestitures and other - Twelve months ended 6/30/17
Net sales growth on a constant currency basis adjusted for acquisitions, divestitures and other

Net sales growth - Twelve months ended 6/30/18 Impact of foreign currency exchange Impact of acquisitions Impact of castle contract termination Impact of divestures Net sales on a constant currency basis adjusted for acquisitions, divestitures and other - Twelve months ended 6/30/18

| Hain Consolidated |  | United States |  | United Kingdom |  | Rest of World |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 2,377,810 | \$ | 1,084,871 | \$ | 883,610 | \$ | 409,329 |
| \$ | 2,343,505 | \$ | 1,107,806 | \$ | 851,757 | \$ | 383,942 |
|  | 16,000 |  | - |  | 14,796 |  | 1,204 |
|  | $(14,967)$ |  | $(7,999)$ |  | $(6,968)$ |  | - |
|  | $(14,401)$ |  | - |  | $(14,401)$ |  | - |
|  | $(14,359)$ |  | $(14,359)$ |  | - |  | - |
|  | $(25,357)$ |  | $(23,154)$ |  | - |  | $(2,203)$ |
|  | 33,999 |  | 33,999 |  | - |  | - |
| \$ | 2,324,420 | \$ | 1,096,293 | \$ | 845,184 | \$ | 382,943 |
|  | 2.3\% |  | (1.0)\% |  | 4.5\% |  | 6.9\% |


| Tilda | Hain Daniels | Ella's Kitchen | Hain Celestial Europe | Hain Celestial Canada |
| :---: | :---: | :---: | :---: | :---: |
| 14.0\% | 8.7\% | 13.7\% | 18.5\% | 12.5\% |
| (5.8)\% | (6.5)\% | (6.6)\% | (10.5)\% | (4.9)\% |
| 0.0\% | (2.4)\% | 0.0\% | 0.0\% | 0.0\% |
| 0.0\% | 2.5\% | 0.0\% | 0.0\% | 0.0\% |
| 0.0\% | 1.1\% | 0.0\% | 0.0\% | 0.0\% |
| 8.2\% | 3.3\% | 7.0\% | 8.0\% | 7.6\% |


[^0]:    Partial benefit achievedFull benefit achieved

[^1]:    ${ }^{(a)}$ Operating expenses include amortization of acquired intangibles, selling, general, and administrative expenses and long-lived asset and intangibles impairment.
    ${ }^{\text {(b) }}$ Interest and other expense, net include interest and other financing expense, net and other (income)/expense, net.

